

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Europe's airlines
at odds over
cheap fares, Page 5

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Canton	Oct. 16	Taiwan	Oct. 25/26	U.S.A.	Oct. 26
Cebu	Oct. 16	Thailand	Oct. 25/26	U.S.A.	Oct. 26
Colon	Oct. 16	U.S.A.	Oct. 25/26	U.S.A.	Oct. 26
Hankow	Oct. 16	U.S.A.	Oct. 25/26	U.S.A.	Oct. 26
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Tokyo	Oct. 16	U.S.A.	Oct. 25/26	U.S.A.	Oct. 26
Yokohama	Oct. 16	U.S.A.	Oct. 25/26	U.S.A.	Oct. 26

World news Business summary

Sinn Fein fears ban if pact is agreed

Rebels emerged at the annual conference in Dublin of Sinn Fein, the political wing of the IRA, that any agreement based on the present Anglo-Irish talks on Northern Ireland would lead to a crackdown on the party. But Gerry Adams, party president, said Sinn Fein would not be defeated, nor renounce the IRA's "right" to use force.

Delegates were reportedly told privately by Adams that Sinn Fein believed it was planned to ban the party following any accord.

London and Dublin are at a delicate stage in protracted discussions widely believed to include a consultative role for the Irish Republic in Northern Ireland's affairs. Page 16

Argentina ballot

Argentine voters in the first mid-term congressional elections for 20 years, held under a state of siege imposed to stop right-wing bombings and threats.

Suicide bomb foiled

A Lebanese woman riding a donkey laden with explosives was shot and wounded as she neared a pro-Israeli militia barracks in south Lebanon. Rockets fired from south Lebanon landed in northern Israel but caused no casualties.

Police killed

Twenty-one Mexican policemen were reported killed in a gun-battle with a drug gang in the eastern state of Veracruz.

Mandela surgery

Nelson Mandela, the 67-year-old jailed South African nationalist leader, underwent surgery in a Cape Town hospital for an enlarged prostate gland. Page 3

Call for Nato vote

Most Spaniards want a referendum on whether Spain should remain in Nato, a newspaper poll showed.

Guatemala election

Guatemalans went to the polls, with the army on alert, to elect a civilian president after three decades of almost uninterrupted military rule. Page 3

Crew rescued

A British ship sank off the north German coast but its five-man crew was rescued by a passing ship.

Economic hopes

Yugoslavia, which is struggling with large foreign debts and high inflation, has drafted an ambitious economic development plan for next year, Belgrade newspapers said.

Airport security plan

Austria said more anti-terrorist measures are to be introduced at the country's five international airports.

Border talks resume

India and China resume talks today on their 22-year-old border dispute with hopes of a breakthrough.

Kharg Island attack

Iraq said its aircraft attacked Iran's Kharg Island oil terminal, leaving targets on fire.

Hong Kong warning

Hong Kong police said anyone helping illegal immigrants from China could face life imprisonment and fines of \$640,000.

Israeli farm loans

The Israeli Government authorised \$30m in bank loans for farmers after protesters blocked roads and two bridges over the Jordan.

Marcos poli pledge

President Marcos of the Philippines said he will call a national election within three or four months.

Kabul embassy incident heightens pre-summit tension

MR GEORGE SHULTZ, the US Secretary of State, arrives in Moscow today to prepare for the Geneva summit while US-Soviet relations are under strain because Soviet and Afghan troops have sealed off the US embassy in Kabul, writes Patrick Cockburn in Moscow.

The embassy was surrounded last night after a Soviet soldier, a member of the 115,000-strong Soviet force in Afghanistan, sought refuge in the building last Thursday.

Searchlights have been played on the embassy at night, and a diplomat who tried to leave was mistreated by soldiers, according to a US official.

The Soviet Union has made no comment on the incident but has sharpened its attacks on the US in the lead-up to the summit meeting.

between US President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, in Geneva in two weeks' time.

Pravda, the Communist Party daily newspaper, said yesterday that President Reagan's accusation that Moscow had promoted regional conflict in the world was merely an attempt to divert attention from nuclear arms limitation.

Tass, the Soviet news agency, had earlier denounced the disarmament proposals presented by the US in Geneva last Friday as one-sided and containing nothing new.

Mr Shultz is to see Mr Eduard Shevardnadze, the Soviet Foreign Minister, today and Mr Gorbachev tomorrow. Diplomats in Moscow see the Secretary of State's visit as critical to the success of the summit, given that the two sides are very far apart.

US policy is to try to limit expectations before the summit, while the Soviet Union says that it wants and expects concrete results.

Mr Shultz, who arrived in Helsinki yesterday, said that the Geneva meeting would be partly devoted to the establishment of an agenda for future relations between the superpowers. He did not rule out further summits.

Mr Gorbachev and Soviet commentators stressed over the weekend that the summit must focus on nuclear arms limitation. Moscow has also said that there can be no measure of nuclear disarmament if the US does not abandon its Strategic Defence Initiative - the Star Wars programme.

Mr Shultz has said, however, that there might be progress on an agreement on the reduction of intermediate-range missiles, even if differences continue on strategic missiles and the Strategic Defence Initiative.

Over the last two weeks Soviet comment on the prospects for the summit have become increasingly pessimistic, since President Reagan's speech to the UN accusing the Soviet Union of stoking regional conflicts.

Pravda said yesterday that the President, by highlighting regional conflict, was trying "to sidetrack the main problems of limiting nuclear and strategic weapons into a distant corner, to drown it in questions about other questions."

But Mr Georgy Arbatov, the head of the USA and Canada Institute and an adviser to Mr Gorbachev, said on Soviet television at the weekend that the Administration was deeply divided on the question of relations with the Soviet Union.

He also said that Washington was under pressure from its allies on the question of the Geneva summit and added that tensions between the US and its allies had reached a scale "unprecedented in the post-war period."

● The Soviet Union has appointed a new permanent representative to Comecon, the Communist bloc trading group, which it is seeking to strengthen. He is Mr Alexei Antonov, a deputy Prime Minister, who takes over from Mr Nikolai Talyzin, recently appointed to head the state planning organisation, Gosplan.

In a further change over the weekend, Mr Apollon Syrov replaces Mr Ivan Silayev as Aviation Industry Minister. Mr Silayev has been made a Deputy Prime Minister with economic responsibilities.



Mr Gianni Agnelli

IRI chief defends bid to oust Cuccia

By Alan Friedman in Milan

THE STRUGGLE for control of Mediobanca, the powerful Italian merchant bank 51 per cent-owned by the IRI state holding group, took a new turn at the weekend when Professor Romano Prodi, IRI chairman, said he wanted to "open Mediobanca up for free market competition."

Mediobanca has traditionally been a closed and exclusive institution operating on behalf of a narrow club of Italy's leading industrialists. Prof Prodi, in his first public statement on an issue which is among the most explosive in the history of post-war Italian finance, denied charges by Socialist and Republican politicians that IRI's move to oust Dr Enrico Cuccia, the 78-year-old board member who effectively runs Mediobanca, amounts to an attempt to politicise the institution.

IRI, which through three state banks has 58.9 per cent of Mediobanca's shares, has refused to nominate Dr Cuccia for another term on the grounds that he is past the mandatory retirement age of 70. But Mr Gianni Agnelli, the Fiat chairman, and other members of Italy's financial elite who hold tiny stakes in Mediobanca, are opposing the removal of Dr Cuccia. What is really at stake, however, is the control of the bank.

Dr Cuccia, who is under investigation by a Rome magistrate in connection with an IRI embezzlement scandal dating from the 1970s, has for many years been Italy's most influential deal maker.

His personal rapport with the Agnelli and other top industrialists has allowed him to create a spider's web of financial power, based on industrial cross-holdings and key Mediobanca share stakes in Pirelli, Fiat, Montedison, Generali insurance and other companies.

It emerged earlier this year that despite IRI's majority stake in

Steep fall in peso's value raises fears over Mexican debt

BY PETER MONTAGNON IN LONDON

A FURTHER steep fall in the value of the peso over the past month has raised fresh doubts about Mexico's ability to resolve its \$80bn foreign debt problem.

Though it stabilised at the end of last week, the free market rate for the peso has moved to 473 a dollar from around 370 at the time of September's earthquakes. This compares with the controlled rate of 322 used to settle physical trade transactions.

Foreign bankers say the sharp drop in the free rate suggests a new burst of capital flight could be sapping Mexico's already scarce resources of foreign exchange. One banker in New York spoke at the weekend of "great concern" over developments in Mexico.

One reason for the fall in the currency is a warning by the authorities in Mexico to hold down local interest rates and lower the cost of government financing. The authorities have started to fix in advance the rates on auctions of Cetes, or treasury bills, which are one of the Government's main funding instruments.

Expectations that tourist receipts will also fall steeply after the earthquakes was cited as another factor.

But the drop also betrays a growing disillusion among investors at the Government's handling of the economy as well as concern over mounting political opposition within Mexico to economic reforms sought by the International Monetary Fund (IMF).

One of the main demands of an IMF mission now in Mexico is expected to be a cut in the budget deficit which is running at close to 10 per cent of gross domestic product. Economists believe this will be hard to meet because the high cost of servicing government debt already eats up about a third of total spending.

Mexico's inability to reduce interest rates and, therefore, debt service costs without upsetting the exchange market only serves to emphasise the limited range of policy options now available to the Government of President Miguel de la Madrid.

At last month's IMF meeting in Seoul, Mexican officials told bank creditors they would seek a new IMF agreement to back up their request for some \$2.5bn in net new loans for 1986.

The hope was that a programme could be ready by the end of this month for inclusion in the 1986 budget which is due to be unveiled then, but growing doubts in the banking community over whether this timetable can be met are now adding to worries on the foreign debt.

Bankers say they are now relying on Mexico's record for pulling back from the brink which may lead to the introduction of a number of measures designed to improve its economic performance, including a devaluation of the controlled peso rate to boost exports.

EEC plans tax on output to end cereal glut

BY IVO DAWNAY IN BRUSSELS

THE MOST radical reform to the EEC's management of cereals production since the creation of the Common Agricultural Policy (CAP) more than 20 years ago will this week be examined by the European Commission.

The plan, which directly affects more than 3.5m farmers, centres on a new tax on output aimed at raising revenue to finance costly export subsidies. This so-called "responsibility levy" will be combined with a policy of rigorous price restraints and tough controls on the guaranteed prices paid for low quality grains.

Officials of the Commission's farm directorate hope the measures will put a brake on production that last year cost the CAP budget about Ecu 2bn (\$1.7bn) and left unsold stocks of more than 12m tonnes in Community stores.

But the scheme must first run the political gauntlet of the 14 Commissioners and then, if approved, face formidable hurdles among the 10 farm ministers. This year efforts to bring about a modest 3.6 per cent price cut for grains were vetoed by West Germany under pressure from its powerful farm lobby.

If it fails, many experienced agriculture industry observers believe quota restrictions - paralleling the unpopular "superlevy" on milk output imposed last year - will be inevitable.

Mr Peter Pooley, a senior Commission official, told UK farmers at the weekend: "If our cocktail of proposals does not work, or cannot be negotiated, the Community is going to experience one hell of a hang-over."

At issue is whether West Germany can defend, let alone boost, its position as the world's fourth stock market centre after New York, London and Tokyo. The president of the Frankfurt bourse, Mr Karl-Oskar Koenigs, produced a plan which would help to cut duplicated efforts among the eight exchanges to establish a central clearing system and a uniform data processing network.

The latest comments should give a new sense of urgency to talks on stock market reforms which have drifted on interminably without bearing visible fruit.

Some member states are also expected to take exception to elements in the package.

Europe's food mountain, Page 14

Deutsche Bank chief hits at bourse approach to reform

BY JONATHAN CARR IN FRANKFURT

A SWINGING attack on West Germany's stock exchange system has been launched by Dr F. Wilhelm Christians, one of the "spokesmen" (chief executives) of Deutsche Bank, the country's largest commercial bank.

A press conference on the performance of investment funds over the past year had pursued a calm and predictable course until the question of reform of the stock exchange came up. Then, to the surprise and delight of those present, Dr Christians let fly.

He warned that a "short-sighted, parish-pump mentality" was hindering essential change in the domestic stock market system.

The country's eight exchanges had to overcome their differences and present a united front to law makers in Bonn and to the outside world. Otherwise they faced only a provincial future, disconnected from international development.

Dr Christians' unusually blunt public warning is felt unlikely to fall on deaf ears. About a year ago Deutsche Bank announced it was moving its non D-Mark Eurobusiness to London from Frankfurt - this shocked the Bundesbank into further liberalising the domestic capital markets.

EMS 'could cut UK inflation'

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

FULL MEMBERSHIP of the European Monetary System (EMS) at the present sterling-D-Mark exchange rate would put the British Government's target of 3 per cent inflation by 1986 well within reach, the London Business School (LBS) says today.

The LBS presents a positive review of the case for British participation in its latest Economic Outlook.

It says the downgrading of the broad money supply measure, sterling M3, as a guide to monetary policy has undermined one of the key objections to taking sterling into the exchange rate mechanism. And the pound's status as a petro-currency is not a good economic argument against membership because joining would not make the problem any worse.

The LBS study, however, warns against the idea of seeking to peg sterling against the D-Mark and other EMS currencies at an artificially low rate. Such a course, it argues, would result in the loss of much needed funds to the government, the smaller-inflationary benefit of joining.

It says that an analysis of the exchange rate fluctuations both within and outside the EMS supports the claim that the system's exchange rate mechanism has been "an island of relative stability in an increasingly unstable world."

Countries within the system have to some extent been insulated from the uncertainties created by the huge movements in the value of the pound, the dollar and the yen.

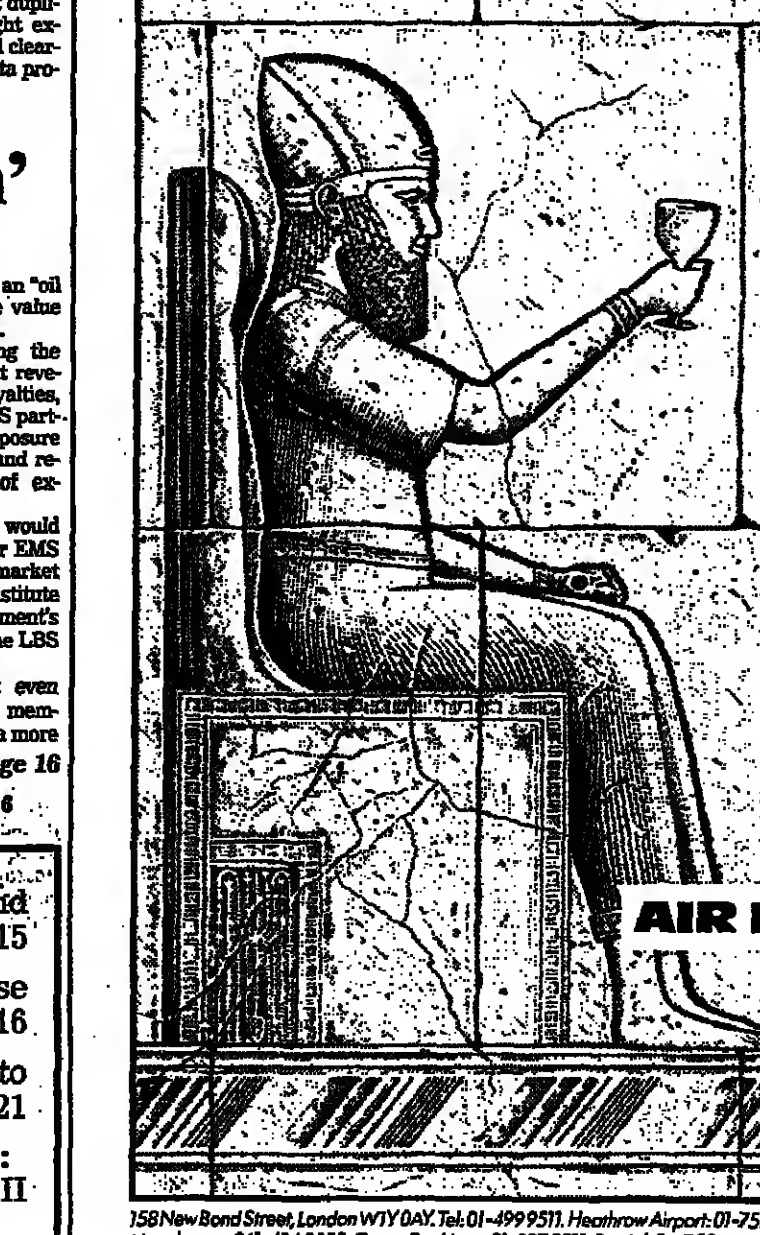
The LBS says that the pound's vulnerability to fluctuations in the oil price cannot be eliminated simply by joining the EMS. It suggests, however, that membership could be accompanied by the issue of an "oil bond," which capitalised the value of Britain's North Sea assets.

Such a bond, representing the stream of future government revenue from oil taxes and royalties, could be sold to Britain's EMS partners, "thus equalising the exposure to fluctuations in oil prices and removing one major cause of exchange rate instability."

"This share-out of our oil would not, of course, be a gift to our EMS partners, but a sale at market prices. It could, in effect, constitute a new phase in the Government's programme of asset sales," the LBS says.

The study suggests that even without such a mechanism membership would help to create a more

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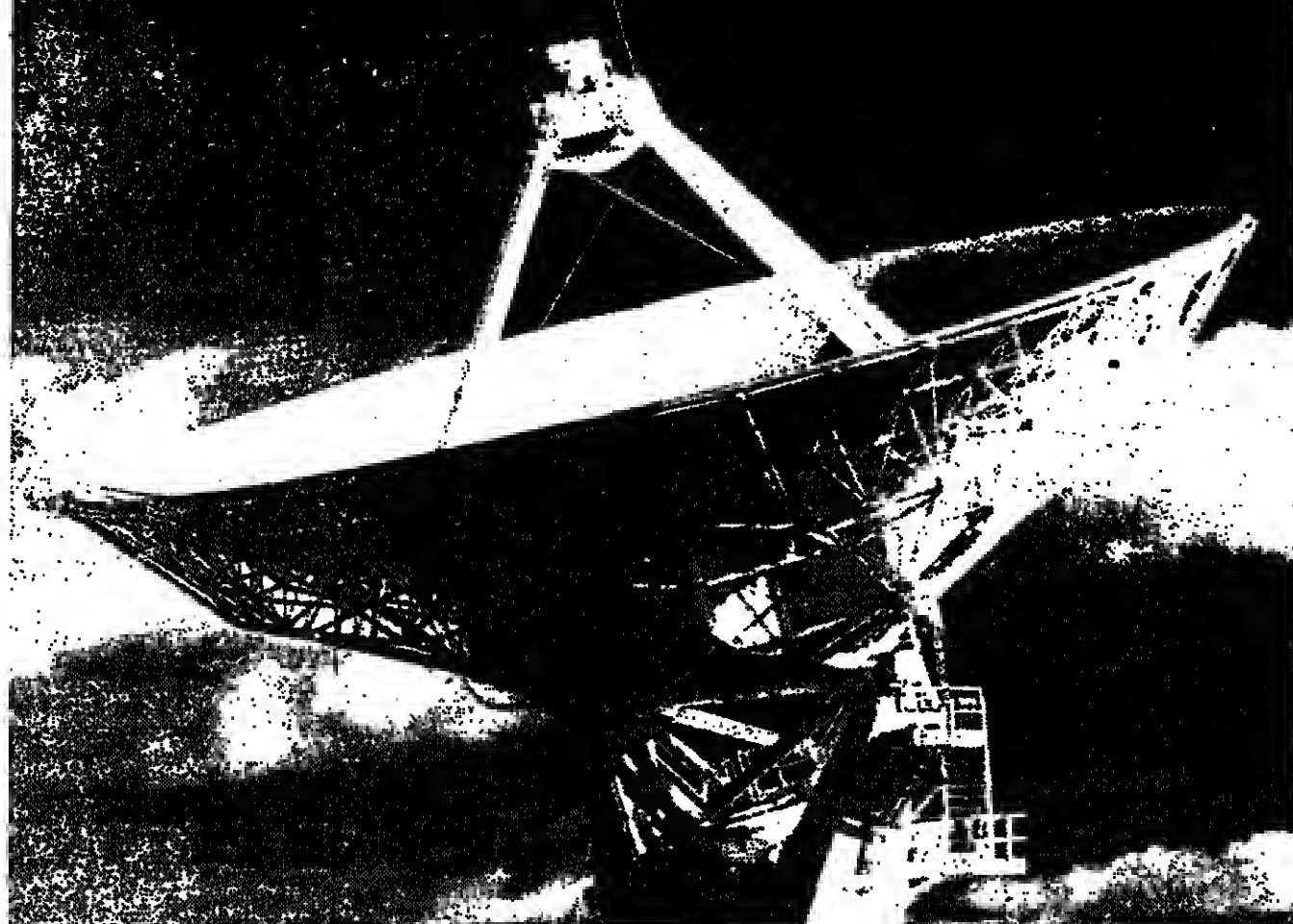
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Nuclear charges plague Chinese

By Robert Thomson in Peking

PERSISTENT allegations that China has been peddling nuclear know-how to countries keen to develop nuclear weapons continue to plague a Chinese Government fond of taking the high moral ground on nuclear issues.

A series of claims in the US and India in past weeks has focused attention on the great unknown of China's nuclear capability and raised queries about Peking's guarantees of non-proliferation.

Yesterday, Chen Zhuohua, vice-minister of nuclear industry, told the Financial Times that allegations by a US Senator of Chinese nuclear collusion with countries such as Iran, South Africa and Pakistan were "sheer fabrication. China has not assisted any country in the development of nuclear weapons."

In an interview last week, Zhou Nan, China's Deputy Foreign Minister, said claims by a senior Indian military official that Pakistan would test a nuclear bomb on Chinese territory were "totally groundless," "pure fabrication" and "baseless". The Indian claims come on the eve of Sino-Indian friendship talks this week, which are intended to resolve the question of a disputed border between the countries, a border over which they fought a war in 1962.

Polish activists protest over student's death

By Christopher Bobinski in Warsaw

POLISH ACTIVISTS yesterday lodged protests against the death while in police custody, of Mr. Marcin Antonowicz, a student.

Mr. Lech Walesa, the former leader of the Solidarity free trade union, said he was "shaken by the crime. As long as the apparatus of violence is not placed under the public scrutiny and control, then everyone of us can become a victim."

The 18-year-old Mr. Antonowicz died in hospital in Olsztyn, northern Poland, over the weekend. He suffered head injuries after being detained by the police on October 19.

Mr. Antonowicz, reading first year chemistry at Gdansk University, had not been involved in Solidarity activities, his parents have said.

Dutch to press for reduction in nuclear tasks

By Laura Raun in Amsterdam

THE NETHERLANDS' decision to deploy nuclear missiles on Dutch soil in 1988 after years of delay may raise as many problems as it had been expected to solve.

The Cabinet agreed on Friday in a heated 11-hour meeting to accept the 48 US cruise missiles in exchange for a drastic reduction in the country's other Nato nuclear tasks coupled with a higher defence budget.

The Hague wants to reduce its nuclear duties from six to two—the Lance guided missile and the 8-inch howitzer artillery—and wants agreement from the Nato partners in short order.

The F-16 nuclear squadron, Orion bomber, nuclear land mines and Nike Hercules defence system would be dropped simultaneously with the 1983 missile stationing.

Mr. Ruud Lubbers, the Dutch Prime Minister, explained that the Government wanted Alliance consultations this month so that the whole package—missile deployment and nuclear arsenal reduction—could be submitted to parliament for approval in December.

One of The Hague's bargaining chips is whether it will adhere to a lifting of defence spending by 3 per cent annually in coming years—a figure agreed along with other Nato members in 1978.

OVERSEAS NEWS

Defining Eureka's contours

BY RUPERT CORNWELL IN BONN

PARTICIPANTS in Eureka are divided over the role and size of a future secretariat to co-ordinate the nascent scheme for European high technology co-operation, amid fears among smaller countries that for lack of information they could miss out on attractive projects promoted by the venture.

The suspicions have surfaced in the run up to the second ministerial conference of the 18 nations involved in Eureka, which opens in Hannover tomorrow to be opened by Mr. Helmut Kohl, the West German Chancellor.

The Chancellor's speech is expected to be a ringing endorsement of a scheme held to be vital if Europe is to keep abreast of U.S. and Japanese competition in technology industries. But he will also have to allay fears that Eureka will not turn into a club dominated by the "Big Four" EEC states—above all France and West Germany.

This issue of project selection and co-ordination has now become, along with finance, the most contentious outstanding issue of Eureka—conceived and floated by France only last April—struggles to find clear contours.

Only last week, of a seminar to present the three specific schemes that Bonn will be taking to Hannover, Mr. Helm

Riesenhuber, the German Technology Minister, stressed that France and West Germany, the two countries which have most enthusiastically backed the idea, were not seeking to arrange everything "over other people's heads."

But the doubts remain—especially among smaller and less advanced EEC and non-EEC states, which see Eureka as a valuable mechanism for technology transfer. They are therefore pressing for a powerful secretariat which will keep a close eye on what is happening.

Other countries, however, are afraid that such a body would turn into an unwieldy bureaucracy and a forum for horse-trading. They want a small co-ordinating unit only—especially Britain which insists that industry and market viability must have the main say in defining projects.

The likelihood is now, officials say, that the problem will be left to officials to resolve after Hannover, but in time for the next ministerial session of Eureka members, likely to be in London in May 1986.

The two days of discussions, to be attended by foreign and technology ministers will end with a solemn declaration setting out Eureka's goals, and individual project criteria in

very general terms. Thus far, France, which pledged FFf 100 (287m) of cash for Eureka at the second ministerial conference in Paris last July, is the only country to have specifically committed public funds. French officials moreover reckon that a total of around FFf 50bn, half from government sources, will be needed to finance Eureka projects.

Britain on the other hand is adamant that as much as possible must come from participant companies and the financial markets. This view is broadly shared by Bonn.

Mr. Kohl is, however, expected by officials to promise tomorrow that the 1987 draft budget will specifically earmark funds for Eureka.

Bonn is bringing three projects to Hannover—the development of a Europe-wide research communications network, a project for high performance lasers, and a data bank to measure cross-frontier air-borne pollutants. France though is said to have identified 80 areas for Eureka co-operation, while various European countries have announced candidate schemes for Eureka in areas including integrated circuits, super computers and advanced materials.

Mozambique power source hit

BY PATTI WALDMER, RECENTLY IN MOZAMBIQUE

THE GIANT Cabora Bassa hydroelectric project in north-west Mozambique is unlikely to resume power supplies to its only customer, Escom, the South African utility, before the first quarter of next year at the earliest, according to the project's director.

Attacks by armed rebels of the Mozambique National Resistance (MNR) on the 1,400km of high-tension cable linking the dams to the Apollo distribution centre near Pretoria, have kept the line closed for all but two weeks since October 1983.

According to Dr. Hermenegildo Gamito, director of Hidroelectrica de Cabora Bassa (HCB), the company is surveying the line (300km of which is in Mozambique) to determine what repairs will be needed. It will take a minimum of two to three months to restore the knocked-out lines, which can supply up to 10 per cent of South Africa's electricity needs.

The current plan, according to Dr. Gamito, is to use Mozambican troops to guard the project, which includes some 6,400 pylons in Mozambican territory, many of them in rough terrain which makes surveillance difficult. Sabotage of only one pylon is sufficient to halt power transmission.

But there are doubts that the Mozambican army (which despite its recent advances against the rebels remains disorganised, ill-paid and ill-equipped) will prove equal to the task. Mozambique would not agree to the deployment of South African troops on guard duty, Dr. Gamito said.

The closure of the line is putting heavy pressure on Mozambique's crippled economy. The country is forced to pay in hard currency to import electricity from South Africa for southern Mozambique rather than paying in local currency to re-import Cabora Bassa power through the South African grid.

And a recent arrangement whereby Escom would pay Mozambique 0.1 South African cents per kWh of power from Cabora Bassa (all proceeds previously went to Portugal, which financed the dam) will remain a dead letter until regular supplies are resumed.

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1985 Semi-Annual Financial Highlights

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Total assets	US \$ 19.7 Billion	US \$ 18.5 Billion
Total deposits by the public	US \$ 13.0 Billion	US \$ 11.6 Billion
Total loans to the public	US \$ 6.8 Billion	US \$ 6.2 Billion
Net profit for the period of six months ending	30.6.85 US \$ 25.3 Million	30.6.84 US \$ 7.7 Million

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OVERSEAS NEWS

Congress faced with two rival US budget plans

By Stewart Fleming in Washington

THE US Congress will attempt this week to resolve differences over rival proposals to reform the budget process after the Democratic Party in the House of Representatives on Friday approved its own budget plan in an unexpected display of party unity.

The House budget plan would sharply restrict the President's authority to impose the automatic cuts in government spending envisaged in the Senate-passed Bill designed by Sen Phil Gramm and Sen Warren Rudman.

With the votes on Friday night and early Saturday morning the timing of the badly needed increase in the Government's borrowing powers remained unresolved, leaving the Treasury facing a November 15 deadline when it could run out of cash and be forced to default on interest payments on the national debt.

The successful manoeuvring by the Democratic leadership in the House late on Friday means that the prospects for congressional approval of the sweeping Senate approved budget reform package have been dealt a severe blow.

This raises doubts about whether Congress will indeed, as many politicians have predicted, pass some form of budget reform scheme. It may also mean further delays in the progress of the President's tax reform initiative which is now also seen to be in deep trouble on Capitol Hill.

The uphill struggle facing tax reform was underlined late last week when a group of right-wing Republicans in the House issued a statement calling on the President to drop his efforts to secure a major tax reform. Many Republicans have been growing increasingly disillusioned about the White House's tax reform initiative.

The House Ways and Means Committee which has the constitutional right to originate tax bills, has been redrafting the tax plan. In its efforts to forge the political alliances needed to pass the House approval of the Bill, the committee has been forced to make concessions to particular interest groups, which have undermined the President's proclaimed goal of making the tax code more simple, and eroded support for reform among right-wing Republicans who have seen many of their political goals compromised.

The continued uncertainty about the tax and budget outlook will be factors that will have to be taken into account by the Federal Reserve's monetary policy-making Open Market Committee which meets today and tomorrow to chart the course of monetary policy.

The problems facing the economy are underlined today in a widely watched report issued by the National Association of Purchasing Managers.

The report says that in October business maintained the improved level of production achieved in September, adding that its composite index showed that the economy is expanding. But it suggests that production has not accelerated beyond the September level.

Guatemala hopes poll will herald new era

By David Gardner in Guatemala City

GUATEMALANS went to the polls yesterday in a general election many hope will begin finally to close the bleak chapter of the last 30 years of military or extreme right-wing rule.

The election took place within a context of economic, fiscal and foreign exchange crisis with per capita growth expected to plummet for the fifth year running, and with the country's 25-year-old left-wing insurgency showing renewed vigour in widening the scale and scope of its activities in recent months.

Shrinking budget

The insurgency is the second generation of armed opposition to the regime that emerged following the 1954 CIA-organised coup against the reformist government of President Jacobo Arbenz.

This struggle has left an estimated 100,000 dead and led to the militarisation of the country.

Senior officers have come to own large enterprises and land holdings as well as run the economy; spending on the 30,000-strong army dominates a shrinking budget and the country's Mayan Indian majority has been preyed upon by the Civil Defence Patrols (nearly 1m strong in a population of 8m) and herded into over 50 "strategic hamlets," turningtryside into an extended garrison.

Polarisation

The contest has been polarised between the centre right Christian Democrats of Mr Vinicio Cerezo and the self-styled National Union of the Centre of right-wing newspaper publisher Mr Jorge Carpio.

These two had looked certain to go on to a second round of voting on November 8 from a field of eight to the right, and eclipsing Guatemala's most traditional party, the far-right National Liberation Movement led by veteran Mr Mario Sandoval.

Pretoria curbs coverage of unrest

By Anthony Robinson in Johannesburg

SOUTH AFRICA has prohibited television, photographic and radio reporting of unrest in areas covered by the state of emergency in a media clamp-down aimed at curbing what Mr Louis le Grange Minister of Law and Order, called "the catalytic effect" of coverage of the violence.

Although the electronic media is the main target, the restrictions will also limit the reporting freedom of newspaper journalists who will have to seek "police assistance" when reporting on township unrest the precise details of what this means still have to be experienced in operation but at the outset of violence over a year ago police co-operation usually meant an offer to report from the back of a police armoured car at a time and place of their choosing.

The Foreign Correspondents Association, which represents the bulk of the 172 officially accredited foreign correspondents here, condemned the latest measures as "a severe form of censorship." It said: "We view the ruling as the beginning of the slippery slide towards a controlled Press."

The restrictions, which came into effect on Saturday night,

Allegations by Mr Malcolm Fraser, the former Australian Prime Minister, that a South African mining house had installed a tear-gas system in black miners' hostels were partially confirmed over the weekend by an Anglo American official.

Mr Fraser, who is one of seven Commonwealth "eminent persons" expected to visit South Africa as agreed by last month's Commonwealth conference, alleged last week that a South African academic had told him about a system which would pump disabling gas through mine ventilation shafts into workers' quarters.

and photographic reporting also covers actions of members of the security forces and makes it an offence to publish, broadcast or distribute any films, pictures or recordings of unrest. Only officially accredited journalists will be allowed to cover unrest. They will be obliged to seek the assistance of the police and wear their accreditation clearly at all times.

The allegations were angrily denied by the Chamber of Mines, which represents the major mining houses.

On Saturday, however, Mr Peter Gush, the chairman of Anglo American's Western Deep Levels gold mine, confirmed that a tear-gas system had been installed in the Ignor stores, hostel kitchens and hostel administration offices at the mine in 1975 after serious inter-tribal fighting, which cost several lives. "The system, which used conventional tear-gas and was introduced as a precaution to protect lives and property in the event of unrest, has not been used since 1975," he added.

Until now correspondents of all media have been allowed to enter townships as eyewitnesses of the violence which, according to the latest unofficial figures from the South African Institute of Race Relations, has cost 854 lives since the beginning of September.

Using standard journalistic practice correspondents have built up their own network of township contacts. Increasingly in recent weeks however the Government, either directly or through leaks in sections of the local Press, has accused unnamed reporters of staging events and of stimulating violence.

The Institute of Race Relations analysis confirms that the death rate in political violence has declined sharply since the introduction of the state of emergency.

Mr Nelson Mandela, the 67-year-old jailed leader of the banned African National Congress (ANC) was operated on yesterday for an enlarged prostate in Cape Town hospital. Mr Ismail Ayob, the family lawyer confirmed yesterday. A statement issued after the operation said his condition was stable.

Gandhi returns to old school

By Mani Deb in Dehra Dun, India

MR RAJIV GANDHI, the Indian Prime Minister, visited his old school yesterday and recalled wistfully the times he had spent walking along the foothills of the Himalayas and fishing in the streams.

He was chief guest on the final day of the golden jubilee celebration of the Doon School at the town of Dehra Dun, 150 miles north of Delhi.

Wearing a navy blue blazer with the school crest, the "lamp of knowledge" and flanked by a dozen bodyguards, including one with a sub machine-gun showing from under his coat tails, Mr Gandhi and the headmaster walked briskly to Kashmir House where he stayed while a student between 1955 and 1960. Later he addressed the school and about 5,000 guests and said the visit was "like coming home." He spoke of the way the school had helped him to develop his self-confidence and the special friendships that the school helped to cement.

By undertaking the visit at great security risk and spending a whole day in the school he was underlining the unique ties that exist between the old boys of the Doon School.

A year ago to the day he was lighting the funeral pyre of his mother, Mrs Indira Gandhi, who had been shot by extremist Sikhs, Mr Gandhi had brushed aside objections from some that the timing of the visit was wrong. "The golden jubilee celebrates 50 years of camaraderie and achievement," he said.

His visit illustrates the strong links the old boys of the Doon School retain through an Old Boys' Society nicknamed Doscos. Detractors refer to the Dosco mafia.

Later in the evening Mr Gandhi met a group of 22 Doscos from Pakistan visiting the school for the first time since the partitioning of India in 1947.

The Doon School was founded by an eminent barrister, Mr Satish Ranjan Das and member of the Viceroy's Executive Council. It was modelled on the English public school system but modified to accommodate the Indian culture. At Doon School the boys learn that polishing one's shoes and doing manual work was not demeaning.

Mubarak attacks US on PLO

By Tony Walker in Cairo

PRESIDENT Hosni Mubarak of Egypt, on the eve of a visit to Cairo by Mr Yassir Arafat, chairman of the Palestine Liberation Organisation, has denounced American and Israeli attempts to exclude the PLO from the Middle East peace process.

Mr Mubarak used the occasion of a state banquet for President Zia-ul-Haq of Pakistan to reject US policy on the PLO. He said: "We reject all attempts to discard (the PLO) from efforts to reach a settlement, distort its image or minimise its role."

Mr Arafat's planned visit to Cairo, effectively his first full-scale state visit to the Egyptian capital since he was here in November, 1977, shortly before late President Anwar Sadat flew to Jerusalem to make peace with Israel, may signal a new phase in relations between Egypt and the PLO.

The PLO leader has visited Cairo several times since he was ousted from the northern Lebanese city of Tripoli in late 1983 but his stays were brief

and did not have the status of a major diplomatic event.

Mr Arafat, who has been in the Gulf over the weekend, is expected in Cairo early this week for a stay of about 72 hours. The visit has important implications for Egypt, whose policy since the death of Mr Sadat has been to rebuild bridges to the Arab world.

A high-level PLO delegation arrived in Cairo last week to prepare for the Arafat visit. One of the delegation's apparent tasks was to calm Egyptian anger at the PLO's behaviour in the Achille Lauro affair, including reported criticism of Egypt's role by Abu Iyad (Salah Khalaf), one of Mr Arafat's senior aides.

Mr Mubarak signalling a more aggressive diplomatic posture on the Arab-Israeli dispute, said in his banquet speech: "There can be no comprehensive peace in the Middle East without convening an international peace conference with all parties, with the PLO at the forefront participating."

The US and Israel have been opposed to an international conference as a means of solving the Middle East conflict. Both have rejected dealings with the PLO.

Mr Mubarak charged that unnamed countries, but clearly referring to Israel and the US, were seeking to undermine the PLO. "We hope that those who are embarking on these attempts understand before it is too late the grave consequences and the negative impacts resulting from pursuing this line."

Mr Ahmed Abdel-Rahman, chief spokesman of the PLO, said yesterday Mr Arafat's visit was aimed at "strengthening" relations with Egypt which he described as the "key figure" in the Middle East.

Mr Abdel-Rahman said the visit was also designed to "derail American attempts to exclude the PLO from the peace process and to damage its image."

The visit would be a "turning point" in relations between Egypt and the PLO.

Gulf leaders convene sixth regional summit

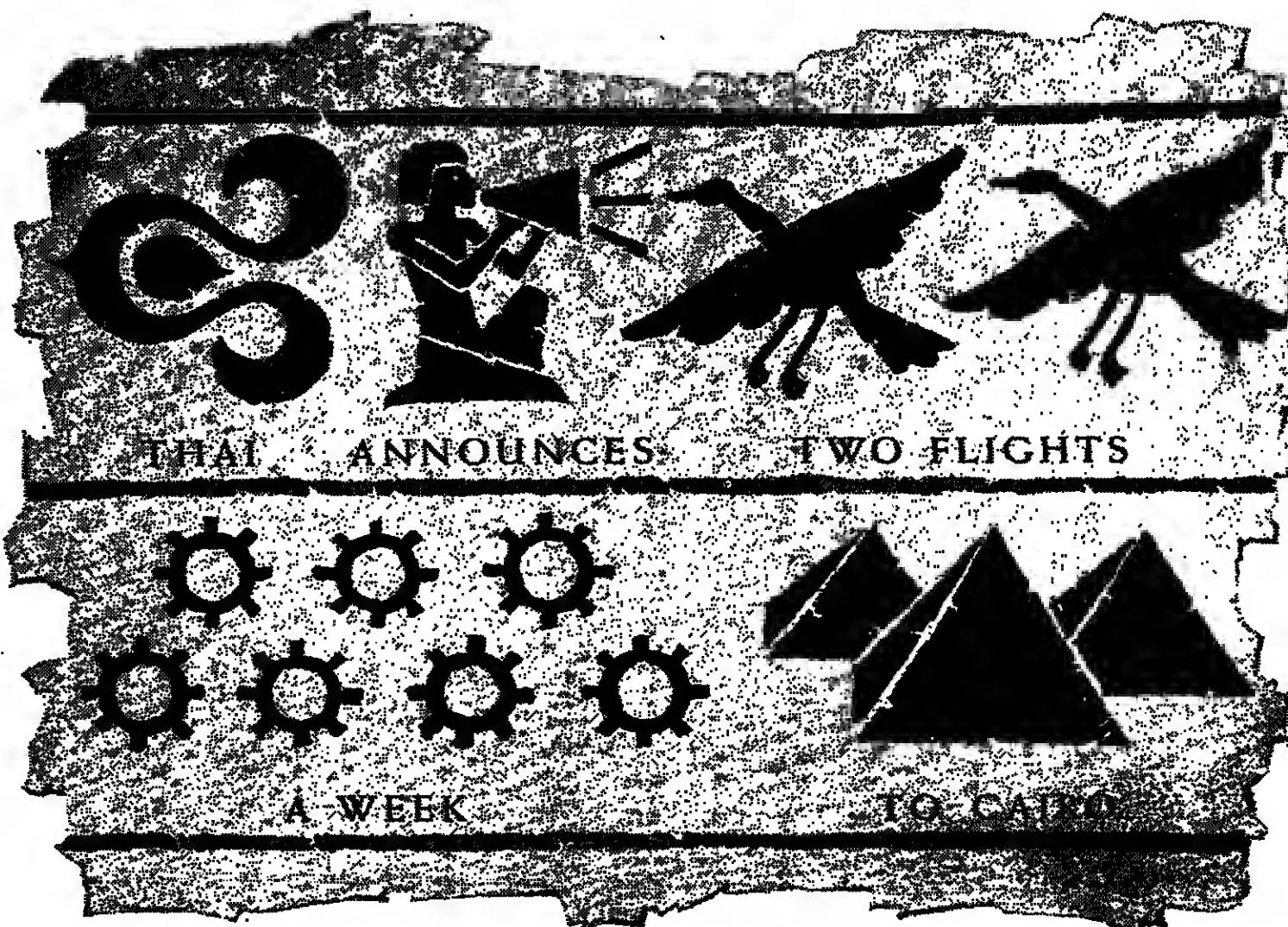
By Kathy Evans in Muscat

THE SIXTH Gulf summit convened in Muscat yesterday with the customary luxury and pageantry which marks the meetings of the region's six ruling families.

The summit is being held in the new Bustan Hotel, built at a cost of \$220m (\$157m) or \$550,000 a room. The royal suites are equipped with gold-plated taps, room keys and beds measuring over seven foot wide. After the conference they will be closed and kept exclusively for visiting heads of state.

As usual, King Fahd of Saudi Arabia is accompanied by his young grandson, Prince Mohammed, who is under 10. The young prince sat immediately behind the King.

Economic affairs and the Organisation of Petroleum Exporting Countries are expected to be among the subjects to be discussed in the summit, and there is speculation that the Gulf leaders will establish a joint insurance company and a bank.

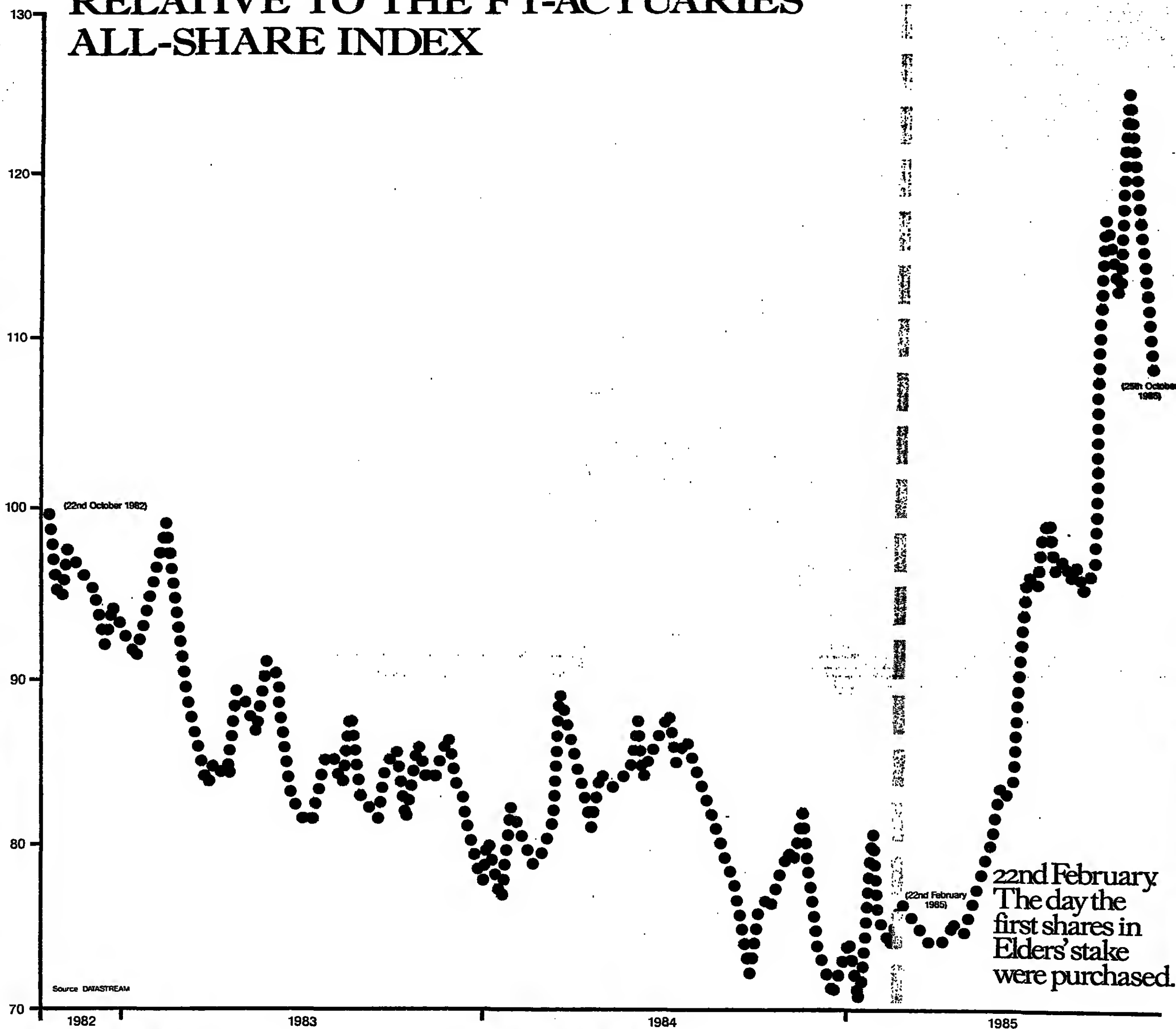


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WORLD TRADE NEWS

UK and France hit snags in talks on China N-power plant

By COLINA MacDOUGALL and ROBERT THOMSON in PEKING

BRITISH and French negotiators are still far from agreeing to the discounted prices China is demanding for a \$4bn (£2,800m) nuclear power plant in southern China.

Zheng Ruobin, Chinese Minister of Foreign Economic Relations and Trade, told the Financial Times at the weekend that the difference between China's asking price and the offer for turbines from Britain's GEC and nuclear reactors from Framatome of France is still more than 15 per cent.

Chinese officials confirmed that GEC has been asked for a discount of 25 per cent and Framatome has been asked for a cut of 20 per cent. British negotiators, including government officials, have returned home in what has been officially termed a "pause" in talks, while French sources confirm that Framatome will continue discussions into this week.

"We are still hoping that agreement will be reached," Zheng said.

Officials of Guangdong Nuclear, which is overseeing the Chinese side of negotiations for the 1,800 Mw plant at Daya Bay in Guangdong Province, reportedly said that unless agreement was reached during

this round of talks, the Chinese would consider offers from other companies.

China has already had contact on possible nuclear co-operation with West Germany's Kraftwerk Union, General Electric and Westinghouse of the U.S., Canada's AEC, and JEP, a Japanese nuclear group.

However, Zheng said, China is still hoping for agreement with the British and French as "it is better not to adopt the practice of international bidding."

The Chinese had hoped to complete the plant by 1991, but they consider it unlikely that the target date will be met.

They are also understood to have revised the cost of the plant above the original \$4bn.

But Chinese officials have indicated that they are not pressured by time in the negotiations, which they consider to be open-ended and will make no special price concessions.

Chen Zhaobu, the vice minister of nuclear industry, said China is reviewing its nuclear energy programme, which had aimed to have 10 plants with a total generating capacity of 10,000 Mw, constructed by the end of the century.

Indian gas pipeline attracts four bidders

By John Elliott in New Delhi

A JAPANESE-FRENCH consortium led by Sple-Cabag of France has submitted the lowest of four bids at about \$600m (£428m) to construct a 1,700km natural gas pipeline diagonally across India from Hazira on the west coast near Bombay to Jagdishpur in the north near the border with Nepal.

The Japanese-French consortium, which includes NKK and Toyo engineering of Japan, will face stiff competition from an Indo-Italian consortium led by Snamprogetti of Milan which is well established in India.

Snamprogetti has priced the work at \$680m but is offering to spend two-thirds of the price on goods and labour with Indian partners including Doodal of Bombay.

A third consortium—led by Nova Corporation International Consultants of Canada and including Majestic Contractors of Canada, Entropose of France and Birla Engineering of India—has put in the highest bid at \$860m.

The fourth bidder is Condux of Mexico which also includes Hyundai of Korea, Brown and Root Engineering of the US and Essar of Bombay. Its price is believed to be \$625m.

Michael Donne reports that policies leading to cheaper fares are far from accepted European airlines differ over 'freedom to fly'



British Airways and British Caledonian say LATA's "fare zoning" scheme, providing for cheaper discount rates, does not go far enough to meet the UK airlines' aspirations. Mr Colin Marshall (left), BA's chief executive, says many of BA's cheap fares are already below the discount levels envisaged in the scheme.

that is already in the market." Mr Pugh was alluding to BCal's own Time Flyer cheap fares scheme already in use on the UK-Dutch and UK-Belgium routes, and also from London to Frankfurt, though not in the opposite direction.

Bcal urged that the LATA/AEA proposals on fares zoning should be referred back to the LATA executive committee for further review, "so that the required additional flexibility can be introduced."

Whether this flexibility can be achieved remains to be seen. It was stressed privately in Hamburg by several airline presidents that the LATA/AEA proposals were as far as they were prepared to go at this stage.

Those airline chiefs genuinely believed that the zoning scheme represented an advance, while the UK's own ideas were regarded as so revolutionary as to be unacceptable even to some who favoured cheaper fares and liberalisation.

It was pointed out that some of the smaller countries in Europe had less immediately exploitable air transport and tourist potential. For these, the UK's proposals designed for larger markets, were unsuitable.

The LATA/AEA proposals still have to be studied by European governments and the EEC, although the latter has already poured public scorn upon them as being inadequate, while the UK also regards them as second-best.

The next major forum for discussion seems likely to be the meeting of the EEC transport ministers in Brussels in mid-November. At this the UK's arguments for change will probably be supported by the Netherlands, Belgium and Luxembourg, with whom it has the most liberal bilateral air agreements.

There are two other ways in which the UK will continue to pursue its objectives. One is through the European Civil Aviation Conference. ECAC brings together to discuss aviation affairs over a score of countries throughout Europe.

The other is the direct approach through bilateral negotiations with foreign governments, which has been the most successful method so far. Highly satisfactory pacts have been agreed with the Netherlands, Belgium and Luxembourg and a less far-reaching deal has been made with West Germany.

Talks with the Swedish aviation authorities get under way this month.

The more the UK is successful in picking off these European countries one by one, the more likely it will be that the LATA/AEA proposals will eventually founder. Even so, it is recognised by both the Department of Transport and the UK airlines that the road ahead is still a long one.

Assault on maritime fraud launched

By WILLIAM DULFOURCE in GENEVA

THE FIRST steps have been taken at government level to combat maritime fraud. The crime leads to heavy financial losses for developing countries and Middle East oil producers.

An intergovernmental group meeting in Geneva has commissioned the secretariat of the United Nations Conference on Trade and Development to draw up proposals for improving the information on international shipping available worldwide.

The secretariat will also examine the possibility of replacing bills of lading by satellite bills and suggest minimum standards for shipping agents.

The International Maritime Bureau has calculated that the sums involved in 103 fraud cases it investigated in 1984 amounted to £157m.

It estimated that altogether losses totalling \$1.5bn could probably be attributed to maritime fraud in that year.

The fraud frequently involves the misuse of commercial contracts and documents

and sometimes forgery. In developing countries it is aggravated by the inexperience of buyers and agents and their lack of access to information about shipping.

The intergovernmental group's decision to call on the United secretariat to propose ways of improving information falls short of the plan for the establishment of an international ship information registry sought by the developing countries.

A registry, organised as a world data bank for the use of the shipping community as a whole, would provide quick access to ship, owner and financial performance, the developing countries claimed. The information available at present is scattered among several competing private organisations.

The industrial countries queried the cost/benefit advantages of a registry and suggested that confidential information would not be supplied to a data bank with on-line access.

SHIPPING REPORT Gulf business provides fillip for tankers

By ANDREW FISHER, SHIPPING CORRESPONDENT

SHIPPING MARKETS were quiet last week, though signs emerged of greater strength in the tanker sector and Cunard provided some activity in second-hand trading by selling its last six refrigerated container ships.

According to E. A. Gibson Shipbrokers, there has been business for tankers of all sizes in the Gulf and only around 12 VLCCs and ULCCs (very large and ultra large crude carriers) are available there up to mid-November.

Another 12 or so are expected in the second half of the month. If more owners send ships to the Gulf — at least one VLCC came out of its lay-up berth — the rising rate trend could be threatened, Gibson said.

One ULCC of 340,000 tons received Worldscale 26 for a voyage to the West, slightly higher than recent levels. Open market inquiry seemed less than last week, but Gibson noted: "A considerable number

of vessels obtained employment, many at undisclosed terms, indicating a greater underlying strength to the market than appears on the surface."

The loosening by the Organisation of Petroleum Exporting Countries (Opec) of pricing and output restrictions had stimulated greater buying of oil, Gibson said.

The dry cargo sector was flat. The grain rate from the U.S. Gulf to Japan showed no change at around \$13.50 (£9.40) a ton, but rates for coal across the Atlantic to Rotterdam and Dunkirk eased respectively to \$4.25 and \$4.50, said Denholm Coates.

The sale of the Cunard reefer ships took place at the end of the week, with the six vessels going for around \$9m to a London-based Greek company, Capta Maritime. Cunard, spending \$80m on re-equipping the QE2, is now mainly a container and cruise ship operator.

World Economic Indicators

		UNEMPLOYMENT			
		Oct 85	Sept 85	Aug 85	Oct 84
UK	(000s)	3,274.7	3,344.2	3,340.4	3,225.1
	%	12.5	13.4	13.4	12.3
US	(000s)	8,274.0	8,127.0	8,451.0	8,370.0
	%	7.1	7.0	7.2	7.4
W. Germany	(000s)	2,251.4	2,214.2	2,221.2	2,143.5
	%	10.4	9.9	9.7	10.4
France	(000s)	2,894.3	2,854.0	2,891.4	2,878.5
	%	12.7	12.5	12.7	12.7
Italy	(000s)	757.4	774.7	740.8	821.4
	%	13.2	13.7	13.4	14.4
Netherlands	(000s)	564.0	567.8	554.9	430.7
	%	13.7	13.8	13.5	15.3
Belgium	(000s)	1,450.0	1,530.0	1,530.0	1,570.0
	%	2.56	2.60	2.54	2.79
Japan	(000s)				

Source (except US, UK, Japan): Eurostat

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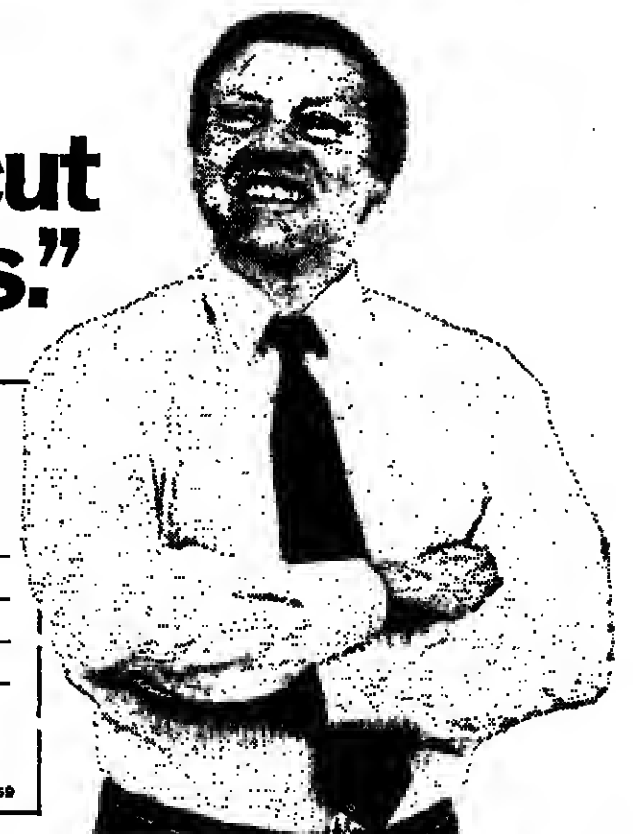
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1	401	1011	6915	1017	9778	1001	10568	12906	12721	11762	14683	10230	19011
2	41996	76262	1971	1017	10406	1001	10568	12906	12721	11762	14683	10230	19011
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THE CREATIVE USE OF MONEY



UK NEWS

Renault launches campaign for higher share of UK truck sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

RENAULT of France is launching an aggressive campaign today aimed at making it a prime contender in the British heavy-truck market.

It has put two more trucks into production at the factory of its UK subsidiary Renault Truck Industries (RTI) at Dunstable, 25 miles north of London, and will sell them from November 11 at prices below those for rival vehicles.

The new British-built heavy-weights more than double RTI's coverage of the UK market for trucks of over 18 tonnes gross weight, and the company expects to boost its penetration from 2.7 per cent to at least 6 per cent by the end of 1986.

RTI has been preparing its dealer network for the campaign by establishing 35 of its 84 dealers as heavy-truck specialists.

RTI and the dealers are sharing the cost of the investment programme - for example, the cost of employing specialist sales people

and technicians, extra tooling and extensive parts stocks. So far, the company and the dealers have each invested about £2m in the scheme.

Mr Bill Gillham, RTI's director of commercial operations, admitted to deliberately competitive pricing in a tough market but said the company had been able to undercut its competitors by tailoring the trucks for the UK.

"When we are designing a truck, we not only look at what the market requires technically but also set a price target," he said.

RTI also said productivity at the Dunstable plant equalled that of any manufacturer in Europe and bettered most.

Mr Bill Holmes, the industrial operations director, said that in less than five years, since Renault acquired the former Dodge business in 1981, productivity had improved by up to 33 per cent.

One main contributory factor was the introduction of flexible working at the plant. The production lines of

the volume vehicles, the Dodge 100 series and 50 series, are operated by the same workers, alternating each day. The paint shop operation is similar but on a half-day basis.

RTI's parent group has spent £40m since 1981 to buy the company and to cover losses.

Since the acquisition all activities have been regrouped at Dunstable. The latest streamlining took place during the past year when labour and machinery were transferred from the nearby Luton factory.

The first Renault-designed heavy trucks went into production at Dunstable in 1983. Renault's entire G range of heavy trucks can carry a "built in Britain" label and share the same tracks as the Dodge 50 and Commando vehicles.

From early next year RTI will start assembling cabs for the B range trucks at Dunstable which will raise the British content of the vehicles, measured by ex-factory value, from 40 per cent to about 60 per cent.

Oil futures market set to be launched

By Richard Mooney

LONDON'S International Petroleum Exchange (IPE) today began its second attempt at getting a crude oil futures market off the ground with the launch of its index-based Brent Blend contract.

The exchange's first attempt at establishing a Brent Blend contract collapsed last year, but it believes significant differences in the trading style for the new contract give it a much better chance of success.

It is based on cash settlement, in 1,000-barrel lots valued against an index of 15-day cargoes delivered at Sullom Voe, Shetland. The original contract involved a physical delivery option at Rotterdam.

The main reason for the failure of the old contract was that Brent oil was actually delivered at Sullom Voe in cargoes of at least 500,000 barrels. IPE officials claim the revamped version will provide a more flexible hedging medium for oil companies. It should also be more attractive to investors.

The index on which the contract is based has been published as an experiment for some months.

Mr Michael Bowers, IPE chief executive, says the new contract should complement the New York Mercantile Exchange's successful crude oil futures market, but the two exchanges are bound to be in competition to some extent.

"A cash settlement futures contract in Brent Blend will considerably broaden the dimensions of the crude oil market for trading and hedging purposes, while at the same time providing a facility for reducing performance risk in the physical market," according to Mr Bowers.

The IPE has proposals for further oil products futures contracts under discussion. It hopes to start trading in petrol futures and heavy fuel oil of bunker quality some time in 1986. Both would allow physical delivery at Rotterdam, like the exchange's existing gas oil futures contract.

Peter Riddell reports on the battle over Tory policy
Radicals fire their first shots

SHOULD the Conservative Government settle down and avoid controversy in the run-up to the general election, or should it maintain the momentum of radical change? This debate between conservatives and radicals was given a further twist over the weekend.

A group of 15 free market Tory MPs, all but one from the 1983 intake, have produced a pamphlet, "No Turning Back," arguing in favour of further extensions of market disciplines in health, education, housing and employment.

And Mr Nicholas Ridley, Transport Secretary, argued in a speech on Saturday that to combat "false propaganda" about cuts in welfare services the Conservative Party should reconsider its policies, "to embrace radicalism and to think the impossible." For example, he urged further study of a variant of an educational voucher scheme to give parents greater choice about the schools their children attend.

In the past few months, however, the radicals have lost some battles. The Cabinet decided against including in this Wednesday's Queen's

Speech a Bill to end rent control on new lettings while proposals for student loans were rejected and put back on the shelf along with education vouchers.

The conservatives - party managers such as Mr John Biffen, Lord Whitelaw and the whips - argue not only that such measures would create parliamentary problems but also that they would be unpopular with the electorate.

The radicals challenge this assumption. Mr Michael Forsyth, editor of the new pamphlet, argues that a radical approach would be popular in marginal seats such as his own in Stirling and others represented by many of the authors. On this view, the British people will not re-elect a government which is perceived to have run out of ideas but will welcome increased choice.

The authors seek to reopen the debate about student loans and education vouchers by arguing that schools and universities should be financed on a per capita basis in response to parental and student choice about where to go. Similarly,

groups of 30 or more parents should be allowed to start their own schools and receive state funding.

The MPs also maintain that ending rent controls on new lettings, but not existing ones, would increase the supply of accommodation and would be popular with the less well-off. The sale of council apartment blocks to tenants' co-operatives is also urged, along with powers to allow contractors to buy derelict estates for renovation over the heads of reluctant local authorities.

The pamphlet, similarly, urges further incentives for private medical insurance and for private take-over of unwanted National Health Service hospitals.

The authors want further moves to encourage self employment and deregulation, coupled with reductions in tax rates and asset sales to finance a cut of 5p in the basic rate of income tax.

The MPs regard themselves as a continuing group to reinforce the radical instincts of Mrs Thatcher and ministers such as Mr Ridley against the conservatives.

The pamphlet is in part a first shot in the battle over the next Tory election manifesto.

But the authors also have short-term aims. For example, there may be an attempt to revive the rent control Bill for the 1985-87 session, and a vigorous debate is already starting about whether to raise income tax thresholds or to cut the basic rate.

The new pamphlet also has certain intriguing parallels with one written in 1981, half way through the last parliament, by 13 promising young MPs. That one, "Changing Gear," came from the "wets" and urged expansion. However, five of those authors are now ministers, and two are whips. Two of the writers of the new pamphlet, Mrs Angela Rumbold and Mr Francis Maude, have just joined the Government, and more could be included in the next reshuffle, to maintain the balance between conservatives and radicals.

No Turning Back price £1.95 from the Conservative Political Centre, 32 Smith Square, London SW1.

Cable group seeks to attract investors

BY RAYMOND SNOODY

BRITISH Cable Services (BCS), the cable television company owned by Mr Robert Maxwell, publisher of The Mirror newspaper, has launched a campaign to attract investors for his cable operations throughout the country.

The aim is to help to pay for the transformation of as many as possible of the 40 existing cable networks into high-technology systems.

It could cost close to £1.2bn to build high-technology systems in as many as 40 towns - a cost which is far beyond the resources of a single organisation.

BCS is hoping to bring investors into the existing networks, which are upgraded relay systems, as soon as possible, to start preparing for the transition from the old to the new.

The company is believed to be talking to a number of potential investors - in areas such as Southampton, where Mr Maxwell has an existing cable network but has also

applied for a new technology franchise from the Cable Authority.

Since February, the number of subscribers on Mr Maxwell's cable networks has fallen every week until last month. The total fell below 70,000, but the bottom now seems to have been reached.

For the past three weeks the numbers have been rising, and the aim is to get above 90,000 again by the end of December.

BCS is about to move towards manufacturing System 8, a sophisticated cable switch which allows two-way communication and is necessary for the development of home banking and shopping services.

Mr Chris Medd, managing director of BCS, said yesterday: "The fact that we are able to confirm the tooling-up of components for System 8 is a considerable landmark for BCS."

It means that the first 2,000 homes in the Guildford franchise area, south of London, may now be cabled in the first half of 1986.

Engineering production lower

Financial Times Correspondent

THE OUTPUT of engineering companies in the UK dropped marginally in the three months to August compared with the previous three months.

The latest figures from the Department of Trade and Industry show that output in mechanical engineering and electrical and instrument engineering dropped by half a per cent. Fourteen of the 25 mechanical engineering industries reported increases in output in the three months to August compared with the preceding three months.

Output in the food and related industries rose by 14 per cent and output in mining machinery rose by 18 per cent in the period.

Eight industries showed decreases in output, including heavy boilers, process plant fabrications and other mechanical marine and precision engineering.

In electrical engineering, only five industries showed rises in output, against 14 industries which reported falls in output and one that remained unchanged.

Pledge to aid small businesses

By James McDonald

GOVERNMENT support for small businesses put at risk by the failure of large companies to settle their bills promptly has been promised by Mr David Trippier, the Small Companies Minister who is part of Lord Young's team at the Department of Employment.

Mr Trippier has set up a working party - bringing together the Institute of Directors, the Institute of Purchasing and Supply and the Confederation of British Industry - in a joint initiative to establish a code of practice.

Delayed settlement of bills by large companies to small ones has been a long-standing complaint by suppliers.

A telephone survey carried out in October for the Institute of Directors - covering a random sample of 200 directors - showed that 77 per cent of the directors said there was a serious problem about prompt settlement of accounts by large companies. Within the inquiry sample, 14 per cent thought there was no problem.

Treasury postpones tax reform Green Paper

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE TREASURY has put back its plans to publish a Green Paper - a consultative document - on reform of the personal taxation system, possibly until early next year.

Mr Nigel Lawson, the Chancellor of the Exchequer, had intended to present the paper during the autumn, but Whitehall officials say there is now little prospect of this being published this month.

Whether work can be completed in time to issue the paper in December or whether it will be deferred until the new year is likely to depend on how quickly the Government can settle the problems delaying its White Paper (policy statement) on social security reform.

The taxation Green Paper is expected to focus on the Treasury's proposal for a new system of personal allowances to replace the existing structure in the early 1990s. The central element is a plan to introduce allowances which can be transferred between husbands and wives.

The aim would be a relative shift in tax benefits to married couples

with only one person earning and away from single people and couples with both partners in work. The Government's view is that this could help to alleviate the "poverty trap" and reduce the incentive for married women to take paid employment.

The Treasury also plans to review in the Green Paper the possible options for an integration of the tax and benefits system although Mr Lawson has already made it clear that he is in principle opposed to such a move.

It is this linkage with the social security system which is thought to have persuaded the Treasury to put off publication until the problems surrounding the White Paper on benefits have been resolved.

Mr Norman Fowler, the Social Services Secretary, had planned to publish that White Paper early this month, but the proposal to phase out the state earnings-related pension scheme (Serps) has met fierce opposition.

Plans for blank tape levy under review

By David Churchill

PLANS to introduce a new levy on blank video and audio tapes are under review in Whitehall after concern that the proposed levy might be seen as an extra tax on consumer spending.

The idea for a 25p levy on blank video cassettes and a 10p levy on blank audio tapes was put forward in a discussion paper published earlier this year on copyright reform. The unauthorised home taping of copyright video and audio material costs the music and film industries many millions of pounds each year in lost sales.

The UK record industry, which has long campaigned for a levy on blank audio cassette tapes, believes that as much as 90 per cent of the 85m blank audio tapes sold each year are used by consumers to record music at home rather than buy prerecorded music records and tapes.

Believe manufacturers, however, that a levy could harm sales of blank tapes used for educational and other purposes.

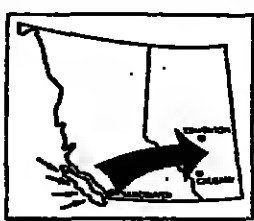
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Danphlet also has the parallels with 1961, half way through the parliament, by 13 points. That one, "Change from the 'wet' to the 'dry'." However, the others are now missing. The new pamphlet, "The new pamphlet," and Mr. Fitzmaurice, who just joined the board, and more could be the next resolution. The balance between the radicals and the conservatives.

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1. The first step is to identify the problem. In this case, the problem is that the company is not meeting its sales targets.

\$ TRUST

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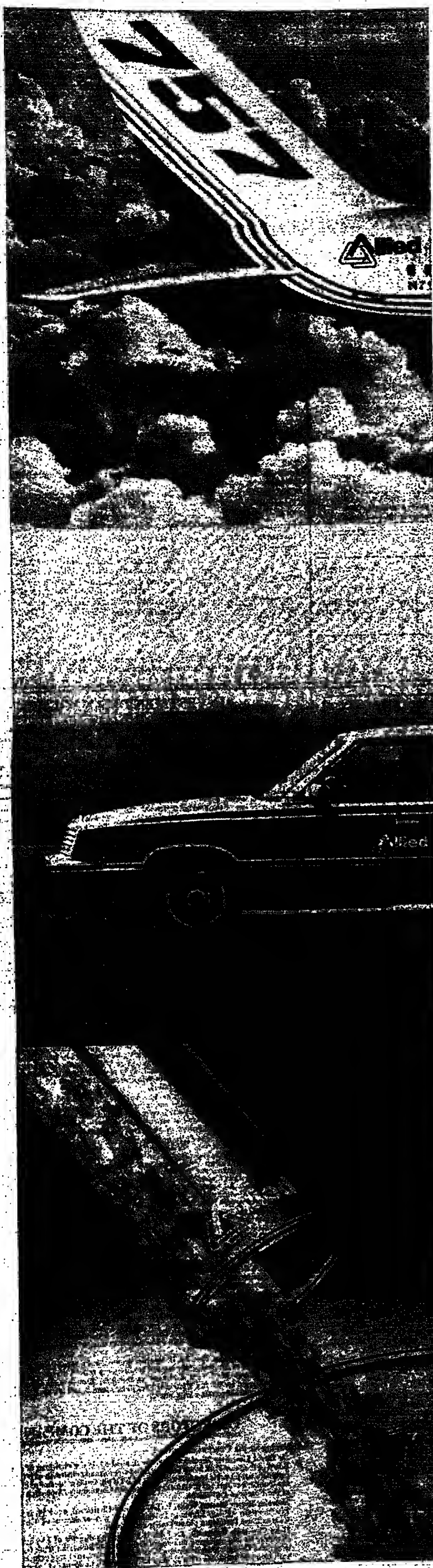
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The authors thank the following people for their assistance in the collection of data: J. A. B. de Vries, M. C. van der Wal, H. G. M. van den Brink, R. P. M. van der Wal, and W. J. M. van der Wal.

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2. August



**Two leaders in
technology
have just come
together in
a perfect fit.**

Alfred and Signal haven't just merged, we've clicked. Each a strong company before, together we're stronger.

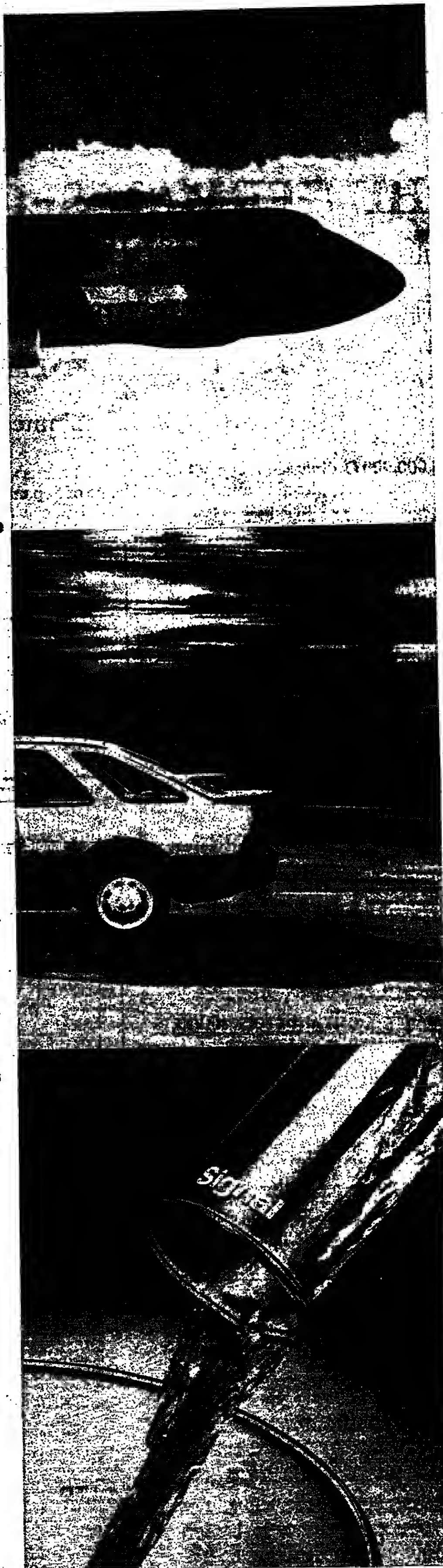
Stronger in aerospace.
From jet engines to avionics, there's an important part of Allied-Signal on everything that flies in the free world.

Stronger in the automotive business. Allied is the world's largest maker of brake components, while, Brake is the leader in turbochargers. Allied-Signal is on every type of vehicle, on and off the road.

Stronger in the chemical business as well, Allied's chemical technology has produced the strongest fibers in the world. And Signal's catalytic process wizardry is used in every petrochemical plant around the world.

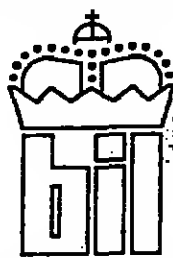
We're now a company spending over a billion dollars a year on research, development and engineering. A company which last year alone was granted 599 U.S. patents (a number surpassed only by GE and IBM among U.S. industrial companies). A company with a strong balance sheet, low debt ratio and nearly \$1 billion in cash.

This is the new Allied-Signal. Our ideas advance advanced technology.



A copy of this document, which comprises listing particulars with regard to The German Securities Investment Trust plc (the "Company") in accordance with The Stock Exchange (Listing) Regulations 1984, has been delivered to the Registrar of Companies as required by those regulations. Application has been made to the Council of The Stock Exchange for the Ordinary Shares of £1 each to the Company issued, and to be issued, and the Warrants attached thereto to be admitted to the Official List.

The Directors of the Company, whose names appear below, are the persons responsible for the information contained in this document. In the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors accept responsibility accordingly.



THE GERMAN SECURITIES INVESTMENT TRUST plc

Registered in England under the Companies Act 1985 Registered Number 1948619

OFFER FOR SUBSCRIPTION

sponsored by

Liechtenstein (U.K.) Limited

and

Savory Milln Limited

of

10,000,000 Ordinary Shares of £1 each (with Warrants attached) at par payable as to 50p on application and as to the balance of 50p on 28th February, 1986

The Directors are aware of intended applications for a total of 5,000,000 Ordinary Shares (with Warrants attached) representing 50 per cent. of the issued share capital and Warrants of the Company following the Offer for Subscription, assuming full subscription. Such applications if received will be accepted in full. The minimum subscription level is 5,000,000 Ordinary Shares (with Warrants attached), receipt of which is assured.

PARTLY PAID ORDINARY SHARES

All of the Ordinary Shares now being offered for subscription are being issued paid up as to 50p with the balance of 50p being due on 28th February, 1986.

Once due, such balance represents a debt due to the Company. Failure to pay the balance on the Ordinary Shares renders those shares liable to forfeiture but, notwithstanding forfeiture, the applicant remains liable for all moneys payable in respect thereof at the date of forfeiture regardless of whether or not he has renounced or transferred the right to the Ordinary Shares (with Warrants attached) comprised in the Letter of Allotment unless or until all such moneys have been received by the Company.

The completion and delivery of an Application Form in respect of Ordinary Shares will constitute an undertaking in favour of the Company by the applicant that he will pay the balance due on such Ordinary Shares on 28th February, 1986.

Share Capital

Authorized	Issued and to be issued
£12,500,000	50p paid up to £10,000,000

Successful applicants (or their nominees) will receive one Warrant for every five Ordinary Shares allotted to them. Each Warrant carries the right to subscribe for one Ordinary Share at £1 per share, which is exercisable on the dates set out herein.

The application list for the Ordinary Shares (with Warrants attached) now offered for subscription will open at 10.00 a.m. on Tuesday, 12th November, 1985 and may be closed at any time thereafter. The procedure for application and the Application Form are set out at the end of this document.

DIRECTORS, SECRETARY AND ADVISERS

Directors

Sir David Lancaster Nicolson (Chairman)
Malcolm Henry Weston Wells (Deputy Chairman)
Hans Christoph Grosscurth (German)
Wolfgang Kurt Reuter (German)
Sir Frank Kenyon Roberts, GCMG, GCVO
Rostislav Romanoff (U.S.A.)
Christopher Samuel Tugendhat
The addresses of the Directors are set out in paragraph 4 of "General Information" below

Secretary and Registered Office

James Leslie Burchett, FCCA,
1 Devonshire Square, London EC2M 4UJ

Investment Manager

Liechtenstein (U.K.) Limited,
1 Devonshire Square, London EC2M 4UJ

Investment Adviser

Bank in Liechtenstein (Frankfurt) GmbH,
Mainzer Landstrasse 3,
D 6000 Frankfurt 1, Germany

Stockbrokers

Savory Milln Limited,
3 London Wall Buildings, London EC2M 5PU

Auditors and Reporting Accountants

Arthur Young,
Chartered Accountants,
Rolls House, 7 Rolls Buildings,
Fetter Lane, London EC4A 1NH

Solicitors to the Company and the Offer

Freshfields,
Grindall House,
25 Newgate Street, London EC1A 7LH

Receiving Bankers

The Royal Bank of Scotland plc,
67 Lombard Street, London EC3P 3DL

Bankers

Liechtenstein (U.K.) Limited
1 Devonshire Square, London EC2M 4UJ

Registrars and Transfer Office

The Royal Bank of Scotland plc,
P.O. Box 27,
34 Fettes Row, Edinburgh EH3 6UT

DEFINITIONS

In this document the following expressions shall (unless the context otherwise requires) have the following meaning:

"Company"	The German Securities Investment Trust plc
"Directors"	the directors of the Company
"Ordinary Shares"	ordinary shares of £1 each in the Company
"Investment Adviser"	Bank in Liechtenstein (Frankfurt) GmbH
"Investment Manager"	Liechtenstein (U.K.) Limited
"Savory Milln"	Savory Milln Limited
"Offer"	the offer for subscription of the 10,000,000 Ordinary Shares (with warrants attached) as described herein
"Warrants"	warrants to subscribe for Ordinary Shares at £1 per share exercisable on any one of the dates as set out herein
"Germany"	Federal Republic of Germany
"DM"	Deutsche Mark
"£"	Pounds Sterling
"SF"	Swiss Francs

Note: At 3.00 p.m. on 28th October, 1985 the mean of the buying and selling spot exchange rates in the London Foreign Exchange Market was DM3.77 to £1.

INTRODUCTION

The Company has been established to be an investment trust with the primary objective of obtaining capital growth through investment in publicly traded securities of German companies.

Germany represents one of the major economies of Western Europe and has been among the most successful during the post-war era. Based upon 1984 figures, the national income of Germany was the largest in the European Community and accounted for approximately 28 per cent. of the Community's total national income. The Company offers investors the potential for benefiting directly from further German economic growth through investment in a diverse portfolio of major German companies.

As an investment trust, the Company will not have the disadvantage typical of unit trusts of a fluctuating capital base. Thus it will be possible to adopt a well planned and long term investment policy. The shares of many investment trusts trade at a discount to their underlying net asset values. In an endeavour to maintain the value of the Ordinary Shares as against the net asset value of the Company, the Articles of Association of the Company contain provisions for the winding-up of the Company from 1988 onwards (see "Duration of the Company" below) which would result in a liquidation of the portfolio, and secondly the Directors have decided to offer the Ordinary Shares with Warrants attached. The Warrants will be detachable as from 1st May, 1986 at which time they will be dealt in separately.

The Company will have the benefit of the expert investment advice of Bank in Liechtenstein (Frankfurt) GmbH, which was the first company in Germany to be established with the primary objective of being an investment bank. It has earned a reputation for sound professionalisation in all four of its major activities: portfolio management, securities trading, investment research and broking.

Liechtenstein (U.K.) Limited, a company specialising in the provision of financial services for private clients as well as institutions, is the Investment Manager. It is a member of the National Association of Securities Dealers and Investment Managers (NASDIM) and is licensed to take deposits under the Banking Act 1979.

Both the Investment Manager and the Investment Adviser are wholly owned subsidiaries of the Bank in Liechtenstein AG, Vaduz. Bank in Liechtenstein AG is owned by the Prince of Liechtenstein Foundation, which administers the private assets of the Ruling Prince of Liechtenstein built up over the centuries.

Bank in Liechtenstein AG manages substantial funds on behalf of its international clientele and had at 30th June, 1985, the latest date for which published figures are available, paid up capital and disclosed reserves of SF221 million and total assets employed amounting to SF33,571 million.

THE GERMAN ECONOMY AND STOCK MARKETS

Germany is the third largest economy in the western world, ranking after the United States and Japan, and since 1945 has proved to be one of the more dynamic and successful. Recent governments have followed a tight fiscal policy, and as a result the budget deficit is currently estimated to be 1.5 per cent. of the GNP which is low in comparison with other major developed economies. The Bundesbank (Germany's central bank) operates as a monetary authority independently of the Government and has implemented a strict monetary policy which has helped to contain the inflation rate at a low level, at present of 1.7 per cent.

In addition to this background of conservative fiscal and monetary policy, the present government has encouraged the growth of industry, which, since 1983, has been experiencing a period of export-led economic expansion. The recent rise in both its domestic investment and consumer demand is expected to contribute to future expansion of the economy.

The GNP of Germany grew in real terms at an average annual rate of 12.3 per cent. in the period 1948-1958, 9.4 per cent. in the period 1958-1972 and 6.4 per cent. in the period 1972-1984. The growth of Germany's GNP since 1976, including the Investment Adviser's estimates for 1985 and 1986, appear in the chart below.

In 1983 and 1984 company earnings grew substantially. The Directors believe that growth should continue in 1985 and 1986, albeit at a somewhat lower rate. The table below illustrates the major company earnings since 1975, as measured by the average earnings of the companies comprising the FAZ Index. This index is produced by the Frankfurter Allgemeine Zeitung, and is based upon the share prices of 100 companies accounting for something in excess of 80 per cent. of the German equity market's capitalisation.

The Investment Adviser has estimated that the Average Earnings per Share of the FAZ Index for 1985 will be DM 38.29, as shown below. That figure, if achieved, would be an increase of 24.8 per cent. over the corresponding 1984 figure.

Year	Average earnings per share	Percentage growth
1975	DM 14.53	
1976	DM 17.83	+22.7%
1977	DM 16.05	-10.0%
1978	DM 16.82	+4.8%
1979	DM 19.72	+17.2%
1980	DM 17.93	-9.1%
1981	DM 17.75	-1.0%
1982	DM 19.11	+7.7%
1983	DM 25.75	+34.7%
1984	DM 30.67	+19.1%
1985 (estimated)	DM 38.29	+24.8%

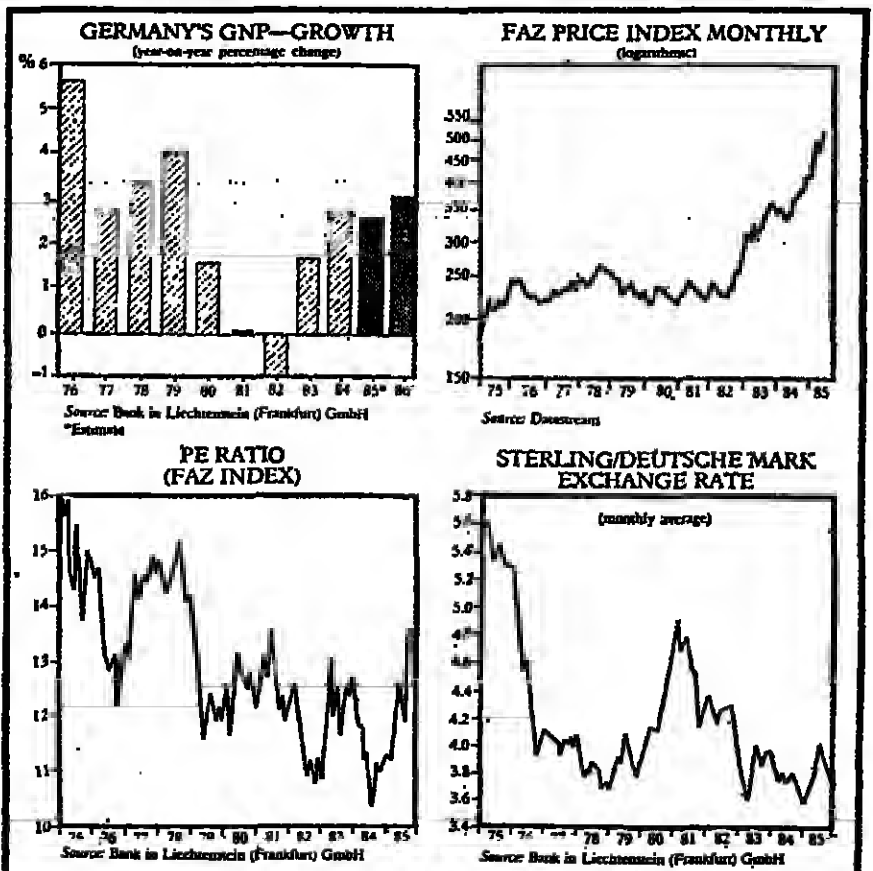
There are eight independent stock exchanges in Germany (Bremen, Düsseldorf, Frankfurt, Hamburg, Hannover, Munich, Stuttgart and West Berlin). Frankfurt and Düsseldorf are the two largest exchanges and most of the major companies are quoted on one of these two. At present there are approximately 450 companies listed on the eight exchanges.

Given the strength and size of the German economy, total equity market capitalisation as a percentage of GNP is relatively low, being approximately a third of that of the United Kingdom.

The German stock markets have benefited significantly from an improved economic climate since 1982 as well as from substantial foreign purchases of shares. Net foreign buying of German shares has amounted to DM 7.5 billion in the first eight months of this year according to the Bundesbank figures. The FAZ Index, as set out below, has increased 39.1 per cent. in 1983, 8.3 per cent. in 1984 and in excess of 50 per cent. from 1st January, 1985 to 28th October, 1985. As at 28th October, 1985 the FAZ Index stood at 574.90.

Since 1981 the FAZ Index has been traded consistently at between 10 and 14 times its average earnings per share (see below), and recently the index has continued within this range, albeit at the upper end.

The exchange rate of the Deutsche Mark against Sterling will affect the price of the Company's shares. Germany is a member of the European Monetary System (the "EMS") which, within certain fixed narrow ranges, provides for floating exchange rates between the currencies of its members. The United Kingdom is not at present a member of the EMS and currency fluctuations against the Deutsche Mark frequently occur. Since 1975, as shown below, the Sterling/Deutsche Mark exchange rate has declined from a high of almost DM 5.60 to its level on 28th October, 1985 of DM 3.77.



INVESTMENT POLICY

The principal investment objective of the Company is to achieve capital growth through the investment in publicly traded securities of major German companies. This will mean that the majority of investments will be in companies which are included in the FAZ Index. Investment selection will be based upon the detailed company research of the Investment Adviser.

The investment policy of the Company will be applied flexibly to take advantage of changing market conditions with a view to producing the maximum overall return. The Company has the ability to invest in bonds and other interest bearing securities and will do so when, having regard to market circumstances, the Investment Manager considers it advantageous.

The Company will invest primarily in German companies whose securities are both quoted and for which, in the opinion of the Investment Manager, a sufficiently active market exists. However, within the limits specified below, investments in securities which are unquoted or which are quoted and traded only to a limited extent may be made if, in the opinion of the Investment Manager, the prospects for capital appreciation appear sufficiently favourable. Although it is the intention to invest primarily in securities which are publicly traded on the markets within Germany, the Company may also invest in securities denominated in Deutsche Marks listed on a recognised stock exchange outside Germany, for example Luxembourg.

Borrowings will be used in appropriate circumstances with a view to increasing the overall return of the investment portfolio. This will be attractive when, in the Directors' opinion, capital growth is likely to exceed the net costs of borrowing. The Directors are required by the Articles of Association to restrict borrowings to an amount not to exceed the total of the Company's issued share capital and reserves.

The Articles of Association do not limit the discretion of the Directors as regards investment policy; however, the Directors will ensure that:

- not more than 10 per cent. of the assets (before deducting borrowed money) of the Company or, if the Company has any subsidiaries, of the Company and its subsidiaries (valued at the time of the loan or investment) will be lent to, or invested in the securities of any one company (other than those of a company which has been approved as an investment trust by the Inland Revenue or which would qualify for such approval but for the fact that its share capital is not yet listed) including loans to or shares in any subsidiary of the Company;
- not more than 25 per cent. of the assets (before deducting borrowed money) of the Company or, if the Company has any subsidiaries, of the Company and its subsidiaries (valued at the time of the investment) will be invested in the aggregate of:
 - securities not listed on any recognised stock exchange, and
 - holdings in which the interest of the Company and its subsidiaries, if any, amounts to 20 per cent. or more of the aggregate of the equity capital (including any capital having an element of equity) of any one listed company (other than another investment trust which has been approved by the Inland Revenue or which would qualify for such approval but for the fact that it is not yet listed).

The income of the Company will be derived mainly from securities although interest will be earned on uninvested cash. Uninvested cash will normally be held in Deutsche Marks pending investment or reinvestment, but may also be held in Sterling.

The investment policy, as set out above, will be adhered to for a period of at least three years following admission to the Official List of the Ordinary Shares issued and is irrevocable.

Where the Investment Manager considers that market conditions are such that it would be prudent to invest in interest bearing securities and the appropriate Deutsche Mark denominated securities are not available on suitable terms, the Company may invest in such securities denominated in other currencies. In such circumstances the exchange risk will normally be hedged to preserve the Deutsche Mark value of the Company's portfolio.

The value of the Ordinary Shares may be expected to fluctuate with the Deutsche Mark/Sterling exchange rate. The underlying basis of the above approach will be for the fact that in any time the prospects for the value of the Deutsche Mark appear to the opinion of the Directors to be significantly unfavourable, currency hedging may be undertaken to protect the value of the Ordinary Shares.

INVESTMENT MANAGEMENT

The Directors will be responsible for determining the investment policy of the Company, and for monitoring the performance of the Company's portfolio. The day to day activities of the Company will be carried out by the Investment Manager which will have full responsibility for implementing the Company's investment policy.

Investments will normally be bought or sold after the Investment Manager has consulted with the Investment Adviser which will be responsible for giving to the Investment Manager regular advice on the Company's portfolio and on investment opportunities.

The Investment Manager will also be able to take advantage of investment advice from Savory Milln, who are sponsoring stockbrokers to the Company. Savory Milln is a leading firm of London stockbrokers with a large proportion of their turnover derived from trading in European securities. A subsidiary, Savory Milln International Limited, also operates an international dealership under Stock Exchange Rules specialising in market-making to European securities. They were among the first UK stockbrokers to have such an international dealership.

In this manner the Investment Manager will have continuous access to informed opinions from both London and Frankfurt.

The Investment Adviser is a member of the Frankfurt Stock Exchange, of the Frankfurter Kassenverein (the Frankfurt clearing house for German securities) and of the Auslandskassenverein (the German clearing house for foreign securities). The Investment Adviser was established in 1984 and since then has achieved a reputation as one of the leading investment research institutions operating in the German markets. It is one of the few banks to produce in-depth analyses of individual German companies of the standard and quality demanded in the other international investment centres of the world, such as New York and London. It has been able to attract substantial international funds to its management and has also built up a significant position as a broker. Bank in Liechtenstein (Frankfurt) GmbH is successfully providing investment, broking and research services not only to the individual investor, but also to fund managers and to international brokers. The majority of its business is with international clients, and a substantial part of its international brokerage is with United Kingdom institutions.

The management board comprises five individuals each with considerable experience in a specific field of expertise and is backed by a staff of thirty individuals with experience in the relevant securities markets. The management board of Bank in Liechtenstein (Frankfurt) GmbH, the Investment Adviser, is as follows:

Alois K. Erbsitz zu Linzweiler, aged 43, is managing director in charge of money market, foreign exchange and lending operations. He was previously a manager of Merck Finck & Co., Frankfurt, private bankers, where he was responsible for the international department, corporate banking and trust business.

Ulrich Fähring, aged 44, is managing director in charge of advisory services for domestic institutions, and private clients and of security dealing. He has twenty three years' experience of the securities business, sixteen of which he spent with Effektenbank Warburg (WAG) and M. M. Warburg-Brockmann, Wirtz & Co. (WBW). For five years he headed the investment activities of WAG before assuming the same position at WBW. Between 1980 and 1982 he occupied the position of managing director of SMH Investment GmbH. He has also been a member of several advisory committees for public investment funds as well as for insurance and pension funds, including Union-Investment GmbH.

Günter Goldhahn, aged 44, is in charge of administration and operations. He was previously the director heading the securities administration department of Schröder, Münchmeyer, Hengst & Co. in Frankfurt where he was involved in formulating organisation, information and computer strategy. He has also served as a member on various administration committees and as a member on the Computer Committee of The Frankfurt Stock Exchange.

Jochen Sauerborn, aged 42, is in charge of portfolio management. He has worked in the securities business for the last twenty one years, nine of which he spent as head of the foreign securities and portfolio management departments of Westfälische AG, Bochum. In 1979 he joined Schröder, Münchmeyer, Hengst & Co. as a director, responsible for the portfolio management and private clients department, and he went on to become managing director of the newly established subsidiary, SMH Capital GmbH, in 1982, taking charge of the entire portfolio management sector of the bank. As a member of the supervisory board of SMH Investment GmbH, he was also responsible for the management of special and normal funds as well as for investment research. He has also served as an adviser on numerous insurance and pension fund committees.

Michael Zapf, aged 41, is in charge of advisory services for foreign institutions and of research. He was previously the director heading the securities advisory department of Schröder, Münchmeyer, Hengst & Co. in Frankfurt. Prior to that, he was a broker for US securities in German institutions. He was with W. E. Hutton from 1972 to 1974, and then with E. F. Hutton, where he was in charge of their Frankfurt office.

The Investment Adviser has designated Mr. Jochen Sauerborn and Mr. Michael Zapf to be the two individuals who will be primarily responsible for providing the advice on its behalf to the Investment Manager. Mr. Wolfgang Reuter who is both a director of the Company and the vice chairman of the Investment Adviser has indicated that he will not have any executive responsibility on behalf of the Investment Adviser to his capacity as such.

The Investment Adviser's research staff includes the following individuals:

Hans-Joachim Pitt, aged 40, is director of research. Prior to joining the Investment Adviser, he had been with the leading German daily financial newspaper "Handelsblat" for six years, where he was in charge of financial analysis. He played a leading role in developing the newspaper's computerised corporate analysis system. Prior to becoming a financial journalist, he worked as a business consultant and was mainly occupied with company evaluation. He holds a Masters Degree in Business Administration.

Thomas Michaelson, aged 28, is the chief economist. Prior to joining the Investment Adviser he was assistant to the head of money and credit theory at the University of Göttingen where he was primarily concerned with exchange rate theory, futures and option markets and applied economics. He holds a Masters Degree in Economics, and is a specialist on monetary policy in a flexible exchange rate environment.

DIRECTORS OF THE COMPANY

The following are the Directors of the Company:

Sir David Lancaster Nicolson (Chairman), aged 63, is the chairman of the European Advisory Board of the New York Stock Exchange and was formerly chairman of BTR plc and of Rothmans International plc. He remains a director of BTR plc and is a director of other companies. He was the founder chairman of the American European Community Association and is a former Member of the European Parliament.

Malcolm Henry Weston Wells, F.C.A. (Deputy Chairman), aged 58, is a managing director of Liechtenstein (U.K.) Limited. Previously he was chairman of Charterhouse Japhet plc, Charterhouse Petroleum plc and other companies.

Hans Christoph Grosscurth, aged 43, is a managing director of Liechtenstein (U.K.) Limited. Formerly he was managing director of Deutsch-Scandinavisches Bank (Luxembourg) S.A. and a director of Deutsch-Scandinavisches Bank AG, Frankfurt, in charge of investment banking. He was with Commerzbank AG from 1968 to 1979, of which he spent the last five years in international corporate finance.

THE GERMAN SECURITIES INVESTMENT TRUST

(iv) The Directors on behalf of the Company may pay a pension, annuity, allowance, gratuity or other benefit to any Director or employee who has held any salaried office or place of profit with the Company or any subsidiary or of any company associated with the Company, or make contributions to any fund or pay premiums for the purchase or payment of any such pension, annuity, allowance or gratuity and may make payments for or towards the insurance of any person.

(f) *Issue of securities*

Subject to the provisions of the Companies Act 1985, the Directors may affix, issue, grant options over, such terms and conditions as they think fit, and otherwise dispose of the unissued shares of the Company to such persons, at such times and upon such terms and subject to such conditions as they may determine, unless the Company at general meeting shall otherwise resolve.

(g) *Transfer of shares*

The Ordinary Shares are to be registered form and may be transferred by instrument of transfer in any usual or common form or in such other form as the Directors may approve. The instrument of transfer shall be executed by or on behalf of the transferee. The transferee shall be deemed to remain the holder of the share until the name of the transferee is entered in the Register in respect of which the share was previously held. No instrument of transfer shall be valid if it purports to transfer less than one whole share or of any share which is not fully paid, or of any share to more than four persons.

[illegible]

The Directors consider that the profits available for dividends will be very limited because the average dividend yield on German equities is approximately 2.6 per cent, per annum and this would be reduced further by expenses of management and certain other charges. Nevertheless, in respect of each year, the Company's income from its investments in Germany will be approximately 15 per cent of the Company's income derived from shares and securities so as to enable the Company to satisfy its obligations to its shareholders.

The distribution as dividends of surpluses arising from the realisation of investments is prohibited by the Company's Articles of Association.

No dividend will be paid prior to the annual general meeting to be held in December 1986.

The accounts of the Company will be made up to 31st August each year. The first accounts will be for the period from incorporation to 31st August, 1986 and the first interim accounts will be for the period from 31st August 1986 to 31st August 1987.

The Articles of Association of the Company require the Directors to convene to each year, commencing in 1988, an extraordinary general meeting for the purpose of considering a resolution to wind up the Company, unless at the annual general meeting of the Company held in any such year a resolution is passed releasing the Directors from such obligation. Where such extraordinary general meeting is convened the Articles of Association provide that the shareholders shall be bound to vote in favour of such resolution, if a resolution to wind up has not been passed by August 1995, under the Articles of Association of the Company, the Directors are required to convene an extraordinary general meeting of the Company to be held in January 1996 at which a resolution will be proposed to wind up the Company and the Articles of Association provide that shareholders shall be bound to vote in favour of that resolution.

General
The following information is based on the law and practice currently in force in the United Kingdom and to Germany respectively. If an investor is to any doubt about his taxation position, he should ascertain from his professional advisers the consequences of his acquiring, holding, or disposing of the Ordinary Shares and Warrants.

The Company
The Company will be resident in the United Kingdom for tax purposes and it is the intention of the Directors to ensure that the Company will satisfy the conditions for approval as an investment trust laid down in section 239 (as amended) of the Income Tax Act 1970 and to apply to the Inland Revenue for such approval. Such approval is granted retrospectively for each accounting period of the Company and, in respect of each accounting period for which approval is granted, the Company will be exempt from United Kingdom taxation on its capital gains.

The Company will be liable to United Kingdom corporation tax on its income after deduction of expenses of management and on its chargeable gains. The Company will be entitled to a credit for any United Kingdom tax deducted from dividends prior to receipt by the Company. Of the amount deducted, two fifths is reclaimable from the German tax authorities and the remainder will be available to reduce the Company's liability to United Kingdom corporation tax on that income either by way of a credit against United Kingdom corporation tax on that income or by deduction from the Company's taxable income.

The following is the text of a report addressed to the Directors of the Company from Arthur Young, Chartered Accountants, the auditors and reporting accountants of the Company:

<p>The Directors, The German Securities Investment Trust plc, 1 Devonshire Square, London EC2M 4UJ</p> <p>Gentlemen,</p> <p>We report that Sharetrust Public Limited Company was incorporated on 19th September, 1985 and changed its name to the German Securities Investment Trust plc on 22nd October, 1985. Since incorporation no accounts have been made up and no dividends have been declared or paid.</p> <p>Yours faithfully, ARTHUR YOUNG, Chartered Accountants</p>	<p>Rolls House, 7 Rolls Buildings, Finsbury Lane, London EC2A 1NH 4th November, 1985</p>
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[illegible][illegible]

History and share capital

The Company was incorporated in England as a public limited company under the Companies Act 1985 on 19th November 1985. The authorised share capital of the Company was £1,000,000 divided into 100,000 Ordinary Shares of £1 each of which two have been issued to the subscribers to the Memorandum of Association and included in this offer for subscription.

The Company was previously known as the name Southport Public Limited Company. The name of the Company was changed to The Gammon Securities Investment Trust Public Limited Company on 22nd October, 1985.

On 23rd October, 1985 the subscribers to the Memorandum of Association transferred one nil paid Ordinary Shares Lichenstein (L.U.K.) Limited ("L.U.K.") and one to a third person as nominee for L.U.K. and to L.U.K. jointly and severally in agreement to subscribe for a further 69,998 Ordinary Shares of £1 each as per. Such Ordinary Shares were issued at par to L.U.K. on a non-renewable letter of allotment against payment by L.U.K. of 25p per share in cash, giving 70p per share nominal value subject to call. The Company also agreed to issue 10,000 Warrants (to subscribe for Ordinary Shares of £1 each on the terms of the Particulars of the Warrants to Subscribe for Ordinary Shares) to L.U.K. for the sum of £10,000. The 10,000 Warrants are exercisable for the sum of £10,000 in the form of issue of 10,000 Ordinary Shares, which are all included in the offer for subscription and the application moneys relating to which will be accounted for by the Company to L.U.K., provided that a further sum of 25p per share will be paid by L.U.K. (or nominee) to the Company not later than 10.00 a.m. on 12th November, 1985.

On 23rd October, 1985 resolutions of the Company were passed whereby:-

- (i) the authorised share capital of the Company was increased to £12,500,000 by the creation of a further 12,400,000 Ordinary Shares of £1 each;
- (ii) pursuant to section 80 of the Companies Act 1985, giving authority and empowered, in accordance with section 93 of that Act at all-section 99(1) thereof did not apply, to allot and to make offers or agreements to allot reserved securities up to the amount of the increased authorised share capital (both such securities constituting the increased authorised share capital) to be issued by the Company, and
- (iii) the Company amended clause 4 of the Memorandum of Association.

On 31st October, 1985 a resolution of the Company was passed whereby the Company adopted new Articles of Association.

On 25th October, 1985 the Company obtained a certificate under section 117 of the Companies Act 1985 authorising to commence business.

Save as disclosed in paragraph 3 below:-

- (i) no commissions, discounts, brokerage or other special terms have been granted by the Company in connection with the issue or sale of any share or loan capital of the Company; and
- (ii) on share or loan capital of the Company is under option or agreed conditionally or unconditionally to be put under option.

Following the completion of this offer for subscription 6,500,000 Ordinary Shares could remain unissued. Save as disclosed above on issues of share capital have been made by the Company.

(b) The Directors, including their immediate families, intend to acquire beneficially the number of Ordinary Shares (with Warrants attached) set out below:-

Name of Director	Number of Ordinary Shares
Sir David Nicholson	5,000
Malcolm Wells	5,000
Christopher Tugwell	2,000
Sir Frank Roberts	1,000
Roseline Rostomoff	1,000

At the date of this document, neither the Directors nor their immediate families have any interests in the ordinary share capital of the Company.

(c) No Director has any service agreement with the Company.

(d) Save as disclosed in paragraph 504 below, there are no transactions which have been entered into by the Company since incorporation in which any of the Directors is interested and which are or were unusual in their nature or conditions or significant in relation to the business intended to be carried on by the Company.

(e) The promoters of the Company are LJI (UK) and Savory Mills. No amount or benefit has been given to any such promoter of the Company and the Company and save as described in paragraphs 3 and 509, none is intended to be paid or given, other than as lawful brokerage fees.

(f) The Directors are aware of the following interests which, immediately following the offer for subscription, will, or may depending on the level of applications, amount to 5 per cent. or more of the Ordinary Shares of the Company, amounting to the best to be fully subscribed:-

Number of Ordinary Shares	
Banford Branch Limited	500,000
BL Securities Limited	2,500,000
Cayuga Investments Limited	500,000

Save as disclosed above, the Directors are not aware of any other person who, following the offer for subscription, would be required to disclose an interest in the ordinary share capital of the Company under Part VI of the Companies Act 1985:

(g) The aggregate of the remuneration of the Directors will be £17,500 per annum and the Directors will receive no share

The contract entered by acceptance of applications in the manner herein set out will be conditional upon all the parties paying Ordinary Shares of £1 each and Warrants to The German Securities Investment Trust plc (the "Company"), issued and to be issued, as named, to the Official List of The Stock Exchange and such admission becoming effective in accordance with The Stock Exchange's rules not later than 14th November, 1985 subject only to posting Letters of Intent to J. Liebschitzman (U.K.) Limited reserving the offer for subscription agreement in accordance with its terms. The contract will also be conditional upon the Company's application money will be returned (without interest) if such admission does not become effective by that date or if such rescission occurs and, in the meantime, will be retained by The Royal Bank of Scotland plc as a separate account.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

TODAY Len Peach moves into the largest and one of the toughest personnel jobs in Europe as the first personnel director of the UK's National Health Service.

The first occupant of this slot would be interesting irrespective of background. But Len Peach's appointment is doubly intriguing because he is moving on three-year secondment from the aggressively commercial atmosphere of IBM, where he has been personnel director of IBM's British subsidiary since 1971.

In its own way, appointing a top IBM executive to improve the performance of the health service—which employs some 1m people—is as dramatic an example of the Government's faith in private sector disciplines as sending Ian MacGregor to sort out the National Coal Board.

There are, by most accounts, major savings to be made if the health service could be run more efficiently. In a report this summer, Sir Gordon Downey, Comptroller and Auditor General, wrote that millions of pounds could be saved simply by the more efficient deployment of nurses. The key response to this perceived need for more efficiency has been to follow the recommendations of the Griffiths report in appointing hundreds of new managers, many drawn from outside the health service. Brooding over this new structure will be the NHS Management Board, on which Peach will sit.

There are doubts about what all this means for the health service. The National Union of Public Employees, which organises ancillaries and other health service workers, described Peach's appointment as "bad news." Nupe pointed to IBM's tradition as a non-union company, and said that, in its view, Peach had been appointed to push privatisation, to weaken collective bargaining and to keep pay awards within government cost limits.

The Royal College of Nursing reacted more cautiously. Describing his appointment as "interesting," the college said it hoped Peach would recognise the need to restore morale in the health service and would secure change through consultation, not dictat.

Len Peach himself goes out of his way to reassure the unions. "I have already made arrangements to meet the staff side of the Whitley Council so that I can put their concerns at rest," he says.

His first priority, he says, will be to help shape the working methods and objectives of the new managers. Peach gives two reasons for this, besides the



Len Peach: says he has "an open mind" on most of the contentious issues that will cross his desk

A private focus on staffing a public service

David Thomas talks to the first personnel director of Britain's NHS

obvious need to head down the new management structure.

The first flows from what Peach calls the "multiplier effect" of management: improve managers' performance by giving them clear objectives and training them to meet those objectives, and managers will in turn get better performance from their staff. Peach puts great stress on management training and development, a result of having been unencumbered by the traditional personnel obsession with unions when he was at IBM.

Peach's second reason for concentrating on managers is to use them as a test bed for ideas which Peach is bringing with him from IBM.

It comes from a system where all 18,000 workers have objectives and are assessed on them every year. It is an open system where everyone, includ-

ing blue collar workers, is shown the result of their assessment," Peach says.

He adds that IBM operates with a strong internal communications network, with information flowing both downwards from top managers and upwards to them. He says: "Pay based on performance for all 18,000 workers, including blue collar workers, is my background."

Peach does not claim that these ideas can be transferred wholesale from IBM to the health service, but he says: "I'd like to test them, and the obvious group is the one that is newly created—the new managers."

Peach is particularly keen to introduce merit pay for NHS managers. "Employees in an organisation produce very different levels of performance

and some mechanism must be provided to reward those different levels," he says. But Peach is more careful when asked if he wants merit pay for groups like ancillaries and nurses. "To introduce merit pay into a situation that hasn't sure it requires a change of attitude," he says.

Although Peach is quick to state that consultation with staff is bound to be different in a unionised environment like the health service, he clearly wants to experiment with IBM methods. He mentions opinion surveys of staff, which IBM has conducted since 1982, as something in which he has great faith.

Otherwise, Peach has "an open mind" on most of the contentious issues that will be crossing his desk. He has, by his account, a fairly open remit too, since he neither met health service ministers nor was given objectives by them before his appointment.

● **Morale.** "What I read in the press seems to indicate that morale is not very high," Peach says, before adding that he is not sure whether that is correct. It morale is bad, Peach argues, he will need to identify the cause before acting on it. "One thing I've heard is that frequent organisational change has damaged morale," he says.

● **Pay.** Peach refuses to be drawn on whether there is a low pay problem in the health service for groups like nurses or ancillaries, adding: "I'm not sure you mean by low pay." He says that pay can be an important, but not necessarily determining, factor in improving morale.

● **Flexibility.** Peach has written about the need to increase the flexibility of labour, but how yet to decide if there are significant blockages to labour flexibility in the health service. He has "no view" on whether pay bargaining in the health service, based on elaborate review bodies and Whitley Council machinery, inhibits flexibility.

● **Privatisation.** Peach has an equally open mind on whether the contracting out of services like cleaning and catering improves efficiency, though he says: "There is a trend now to move to a core of workers and to sub-contract the rest throughout industry, so the NHS is not being singled out."

Len Peach is clear, however, that the techniques of management setting objectives, rewarding objectives achieved and consulting staff about change—should be the same in a large, uncommercial organisation like the NHS as in a tight, profit-making company like IBM. It will be interesting to see if he still thinks that in three years' time.

Zaire manufacturing

Where management is more a matter of improvisation

BY PATTI WALDMER

"I WOULD be miserable running a factory in Europe," says Theo Mamatas, surveying the expanse of his family's new \$12m soap, margarine and shortening factory on the banks of the legendary Congo (now Zaire) river, deep in Zaire's steamy interior.

Mamatas, and the septuagenarian patriarch of the Mamatas family, Apostolos Mamatas Kalamaris, struggle daily to cope with problems which would give indignation or worse to any European factory manager, managing director and board chairman (for the two fulfil all these functions in the family business, Sorgeri).

To some extent, they are problems which are familiar to any industrialist trying to survive Africa's economic crisis: spare parts, machinery and other inputs are in short supply because of lack of foreign exchange for imports; power cuts are frequent, disrupting or halting production; local technical expertise is lacking; and the web of bureaucratic red tape which would deter an investor with less of the frontier spirit.

Add to this the fact of operating in one of the continent's largest, most chaotic and most corrupt countries—and at a site, Kisangani (formerly Stanleyville) which is 2-6 weeks by barge and rail from the port of Matadi—and you have what the younger Mamatas modestly calls "a challenge."

"Most of the problems we have here could be solved with a single phone call in Europe," says Theo Mamatas.

But the phone service to Kinshasa, the capital, is erratic at best, the foreign exchange shortage means Kinshasa stockists are ill-supplied with spares, and the struggle which river barges have while navigating the shifting sand banks of the vast Zaire river means deliveries run into weeks. Airfreighting spares is too costly to be anything other than an emergency option.

What enables Sorgeri to survive and prosper under these circumstances, says Mamatas, is a blend of flexibility, imagination and a knowledge of how to get things done. (He has a Ph.D. in chemical engineering). It is a cocktail of

qualities which industrialists throughout the continent have been forced to develop or else see their infant industries succumb to the continent's unprecedented economic crisis.

Zaire has long been considered a text book example of the mistakes and misfortunes which have precipitated this crisis: heavy and rash external borrowings in the mid-1970s which led to a crippling burden of debt; an ill-conceived nationalisation programme in 1973-74; and widespread inefficiency, mismanagement and corruption coupled with a prolonged slump in the prices of Zaire's main exports, copper and cobalt. It is a country with vast mineral and agricultural potential; the constraints on its development are similarly massive.

The workshop's materials are whatever comes to hand. Mamatas uses discarded ammonia gas bottles to construct a casing for a condenser... a Second World War autoclave abandoned in the bush was rehabilitated for use in the factory

Since 1983, Zaire has made a major effort to break out of this spiral of decline with the help of an IMF-inspired adjustment programme which is arguably the most radical in Africa.

Critical to the success of the programme will be the country's ability to attract new foreign investment in productive ventures, like the Sorgeri factory whose sales of about 320 tonnes per month of all-purpose soaps barely scratches the surface of potential demand among several million people who live in Zaire's vast interior.

So far, the response to the call for new investment has been decidedly muted, says one Kinshasa banker. "There are plenty of people coming in with briefcases but very few with shovels." This is partly the result of Zaire's reputation for corruption and mismanagement (the reputation persists despite recent reforms), and partly the result of the kind of constraints which the Mamatas family suffers.

They are among those whose assets were nationalised—in many cases without adequate compensation—in the mid-1970s (memories of this period still contribute to sluggish investor response). And barriers to all production at the family's new Kisangani factory are daunting.

Power cuts are a constant disruption. While there is ample potential power from the Zaire river and its tributaries, the Kisangani power station's turbines and generators are old and often not operating. Earlier this year, the Mamatas were forced to operate their factory off stand-by generators for nearly a month because of power cuts by SNEC, the state electricity company. According to Theo Mamatas, power

ingenuity of Mamatas, who has spent nearly all his life in Zaire. Abandoned steam engines are cannibalised and spares fashioned anew in the factory's workshop; and European machinery is "tropicalised" to bear the steamy conditions of the Haut-Zaire province, which would otherwise drastically shorten the life of much imported equipment. The workshop's materials are whatever comes to hand. Mamatas cites the example of using discarded ammonia gas bottles to construct a casing for a condenser as part of the tropicalisation process.

In fact, Theo Mamatas seems to thrive on the challenge. He tells the story of finding a Second World War autoclave abandoned in the bush (a number of pre-independence industries in Kisangani have been abandoned because of the nationalisations of the 1970s and the murders of white settlers in the 1960s). It was rehabilitated for use in the factory. "I'm known around here as the biggest scrap collector," he says proudly.

The one problem which Sorgeri does not have is marketing its output. Most of the soap, margarine and shortening it produces is sold direct to traders who handle the headache of distribution in a country with a grossly inadequate transport infrastructure. Sorgeri cake soap, Distigine, is much in demand and is used for everything from scrubbing clothes and washing dishes to bathing the baby, so there's no need for an expensive advertising effort.

Mamatas specialises that the soap, which is made from pure oil, could sell well in the department stores of Western Europe, where "natural" soaps can fetch as much as £130 a 22 lb bar.

But it's a long way from sleepy Kisangani to the herbal boutiques of the Galeries Lafayette in Paris or Ikon in Brussels—and the immense logistical difficulties of transporting the Sorgeri products nearly 1,000 miles down the Zaire river by barge and rail to Matadi Port (there is no road). Shipping is impracticable at least for the moment.

APPLICATION FORM

THE GERMAN SECURITIES INVESTMENT TRUST plc

Offer for Subscription of 10,000,000 Ordinary Shares of £1 each (with Warrants attached) in The German Securities Investment Trust plc ("the Company") at a price payable of 50p on application and as to the balance of 50p on 28th February, 1986

I/We offer to subscribe for

Ordinary Shares (with Warrants attached) in the Company (or such smaller number in respect of which this application may be accepted)

and I/we attach a cheque or banker's draft for the amount payable, namely

Dated 1985 Signature

PLEASE USE BLOCK CAPITALS

Mr., Mrs., Miss or title Forename(s) (in full) Surname Address (in full) Postcode

Pin here your cheque/banker's draft for the amount in Box 2

Fill in this section only when there is more than one applicant. The first or sole applicant should complete Box 4 and sign in Box 5. Insert below only the names and addresses of the second and subsequent applicants, each of whom signature is required in Box 5.

PLEASE USE BLOCK CAPITALS

Mr., Mrs., Miss or title Forename(s) Surname Address Postcode

Signature Signature Signature

FOR OFFICIAL USE ONLY

1. Application Number

2. Shares accepted

3. Amount received

4. Amount payable

5. Amount returned

6. Cheque Number

7. Stamp of recognised bank or stockbroker clearing commission

2. The right is reserved to select in whole or in part or scale down any application sent, in particular, multiple or suspected multiple applications and to reject any cheque or banker's draft received. If any application is not accepted in whole or in part or is scaled down, the application monies or, as the case may be, the balance thereof, will be returned (without interest) by returning the applicant's cheque or banker's draft or by crossed cheque to favour of the applicant's bank (or the bank of the applicant's choice) on the day of receipt.

3. By completing and delivering an Application Form, you (as the applicant(s))—

- offer to subscribe for the number of Ordinary Shares (with Warrants attached) to the Company specified in your Application Form (or such smaller number for which the application is accepted) subject to the prospectus relating to the Company dated 4th November, 1985 (the "Prospectus"), the terms and conditions and the Memorandum and Articles of Association of the Company and for the purpose of the Offer for Subscription, subscription and acceptance shall be deemed to include purchase;
- authorise The Royal Bank of Scotland plc to send a non-negotiable Letter of Allotment for the number of Ordinary Shares (with Warrants attached) for which your application is accepted, under a crossed cheque for any monies receivable, by post, at the risk of the person(s) entitled thereto, to your address (or that of the first-named applicant) as set out in your Application Form and to procure that your name (together with the monies) of any other joint applicant(s) (if any) placed on the Register of Members and Register of Warrant-holders of the Company in respect of such Ordinary Shares and Warrants the entitlement to which has not been duly renounced;
- agree that, in consideration of the Company agreeing that it will consider and process applications for the partly paid Ordinary Shares (with Warrants attached) the subject of the offer for subscription in accordance with the Prospectus, your application shall not be revoked until after 14th November, 1985 and that this paragraph shall constitute a collateral contract between you and the Company which will become binding upon despatch by post as to, or as the case may be, receipt by The Royal Bank of Scotland plc of your Application Form;
- warrant that your name will be included on the first presentation;
- agree that any non-negotiable Letter of Allotment and any monies receivable to you may be retained by The Royal Bank of Scotland plc pending clearance of your remittance;
- agree that all applications, acceptance of applications and contracts resulting therefrom under the offer for subscription shall be governed by and construed in accordance with English Law;
- warrant that, if you sign the Application Form on behalf of somebody else or on behalf of a corporation, you have due authority to do so;
- confirm that in making such application you are not relying on any information or representation in relation to the Company other than those contained in the Prospectus and you accordingly agree that on person responsible solely or jointly for the Prospectus or any part thereof shall have any liability for any such other information or representations; and
- undertake to the Company to pay on or before 28th February, 1986 the balance of the issue price outstanding on the Ordinary Shares to which your application is accepted, whether or not you have effectively renounced or transferred the right to the Ordinary Shares (with Warrants attached) comprised in the Letter of Allotment prior to 28th February, 1986.

4. Failure on the part of any applicant to make payment of the balance of 50p per Ordinary Share due on 28th February, 1986 in accordance with the instructions contained in this Prospectus will render all the Ordinary Shares (with Warrants attached) allotted to such applicant subject to forfeiture. However, late payment of the final instalment may be accepted at the absolute discretion of the Directors, in which event interest may be charged on a day-to-day basis on any overdue amount accepted at a rate to be determined by the Directors but not exceeding 17 per cent. per annum. Notwithstanding forfeiture, the applicant remains liable to pay to the Company all monies payable in the Company in respect of the Ordinary Shares allotted to him including interest at such rate, not exceeding 17 per cent. per annum as the Directors shall think fit from the date of forfeiture until payment, unless and until such monies have been received by the Company.

5. Acceptance of applications will be effected at the election of the Company either by notification of the basis of allotment to The Stock Exchange or by the determination of the number of Ordinary Shares (with Warrants attached) for which application is accepted pursuant to the arrangements between the Company and The Royal Bank of Scotland plc.

6. All documents and cheques sent by post will be at the risk of the person(s) entitled thereto.

7. No person receiving a copy of the Prospectus, or an Application Form, to any territory other than the United Kingdom may treat the same as constituting an invitation or offer to him, nor should he to any even use such Form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such Form could lawfully be used without contravention of any registration or other legal requirements. Any person outside the United Kingdom wishing to make an application hereunder must satisfy himself as to full observance of the laws of any relevant territory in connection therewith, including obtaining any requisite governmental or other consents, observing any other requisite formalities, and paying any issue, transfer or other taxes due in such territory.

PROCEDURE FOR APPLICATION

- Insert in Box 1 (in figures) the number of Ordinary Shares (with Warrants attached) for which you are applying. Applicants must be for multiples of 500 Ordinary Shares (with Warrants attached).
- Insert in Box 2 (in figures) the amount of your cheque or banker's draft. The amount of your cheque or banker's draft should be the price of 50p per Ordinary Share multiplied by the number of shares issued in Box 1.
- Sign and date the Application Form in Box 3.
- The Application Form may be signed by someone else on your behalf (and/or on behalf of any joint applicant(s)) if duly authorised to do so, but the power(s) of attorney must be enclosed for inspection. A corporation should sign under the hand of a duly authorised officer whose representative capacity must be stated.
- Put your full name and address in BLOCK CAPITALS in Box 4.

- You may apply jointly with other persons.
- You must then arrange for the Application Form to be completed by or on behalf of each joint applicant (up to a maximum of three other persons). Their full names and addresses should be put in BLOCK CAPITALS in Box 5.
- Box 6 must be signed by or on behalf of each joint applicant (other than the first applicant who should complete Box 4 and sign in Box 3).
- If anyone is signing on behalf of any joint applicant(s), the power(s) of attorney must be enclosed for inspection.
- You must put a separate cheque or banker's draft to each completed Application Form. Your cheque or banker's draft must be made payable to The Royal Bank of Scotland plc for the amount payable on application inserted in Box 2 and should be crossed "Not Negotiable".

No receipt will be issued for this payment. Your cheque or banker's draft must be drawn in pounds Sterling on an account at a branch (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and banker's drafts to be presented for payment through the clearing facilities provided by the accountants of those Clearing Houses and must bear the appropriate sorting code number in the top right hand corner.

Applications may be accompanied by a cheque drawn by someone other than the applicant(s), but any monies to be returned will be sent by crossed cheque in favour of the person named in Box 4.

You must send the completed Application Form by post, or deliver it by hand, to The Royal Bank of Scotland plc, 67 Lombard Street, London EC3P 3DL, so as to be received not later than 10.00 a.m. on 12th November, 1985. If you post your Application Form, you are recommended to use first class post and allow at least two days for delivery.

Commission

A commission of 1 per cent. (plus VAT) will be paid by the Company to recognised banks and stockbrokers, solicitors, accountants and other recognised financial intermediaries on applications to the extent that they are accepted bearing their stamp and value added tax registration number (if applicable). This commission will not, however, be paid in respect of allocations made to persons who have already indicated to Liechtenstein (U.K.) Limited or Savory Milin Limited their intention to apply for shares, to the extent that they so apply.

PROCEDURE FOR PAYMENT OF THE BALANCE PAYABLE PER ORDINARY SHARE

The amount of the balance of 50p per Ordinary Share must be paid by 3.00 p.m. on 28th February, 1986. A cheque or banker's draft drawn in pounds Sterling on an account at a branch (which must be in the United Kingdom, the Channel Islands or the Isle of Man) of a bank which is either a member of the London or Scottish Clearing Houses or which has arranged for its cheques and banker's drafts to be presented for payment through the clearing facilities provided by the accountants of those Clearing Houses, made payable to The Royal Bank of Scotland plc and crossed "Not Negotiable", must accompany the Letter of Allotment which should be lodged with The Royal Bank of Scotland plc, 67 Lombard Street, London EC3P 3DL, so as to be received not later than 10.00 a.m. on 12th February, 1986. The Letter of Allotment with the receipt duly completed will be returned to the person lodging it.

BASIS OF ALLOTMENT AND DEALING ARRANGEMENTS

The application list will open at 10.00 a.m. on 12th November, 1985 and will close as soon thereafter as the Company may determine. The basis on which applications have been accepted will be announced as soon as possible after the application list closes. It is expected that reasonable Letters of Allotment will be posted to successful applicants not later than 14th November, 1985 and that dealings in the Ordinary Shares (with Warrants attached) will commence on 15th November, 1985.

Arrangements have been made for registration of all the Ordinary Shares (with Warrants attached) now offered for subscription, free of stamp duty and registration fees, in the names of successful applicants in persons whose Letters of Allotment are duly renounced provided that, in case of renunciation, Letters of Allotment (duly completed in accordance with the instructions contained therein) are lodged for registration by 3.00 p.m. by 7th April, 1986. Fully paid shares and warrant certificates will be despatched on 1st May, 1986.

Copies of the Prospectus (which includes listing particulars with regard to the Company in accordance with The Stock Exchange (Listing) Regulations 1984) and the Application Form can be obtained between 4th November, 1985 and 12th November, 1985 from:

Liechtenstein (U.K.) Limited,
Devonshire Square,
London EC2M 4UJ.
The Royal Bank of Scotland plc,
67 Lombard Street,
London EC3P 3DL.

Savory Milin Limited,
3 London Wall Buildings,
London EC2M 5PU.
The Royal Bank of Scotland plc,
P.O. Box 27, 34 Fettes Row,
Edinburgh EH3 6UT.

THE GERMAN SECURITIES INVESTMENT TRUST

THE ARTS

A museum for architecture

Washington DC is one of the few cities in the world with its own museum of architecture. The National Building Museum, a joint private-Federal institution created by Congress in 1980, opened to the public in October. It starts life with one inconvertible advantage. It occupies the old Pensioners Building, which stands at the north end of Judiciary Square, well located near the National Gallery and the principal sites of the capital.

Designed by General Montgomery C. Meigs and constructed between 1882 and 1887, it was originally intended to be a Civil War Memorial, as well as a place where the 1,500 clerks who worked for the Pensioners Bureau could be accommodated in a government-owned building. It is a remarkable edifice. Built of brick, cast iron and terracotta, it is one of the city's most noble and unusual 19th-century official palaces. The outside is a good example of the adaptation of the Italian Palazzo style to an official building. It is decorated with a terracotta frieze of soldiers, while over the doorway rolls a roving wagon. The topmost frieze is made up of military emblems, grenades, cannon and a variety of weapons. Above the facade rises the pedimented barrel-vaulted roof of the 160 ft high main space. But even this hint on the outside of the interior.

Cross the relatively modest threshold and you are in a giant space, almost 15 storeys high. This inner court is one of the largest spaces in Washington and has traditionally been used for the inaugural ball for the President. Eight magnificent Corinthian columns march across the space in two rows, each one of them 76 ft tall. The courtyard had a practical purpose as far as Colonel Meigs, the military engineer, was concerned. He was responsible also for the construction of the dome of the Capitol and believed in extending the frontiers of his knowledge of structures.

He felt that the traditional warren of Victorian offices was an unhealthy environment for clerks and so he devised what

must be the first atrium office building. Every office was to have an outside window and a view of the great central court. He wanted Congress to let him plant the centre of the covered court with trees to match the scale of the columns. In the recent restoration of this giant among American Victorian buildings, a large circular fountain basin has been uncovered and the jet restored.

In this improbable space the new museum has its home. It will mount exhibitions and show displays about the nature of architecture and gradually complete the restoration of this rare type of Victorian architecture.

Doubtless it can be argued that architecture does not belong in a museum and should be studied in the round by examining actual buildings. I think, however, that these are just the right sort of premises for such an enterprise because the immense possibilities for architecture and building technology are demonstrated.

Colin Amery asserts that 'Americans seem to realise architecture is part of the nation's culture and should be part of the nation's educational experience in a way we in England have scarcely begun to grasp'

The first exhibition is called *Building a National Image: Architectural Drawings for the American Democracy*. It has been sponsored by the United Technologies Corporation and is a display of some serious and beautiful drawings from the history of official buildings in the US. It sounds much duller than it is. The sheer quality of the drawings for the US Capitol were enough to make me go of once to examine the Capitol itself. There it was particularly rewarding to find the Old

Supreme Court and the Old Senate sensitively restored and still looking (although no longer used for their original purpose) immaculate and just like the Latrobe drawings. The other drawings of post offices and other public premises such as customs houses show a long-standing Federal commitment to architecture of quality.

The current exhibitions are small and manageable. There is a loan show of models of the Brooklyn Bridge and an impressive display of the architectural metalwork of one Samuel Yellin who although not known outside the US was an interesting designer working in the 1920s. The richness of his work is seen in cathedrals and banks in America, places like the Federal Reserve Bank in New York. He was so successful that at one time his workshop employed 200 people. He is a perfect example of the kind of craftsman that was killed by the rise of the bland modern movement in American architecture. His work is distinctive and rich and well worth exposing.

The museum publishes a publication called *Blueprints*, which often has architectural map guides to American cities, and excellent catalogues. There is a travelling exhibition programme and the expansion of the facilities at the Pensioners Building will create a new kind of architectural education and awareness.

The Royal Institute of British Architects can learn something from the scale of this operation. Americans seem to realise that architecture is part of the nation's culture and should be part of the nation's educational experience in a way we in England have scarcely begun to grasp. However, that is not to say that all is well in the architectural look of Washington. The view from the Capitol to the Washington Monument has been badly compromised by the erection of a series of indifferent modern buildings that destroy the Arcadian nature of the city plan. Although there are no intrusive skyscrapers there are too many dull, lumpy new buildings in the nation's capital.

The Ass/Riverside Studios

Martin Hoyle



Kate Westbrook, Mike Westbrook and Lesia Melnyk

This curious, likable piece of music theatre takes the eponymous poem by D. H. Lawrence as its base. A musical setting of the words, shared between the six members of the Foco Nova company, is spiced with excerpts from the poet's letters from Taormina.

Apart from Stephen Boxer's Lawrence, the cast represents the local Sicilian band, besides chiming in with the odd quote from the author's own words, sometimes in a language not maintained in the original. "Edna will not erupt," we are informed, more alarmingly than reassuringly, by Marietta the mandolinist. Ariane Gastambide provides an evocative and simple set dominated by a stone archway surmounted by an ass's head and skin. During the over-

ture a screen provides projections of Kate Westbrook's paintings of the donkey, with references to its place in the art of different cultures in different ages.

In the course of this magic Sicilian night Lawrence joins in with the natives, dances with an invisible partner, is eventually garlanded and attached to a little ornamental cart as he assumes, like Bottom, the ass's head. His letters do little to endear him, with their references to "low-bred Italian tradespeople" and curmudgeonly grumbles about music. His description of Taormina, quoted in the programme, as "a part of the English weeds all cultivating their egos" should be superseded by the image of a glass house in which one

bearded and tubular Nottinghams writer is unwisely throwing boulders.

Mike and Kate Westbrook provide the music for this 75-minute celebration. No jazz expert, I was much struck by stubborn optimism on sax, the way Mrs Westbrook can growl out a song, the sinuous rhythms of "the fell into the rut of love" and a perfectly delightful version, sung in both Italian and English, of a traditional Sicilian song about the donkey. Roland Reed, director, exercises a faintly hallucinatory charm to which Peter Whymman's virtuoso flights on saxophones and clarinet contribute enormously. A colleague complained that the words were drowned on the first night. I can report that on the second every word was crystal clear.

Hungarians at the Wigmore Hall

David Murray

The Young Takács Quartet, already internationally admired, has returned to London to play all the Bartók string quartets and the "Rasumovsky" three by Beethoven—two of the former and one of the latter in each concert. The cycle was completed on Wednesday and Saturday, having begun last Saturday with Beethoven's op 50 no 1 and Bartók's First and Fourth, and just a suspicion of jet-lag.

Not that there was anything seriously wrong, and everything we heard was in principle perfectly sound; but there were persistent hints of slight mistuning, and in the quick Bartók movements some flakey ensemble, below the Takács standard of lucid precision. The cycle was a double canon that begins the Bartók First went beautifully, unhurried but concentrated; the Allegretto had something less than full authority, and in the athletic Finale there was a distinct impression of stop-go, just where a sense of unflagging drive is most needed.

The first "Rasumovsky" quartet was altogether more secure, with a confident, unusually brisk first movement that contained just one oddity, a marked slowing for the up-and-down piano chords which thrice interrupt the rush of quavers: it sounded gratuitous. The Scherzo was sturdy, if not impeccably neat, and the capricious Andráš Fejér was eloquent in the heartfelt Adagio. The Finale, just as in the first Bartók, was sometimes held

back too much for its own good, and its Olympian cheer was dampened. Bartók's Quartet no. 4 is arguably the toughest and most rigorous of his six, and the Takács players have expounded it brilliantly time and again. They were impressive this time too, but not at their best. There were little smudges in the ferocious first and last movements, though the right sort of pressure was kept up; the trick scherzos that flank the central meditation (itself most sensibly de-livered) want more near-mechanical exactitude than they got—the crosscutting glissandos were blurred, and the throw-away endings were flat-footed. Small quibbles, perhaps, but the thirty individual characters of the movements were marginally blunted.

Unabashed panache is not specially a Takács virtue, though thoughtful musicianship is. The same is true of their contemporary Dvořák. Bartók's Sunday morning concert also included Beethoven, as well as the complete op. 28 Preludes of Chopin. And the effect was rather similar: scrupulous exposition with good personal touches, firm technical security, and a certain absence of flair. Without it, not enough of the string of Preludes sprinkled with their own particular lights, their astonishing variety, astonished less than it should. Bartók's cycle was all of it agreeable to bear, and it began well: a warm, sinuous C major

prelude, a swift and sour A minor, a C minor with racing ripples. The string preludes remained a little stubby and earth-bound, though the gentler lyrical ones were always attractively shaped. (There was room for argument about Bartók's penchant for drawing out endings disproportionately, especially with very short pieces.) The most studious preludes had little glitter, and those with the most impassioned rhetoric were tame. So were the exercises in hard-driving rhythm, none of which stirred the blood. It was not surprising that despite crashing final Ds, the last and most desperate prelude conjured up neither frenzy nor ecstasy.

Beethoven's E-flat Sonata op. 31 no. 3 had got much clearer sympathy from Ránki. A solid, amiable reading, very well proportioned, showed his beat strengths, and his efficient technique was equal to the demands of the rattling Scherzo. There was no mischief in it — he never made a joke of the eager returns of the left hand, nor gave any comic tilt to the pawky tune above it; but in innocent terms it was robust and convincing. The opening Allegro had been innocent too, with the introductory subject acquiring no wistful inflections when it returned; the Menuetto was gracious and pretty, without making anything special of the poised chord-leaps. There is a lot to be said for bearing Beethoven without sopitulations once in a while.

Lennon/Astoria

Antony Thorncroft

It is almost five years since John Lennon was shot dead outside his New York apartment, time enough for history and myth to claim him for their own. Lennon, now showing, Sundays too, at the Astoria, takes the plain view, with this penny plain bio-musical about the roaring boy of the Beatles.

The words come from Lennon interviews or are the memories of reliable witnesses; the songs, almost 80 of them, necessarily played often in threads and patterns, are usually Lennon's, too. It makes for a credible, if rather one-dimensional, portrait, with most of the scenes already over-familiar and with not an original insight in a rather long-seeming 2½ hours.

Lennon betrays his workshop origins in theatres in Liverpool and Stoke and is certainly a sober antidote to some of the insubstantial confessions currently parading as West End musicals. Here the nine strong cast take every part going and double up effectively as musicians. There are usually two Lennon's on hand. Mark McGann as a pre-Yoko Ono Liverpool lad and Jonathan Barlow as a servile version, into sav-

ing the world. Martyn Ellis, for example, becomes Paul by messing up his hair and saying "Hi" like a friendly puppy; the next second he might be a very unlikely theatre manager.

It keeps the action moving, and the music is bashed out with a credible approximation of the Mersey beat. Yet there is little attempt to answer the question why the most abusive of the Beatles should end up in a luxury Manhattan mansion black making bread for his "straw" to eat and baby sitting Sean.

If there is a key it lies in Yoko, beautifully played as an earth mother by Mia Soteriou. The scene where her presence at a rooftop session acts as a trigger for the unspoken feud to surface between John and Paul is the best in the play, probably because it is the most fictionalised. For the rest, an extremely dramatic life comes over rather flat.

Lennon leaves you to draw your own conclusions—or none at all. As an opportunity to enjoy two decades of music—escapist fun in the sixties; synthe global concern in the seventies—in some high spirited company it needs little additional recommendation.

Airbase/Oxford Playhouse

B. A. Young

I must admit that I know little of what was going on in the first 3 minutes of Malcolm McKay's melodrama of *US Air Force*. Ten feet above the stage, the tail of a F111 bomber stood on a gallery. Half the stage was a bar, a steel ladder led up to the gallery. A din like the working of a night-mare factory proved to be David Wardill's incidental music, and to its rhythms figures in a half-light sketched the business of the next scene. This scheme preceded every scene of the play.

There is routine sexual exchange between Master Sergeant Bud Schultz, Captain Todd Walker and the new officer, Lieutenant Madeleine Kohler, but the main events of the evening are non-sexual. We are in a US Air base in England. First, Lieutenant Vincenzo Rocca (Mark Rylance) turns back halfway through a routine North Sea patrol and flies across the Iron Curtain. Then, under arrest but unrestrained, sailors too much marshall-mow (air force for heroin) and take the nuclear-armed plane on instant readiness across the North Sea and tosses a nuclear missile into Russia, 20 miles east of Archangel. As the final lights dim, we are swathing the Soviet pukes, and everyone is in the bunker except Madeleine, fed up with the world.

And she has good cause. None of the alman goes on an

operation without having a job of heroin, which for some reason always makes them exclaim "Karamazov" in their 11s. She herself is quickly converted to cocaine. Such items, smuggled in from Germany on Service aircraft, are readily available at the bar, which is run by an English drug-pusher. The dialogue is so full of US Air Force slang that the programme prints a glossary of about 100 words, not including the standard four-letter terms, which are, functionally or ornamentally, almost every sentence. It is advisable to read the glossary before going into the theatre.

By chance, I had an American airman sitting next to me. It was not quite like that at his station, he said, but he supposed it was a question of suspending the disbelief. Was it not really a kind of satire? And yes, I suppose it was, but my disbelief, for one, is not so easily suspended, and I look for plot more easily accepted before I can accept the satire. Frankly, *Airbase*, which I see with horror is the first part of a series of four plays, struck me as a dangerous load of rubbish.

This is hard on the players, especially Mark Rylance, Greta Scacchi as an attractive Madeleine and Trevor Laird as a black pilot, for I thought they were all pretty good. The author himself directs, and the weird set is designed by Marty Flood.



Greta Scacchi

Saleroom/Antony Thorncroft

Hockney set for a record

A record price, at least at auction, for a painting by David Hockney is on the cards as Sotheby's sale of contemporary art in New York on Tuesday. His 1968 portrait of Christopher Isherwood in conversation with Don Bachardy carries an estimate of \$500,000-£700,000, well ahead of the current auction best for Hockney of \$250,000. Another Hockney in the sale, a rather similar double portrait, this time of the artists Joe Tilson and Peter Phillips in 1963, is estimated at \$225,000-£275,000.

But these prices are small beer compared to the sums expected to be paid for contemporary American artists like De Kooning, Rothko, Clyfford Still and Jasper Johns. Perhaps the most remarkable lot in the sale is "Savage Crust" by Frank Stella. It is the last of the artist's copper paintings and, with a length of 42 ft, is the longest painting ever offered for auction by Sotheby's. It is estimated at \$750,000-£1m. The most expensive should be a 12 ft high by 20 ft long splash of red by Barnett Newman: it could make \$1.5m.

In contrast to these attacks upon the senses Sotheby's in London is selling on Wednesday, in its topographical auction, two mid-19th century volumes of Chinese watercolours from the studio of the painter, depicting court figures, flowers, birds and gardens in bright, even garish delicacy; bids up to £15,000 are forecast.

Christie's has a good sale of modern British pictures on Thursday and Friday, with large groups of work by Sickert, Lavery, and among the many Lowrys, "VJ Day," which carries a £60,000 top estimate.

The auctions of 19th century pictures at Sotheby's, and Christie's in New York at the end of last week were unexciting. "In the temple" by Alma-Tadema was at the lower end of its estimate, selling for £32,559 at Sotheby's in an auction which was only 67 per cent sold. At Christie's a Mannings portrait of the 7th Earl of Bathurst made £270,000.

An album of 41 photographs taken in 1855 by the members of the Photographic Club of London sold for £16,000 at Sotheby's London on Friday. It was bought by Herskowitz. Ten years ago a similar album made £4,000. An 1899 image of windmills in Montmartre by Hippolyte Bayard, now acknowledged the historical equal in the development of photography of Fox-Talbot and Daguerre, made £6,600.

Verdi exhibition/Colono

William Weaver

If you drive directly north from Parma, heading for the Po for Mantua where you have gone about 10 miles you suddenly see, at a curve in the road, a vast, handsome square palace, with four graceful towers at its corners. This is the Palazzo Ducale. Its exterior the work of Ferdinando Bibiena, who — towards the end of the 17th century — turned an earlier castle into a splendid summer residence for the Farnese rulers of Parma. In the 19th century, Marie Louise, as Grand Duchess, also spent happy months there.

But then the residence passed into public hands and went into a decline. For many years it was a mental hospital (one part of it still is); during the war, the lovely park was chopped down and burnt. And so, until recently, when you came to that curve, you drove on with a sigh, crossing the little bridge over the Parma River, and penetrating further into the flat, fertile Po valley.

In the past few years an alert local administration and an imaginative organisation called the Associazione Colonnese Manifestazioni Artistiche have initiated the restoration of the palace and arranged for its use as a seat of concerts, exhibitions and other cultural events. The latest of these is an elaborate show devoted to Parma's supreme hero, Giuseppe Verdi. The

exhibition (which will continue into December), in itself of notable interest, also offers an opportunity to visit the palace, whose interior is as elegant as its facade.

Verdian iconography is, for experts, fairly familiar: well-titled territory, and yet the composer was painted, photographed, caricatured so often during his lifetime, and afterwards, that it is still possible to discover something new. In the Colono show, in fact, besides the well-known and necessary portraits, the curator Evan Baker has found some less-exploited works, including a couple of hitherto unknown photographs and a youthful portrait that, in private hands, has been seen till now only in a black-and-white illustration in the Franco Abbati biography.

But the show is, of course, more than a series of Verdi portraits. To begin with, there are many pictures of other people — librettists, singers, friends — who made up the context of the composer's public and private lives. A completely unknown portrait of Andrea Maffei, for example, is particularly beautiful, worthy of the great Hayez, whose portrait of Maffei's wife, Countess Clarina, rarely exhibited, can be seen in the same show.

From a Milanese theatrical supplier, Baker procured Falstaff's chair from the premiere production of the opera, and

Desdemona's prie-Dieu and other items of furniture from the first *Otello*. There are costumes from past and present, the designs for the *Otello* costumes by Alfredo Falaschi, a native of Colono, autographs, scores, documents, posters. And, in a last room, a somewhat hair-raising array of Verdian kitsch: Verdi baubler-chests, plates, spoons, fan-like cards. Only a bottle of olive oil is lacking. Repulsive as some of the objects are, they illustrate the broad and profound expanse of Verdi's popularity, not only as a musician, but also as a national figure and as a man.

The catalogue features a number of handsome photographs (some of them of Verdian places, and of things not in the show), and a series of articles. Verdi experts, Marcello Conati's summary of the economics and technical aspects of Italian operatic life in Verdi's day — and his indications of how Verdi himself changed that life — is a contribution of lasting value. No catalogue, no book, no exhibition can illustrate adequately all of Verdi's works or, even less, his long and fertile life. But the Colono show casts shining shafts of light into many corners of the biography, and with its attractive installation makes the enlightenment supremely enjoyable.

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Arts Guide

Nov 1-7

Music

LONDON

London Sinfonietta conducted by Diego Masson with Elizabeth Laurence, mezzo-soprano and Michael Collins, soprano. Royal Albert Hall (Tue).

Royal Philharmonic Orchestra conducted by Andre Previn with Jean-Philippe Collard, piano. Bartók, Saint-Saëns, Mussorgsky/Ravel. Royal Festival Hall (Thurs).

PARIS

Amsterdam Concertgebouw, Vladimir Ashkenazy, piano. Polka, Debussy (Mon), Salle Pleyel (561 6630). Edita Gruberova recital (Mon), Théâtre de l'Audéance. (142 6727).

BRUSSELS

Palais Des Beaux Arts/Deutscher Beetholstein conducted by Helmut Winsschermann with Aileen-Angela Soprano and Gottfried Fiedler, trumpet. Handel, Bach, Scarlatti (Tue). (512 40 45).

ITALY

Milano: Teatro alla Scala: Andre Watts, piano. Liszt (Mon); Gustav Kuhn conducting Richard Strauss (Wed and Thurs). (80 81 26).

NETHERLANDS

Amsterdam, Concertgebouw. The Netherlands Philharmonic conducted by Thomas Sanderling, with Victor Tretyakov, violin. Tchaikovsky, Bruch, Schumann (Tue). (71 83 45).

SPAIN

Madrid, Mediterranean Quartet. Prieto, Marco, Balboa, Lefebre and Muller. Teatro Real, Plaza de Oriente (Tue).

WEST GERMANY

Frankfurt, Alte Oper: Aieder recital with Dietrich Fischer-Dieskau, accompanied by Hartmut Holl. Berg and Schöenberg (Wed).

NEW YORK

New York Philharmonic (Avery Fisher Hall): Riccardo Chailly conducting. Yuzuko Horiguchi violin. Strauss, Mendelssohn, Beethoven (Tue); Zubin Mehta conducting. Maurizio Pollini pianist. Lutoslawski, Brahms (Thurs). Lincoln Center (874 2424).

WASHINGTON

National Symphony (Concert Hall): Rafael Fruhbeck de Burgos conducting with Elizabeth Knighton soprano, Marta Sosa mezzo-soprano, and Choral Arts Society of Washington directed by Norman Scribner. All-Mahler programme (Tue); Rafael Fruhbeck de Burgos conducting. Jeffrey Kahane piano. Ibert, Saint-Saëns, Beethoven (Thurs). Kennedy Center (875 6110).

TOKYO

Noriko Kawai (piano): Scarlatti, Scriabin, Tchaikovsky, Balakirev. Sogetsu Hall (Wed). (553 2242).

Foreign Affairs

When '50 per cent' does not mean half

By Ian Davidson

PRESIDENT REAGAN has tabled a new arms control offer in Geneva, and has asked for an extension to the negotiating round in Geneva, so that it can be discussed. This is what his European allies asked him to do, and now he has done it. Surely, this is progress. But the honest citizen may still feel entitled to be more than a little perplexed as to what it all adds up to.

Essentially, he has three options. He can interrogate learned experts and number-crunching strategists, to find out whether President Reagan's new numbers for nuclear arms control are better than Mr Mikhail Gorbachev's. He can question media pundits and public relations consultants, to discover whether President Reagan is now ahead, behind or just level, in the propaganda contest. Or he can ask himself, privately, whether any of this is for real.

A month ago, Mr Gorbachev created a mild sensation by proposing a 50 per cent cut in strategic nuclear weapons. The US had long had an offer on the table for deep nuclear weapons cuts, though in presidential terms it looked like a smaller proportional cut than the new Soviet proposal. It appears that the new US offer raises the ante slightly, so as to match the propaganda criterion of "50 per cent".

The guts of the original American offer were that the two superpowers should reduce the total number of their long-range ballistic missiles to an equal ceiling of 5,000 on each side, and that no more than half of this total should be land-based missiles. The reason for this last provision was that the US is most worried by Soviet

land-based missiles, which are the most of the Soviet strategic arsenal.

While this looked, on theoretical grounds, like a reasonable proposition, it was criticised within the arms control lobby for being implausible in negotiating terms, precisely because it would require the Soviets to make much bigger structural changes in their strategic missiles (both land-based and sea-based). The Soviet Union has about 9,200 such warheads, so that an equal ceiling of 5,000 would mean bigger cuts in Soviet forces. And whereas the US has about two-thirds of its ballistic missile warheads on submarines, the Soviet Union has about two-thirds of its ballistic missile warheads on land, so that a ceiling of 2,500 on land-based missiles (ICBMs) would require the Soviet Union to cut its ICBM force by over 60 per cent.

Of course, that was the point: the Americans wanted to dig deep into the Soviet ICBM force, especially the giant SS 18s with 10 warheads each. But they did not insist on the 60 per cent implications, for obvious reasons.

The American offer was also one-sided in a different way: it remained deliberately vague about what should be done about strategic nuclear weapons on bombers — and this is a category in which the US has substantially larger numbers than the Soviet Union: 2,500 against 680. (The figures come from the International Institute for Strategic Studies; they may be slightly different from figures put out in the US, but it is the order of magnitude which matters, and at least these figures are readily printed in

the Institute's brand-new Military Balance report.)

Predictably, the long-delayed Soviet response was one-sided in the opposite direction. The widely-advertised "50 per cent cut" would apply to launchers (missiles and bombers), rather than to warheads; and they reverted to a redefinition of "strategic," so as to sweep up all the US missiles and bombers based in Europe which could conceivably reach the Soviet Union.

The plus point in the Soviet proposal was that the Russians offered, for the first time, to place ceilings on warheads as well as on launchers. But the kicker was that the total warhead ceiling on missiles and bombers would come down only to 6,000 of which up to 60 per cent could be on any one leg of the triad — ICBMs, submarines, or bombers. Given the current grand totals, of over 10,000 US warheads and nearly the same number of the Soviet Union, a ceiling of 6,000 would only represent a 40 per cent cut; if combined with a 50 per cent cut in launchers, this would increase the ratio of warheads to launchers while the 60 per cent criterion would mean that the Soviet Union could keep all its giant SS 18 missiles and about a third of its SS 19s.

Whereas the original American proposal was designed to back away at the Soviet ICBM force, the new Soviet offer is designed to back away at all the US nuclear forces, including those based in Europe.

The new American offer just tabled is more a modest revision than a major innovation, if first reports are to be believed. The missile warhead ceiling would be further reduced, from 5,000 to 4,500. Since the Russians have about 9,000 warheads on missiles, they present us with a reduction of the magic 50 per

cent. (Since the Americans have only about 7,500 warheads on missiles, their cut would be proportionately a lot lower.)

At the same time, the US has responded to the criticisms previously marshalled by the American arms control lobby, by raising slightly the maximum number of warheads that could remain on land-based ICBMs, from 2,500 to 3,000. So the Soviet Union would not be required to cut its land-based warhead total by over 60 per cent, but by only 53 per cent.

The honest citizen has reason to feel confused by all these figures. On the one hand, he may be inclined to suppose that there is a real negotiation under way, which is actually making some progress. The Americans made a proposal; the Russians replied after an unacceptably long delay, and the Americans have now made a counter-reply. Both sides are talking about deep cuts in warheads as well as in missiles which is what the Americans are most anxious about. Perhaps the honest citizen should entertain a little cautious optimism that something may emerge from this process.

On the other hand, he may find it difficult to distinguish between propaganda and real negotiation. Both sides are trying to appeal to public opinion by brandishing one-line slogans. The Russian offer is not so simple — how could they be? — nor are they intended to be so equitable.

The focus of this propaganda is the summit after Mr Gorbachev's arrival in Geneva in a fortnight's time. Mr Gorbachev attracted all the attention last month with his "50 per cent" offer, and there was serious concern in the West that President Reagan would be bed in the ratings if he failed to come up with a matchless

before the summit. Now he has done so; there are signs of relief all round, and he has been rewarded with a rousing vote of confidence at last week's meeting of State defence ministers, but does it really mean anything?

In the Russian view, the purpose of the summit is for the superpowers to undertake some serious business, starting with arms control. But President Reagan seems to be doing his best to play down the importance of arms control at the summit; indeed, it is still rather difficult to make out what he thinks is his real purpose.

In his interview with the BBC last week, he seemed to be arguing that the top priority was to reduce "suspicion and hostility" between the superpowers. "While I know everyone is emphasising a reduction in arms — this is vital and important — but I see reduction in arms as a result, not a cause. If we can reduce these suspicions between our two countries, the reduction of arms will easily follow, because we will have reduced the feeling that we need them."

Just how these suspicions are to be reduced was not made entirely clear, but it appeared, as Mr Reagan's previous speech to the UN General Assembly, that the road to international harmony and peace would lie in a Soviet commitment to stop meddling in Third World trouble spots such as Afghanistan, Ethiopia and Angola. President Reagan's aspirations may be understandable, but it is hard to imagine that Mr Gorbachev is about to squish them — even harder to imagine in what terms such a commitment could be negotiated.

The clearest thing to emerge from the BBC interview is that

President Reagan remains passionately committed to a view of his Star Wars anti-missile defence programme (the so-called Strategic Defence Initiative), which is some distance away from any reality, technological or political. He still seems to believe that a perfect astrodome defensive system can be achieved, and that within a matter of years, and that Soviet objections to this programme can easily be assuaged by a solemn promise by the US that it will share this system with the Russians ("off the shelf" — "why not?" when that bright day dawns).

There may be a few people in America who still believe in President Reagan's Utopian vision of what Star Wars can deliver, but not many. Most experts now take a much more cautious view. But there can be almost nobody who imagines that Mr Gorbachev will be impressed by Mr Reagan's offer to share Star Wars with the Soviet Union at some distant date in the future.

If the President is serious about nuclear weapons reductions, he must sooner or later radically change his tune on Star Wars. Perhaps he does not need to do it just yet. Since it was Star Wars which brought the Russians back to the negotiating table, and then induced them to make their historic "50 per cent" offer, maybe Mr Reagan should withhold concessions on this defensive side of the equation until a deal on offensive weapons is within reach. But for the President to be still talking in such visionary terms does not suggest that he is positioning himself for a realistic negotiating strategy. In which case, we may face a very difficult propaganda situation if the summit ends without any meaningful result.



President Reagan, being interviewed by four Soviet journalists in the Oval Office last Thursday

Lombard

Housing costs and inflation

By Clive Wolman

A CUT in mortgage interest rates is good news for the country and a rise is bad news, according to conventional wisdom. Governments have gone so far as to enshrine this assumption in the measure of the rate of inflation which, according to the Chancellor, is "judge and jury" of the Government's monetary policy — and, for many Tories, of its entire economic policy.

The trouble is that the most important member of the jury, mortgage interest rates, is bent, as the Treasury recently told the Retail Prices Index advisory committee. The inclusion of this item, which is rapidly becoming the biggest in the RPI, underlines much of its usefulness as a measure of inflation.

According to those who defend its inclusion, an increase in the mortgage interest rate is an increase in the cost of living for borrowers. When interest rates rise from, say 10 to 12.5 per cent, the cost of living to a home owner servicing a £10,000 mortgage rises from £1,000 to £1,250 a year, they point out.

But the amount of money borrowed on mortgages from building societies and banks by home owners more or less equals the amount of money invested in banks and building societies by depositors on which they earn interest. When the mortgage interest rate rises, one group's loss is offset almost exactly by another group's gain. More specifically, a rise in mortgage interest rates means a transfer of income from the 25-to-45 age group, where the borrowers are concentrated, to the 55-to-75 age group where the lenders are concentrated.

Thus when interest rates rise from 10 to 12.5 per cent, the cost to a saver, typically a pensioner, of buying a perpetual annuity of £1,000 falls from £10,000 to £8,000.

The RPI is supposed to measure the prices of retail goods and services. But the provision of mortgage funds to home owners by building society or bank depositors is no more a "retail service" than the "provision" of a regular investment income to depositors by home owners.

Strictly speaking, the building societies, banks and finance houses, when acting as inter-

mediaries between lender and borrower, offer a genuine retail financial service. Their charges, as reflected in the spread between their lending and investment rates, could legitimately be included in the RPI.

The lumping together of applies and pears in the RPI has several bizarre consequences. There are three of the main ones:

"Suppose borrowers start to rely less on consumer loans, which are never included in the RPI, and more on mortgages (even if they buy cars and not houses with the money). This shift should cut their interest costs. However, the result is that the RPI rises even without any change in mortgage interest rates or in house prices. At present the RPI is rising at a rate of 0.36 per cent per year because of this factor."

"The Government cuts the basic rate of tax. Result: the RPI rises because mortgage interest is calculated after tax relief."

"Government raises interest rates to cut the demand for credit and reduce inflationary pressures. Result: the rate of inflation, as measured by the RPI, appears not to fall but to rise, as happened earlier this year."

Mortgage interest was originally included in the RPI 10 years ago as a proxy for housing costs. This followed complaints that an upsurge in the mortgage rate could not be matched by pay increases under the Heath Government's statutory incomes policy because it was not reflected in the RPI. In fact, as inflation soared, home owners benefited from paying negative real interest rates.

The RPI advisory committee, due to report early next year, should recommend a return to the previous measure of housing costs, namely imputed rent, which measures the rent paid by tenants, or forgone by home owners from occupying instead of letting their premises. This is the measure used in Japan, West Germany and the US, which recently abandoned the inclusion of mortgage rates. In the UK, imputed rent is the basic on which domestic rates are levied — or at least were not 12 years out of date.

Looking for work

From Mr P. Conway and Dr D. Taylor
Sir, — Contrary to your report (October 31), last almost 100,000 people are not seeking work, the Employment Gazette analysis of the labour force survey lends itself to a different interpretation.

It indicates that 370,000 people are identified in the monthly official unemployment count are actively looking for work even though they are not eligible for unemployment benefits.

The survey shows that some 200,000 unemployed claimants were engaged in some form of paid work during the reference week (the week before they were questioned for the survey). The Gazette article makes it clear that many of these would have been undertaking the modest amount of part-time work permitted by the unemployment benefit and supplementary benefit regulations. Others would have been people who became unemployed part-way through the reference week. It would be perverse to assume that none of them would take full-time properly paid jobs if they were available.

A mere 1.6 per cent of the 3.3m unemployed benefit claimants are categorically identified by the survey as "not wanting or needing" employment.

The number of people stating that they had not looked for work in the week before they were questioned for the survey, on the non-availability of jobs, is far less than the number of people who have been undertaking the modest amount of part-time work permitted by the unemployment benefit and supplementary benefit regulations. Others would have been people who became unemployed part-way through the reference week. It would be perverse to assume that none of them would take full-time properly paid jobs if they were available.

On the whole, the survey results suggest a jobs gap (the number of jobs that need to be created to reduce unemployment to zero) approaching 4m. Paul Conway, Dr David Taylor, Unemployment Unit, 9 Poland St, W1.

Finding the postcode

From the Head of Letter Planning, The Post Office

Sir, — There are many ways Mr Clements (October 28) can find his own and other people's postcodes. Postcode directories covering every address in the country can be consulted at main post offices and many public libraries. There is also a postcode inquiry number in

Letters to the Editor

every telephone directory under "Special Services". In addition, local postcodes are listed in Thomson Local Directories which cover 80 per cent of homes in the United Kingdom. A full set of postcode directories is also available free of charge to businesses.

Another good practice is for everyone to quote their own postcode on all business and personal mail so that letters sent in reply will be coded. I should add that no letters will be deliberately delayed, as suggested by Mr Clements, but of course letters carrying the postcode speed through our automatic sorting machines much faster.

Colin Johnson, 83, Grosvenor Place, SW1.

Longer summer time

From Mr P. Robinson

Sir, — Mr Clive Wilson (Lombard, October 25) advanced the arguments for a return to the 1968-1971 experiment in year-long BST. I was a member of the foreign exchange market during those years and recall well the impact of it. I never regretted its abandonment and would hope that this (Wilson's) experiment is never resurrected. It was and would be, in my opinion, a disaster for the economy and for the population whose way of life did (and does) not require them to distort their winter days to match those of people who live in the tropics. I have in mind particularly children going to school in pitch-dark mornings in the main winter months with unit shoes and often unit streets (whereas in the evenings there are always lights). The proponents of this idea argue that it was only the Scots and the Welsh who opposed it, but I am sure that the vast majority of the population would have been given up actively looking for work.

On the whole, the survey results suggest a jobs gap (the number of jobs that need to be created to reduce unemployment to zero) approaching 4m. Paul Conway, Dr David Taylor, Unemployment Unit, 9 Poland St, W1.

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Sir, — There are many ways Mr Clements (October 28) can find his own and other people's postcodes. Postcode directories covering every address in the country can be consulted at main post offices and many public libraries. There is also a postcode inquiry number in

practice (which my own bank followed in those days) of staggered hours so that in, say, foreign exchange departments, the dealers (who after all come in early anyway) receive a measure of back-room support from their staff to their finish? Peter Robinson, Haverhill, Norfolk, Norfolk.

Stock Exchange entry fees

From the Chairman, The Stock Exchange

Sir, — One correction, please, to your excellent summary (November 1) of the Stock Exchange's proposals. You say that in March we "indicated that charges for outside financial groups seeking to control Stock Exchange firms could be around £500,000." This figure was an estimated maximum cost to the largest potential new entrant. Most new entrants under the earlier proposals, which were based on taxation of revenue, would have paid far less. On present plans the new methods of assessment will also attempt to make allowances for relative size. (Sir) Nicholas Goodison, The Stock Exchange, EC2.

Borrowing and lending

From Mr J. Borllett

Sir, — The concern of Mr N. Bowie (October 28) about a borrower from the Halifax Building Society is misplaced.

Obviously the prime purpose of finance for the borrower is to purchase a house, but the lender is getting merely a bank, having regard for the mortgagee's property. No building society would I am sure lend to a bankrupt or unemployed vagrant no matter how valuable the security.

Furthermore, since earnings typically keep pace with inflation and house prices are in turn closely related to wages, provided the security is in a high demand area, say, central London, even with indexing all parties should be happy with an index-linked loan. The fact that inflation may or may not be in a sense of little relevance since if prices do fall so will the index-linked portion of the debt.

By comparison the majority

of commercial leases provided for an initial contracted rent with a further review after five years to equally unanticipated figures and yet this is very widely adopted throughout the country. This surely assumes the principle of "a little now and an unknown amount later." James Bartlett, The Mount, Batchworth Hill, Richmond, Herts.

Credit reporting agencies

From Mr J. Savage

Sir, — The report by William Dawkins (October 29) regarding credit reporting agencies, but he could have mentioned that reports are also available on overseas customers on whom exporters often have little or no information to support their commercial judgement.

Clearly it is important to obtain as much information as possible on a business's financial health and ability to pay before supplying goods or services. If a customer fails to pay, subscribers to the service should be aware that there is no recourse to the credit reporting agency, even if the report on the customer indicated that they appeared to be in a sound financial state. Credit insurance is required to provide the necessary protection against bad debts.

J. R. Savage, Risk Administration, 41, St Mary Axe, EC3.

New verb needed

From Dr F. Heller

Sir, — I have just spent some time in Shanghai and was reminded that in the 19th century the verb "to Shanghai" was used to describe unsavoury practices associated with that port. Today its business practices are above reproach, while Hong Kong, or at least its international airport, is rapidly earning a reputation for exploitation for which a new verb may have to be coined.

Some underdeveloped countries charge an airport fee at the last moment when you least expect it, but usually it is a matter of a few pounds. Hong Kong, a centre of great wealth, charges £15, which is outrageous. Airlines are much too passive about this kind of exploitation of their passengers. There is the so-called "duty free" shop, Dr Frank A. Heller, (Director—Centre for Decision Making Studies), The Tavistock Centre, Belgrave Lane, NW3.

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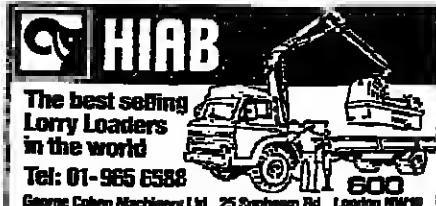
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FINANCIAL TIMES

Monday November 4 1985



Terry Byland on Wall Street

Short-lived rally for retailers

THE excitement in retail stocks that followed the proposed \$3.5bn management buy-out of R.H. Macy, the premier department store, begins to look like a one-day wonder. Even setting aside stock in Macy itself, which remains resolutely around 18 per cent below the \$70 indicated buy-out price, the sector has failed to live up to its brief moment of excitement.

"We do not expect many others (buy-outs)" said Mr Paul Rothman of Advent, the brokerage firm, voicing his own and the general view of the street. Nor have there been forthcoming, and prices, even in those stocks which featured in the speculative flurry, have given up much of the brief speculative rise.

That is not to say that there are not several leading retailers that are attractive break-up targets because "their parts are worth more than the whole," as Rothman puts it. But had excitement been cooled by doubts over the cost of financing bids for the huge retail chains. Most of the big groups have invested heavily in new store openings and in the upgrading of existing outlets. Takeovers, either from inside or outside the company, would have to be paid for by selling off properties, or reversing diversification policies.

May Department Stores, a notable speculative favourite, has 145 stores and more than 50 discount

centres scattered throughout the US. Federated Department Stores, another, owns stores ranging from New York (Bloomingdale's) to Los Angeles (Bullocks), Atlanta (Rich's) and so on.

But retail premises are not always as easy to sell as might appear. They are of interest only to other retailers, not to builders of town houses, condominiums or chic but tiny restaurants.

Another reason why the stocks have calmed down is that the sector was already comfortably close to its 52-week high on trading grounds. Macy, Federated, Allied and J.C. Penney are within a cent or so of their year's highs. While Macy's recent strength is based on the extremely generous buy-out terms.

If hopes of a flood of retail takeovers seems unlikely, then it seems difficult to justify any further rise in stock prices at the moment. The profits profile for this year is unexciting, although 1985 has gone better so far than seemed likely last January.

Analysis are confident of a good Christmas selling season. Consumer debt is high, but so is consumer confidence and unemployment remains subdued. There are no signs of the falter of the 1984 selling season when a sudden check in consumer spending led the stores with mountains of inventory.

But there is some nervousness over the medium-term outlook. The slump in car sales as soon as generous financing plans were ended suggests that consumers may tighten their purse strings on January 1.

It is against that slightly uncertain prospect that retail stocks are being judged on Wall Street. Federated Department Stores, selling on almost the same earnings multiple as the Standard & Poor's 500 stocks, might take a tumble in the new year if no bid materialises.

Even with a better profits outlook for next year than most of the sector, Federated is leaning heavily on the property interests that fuelled the recent speculative interest.

May Department Stores may have similarly outrun its trading prospects. With an earnings ratio also close to that on the S&P stocks, the stock is hoping for a strong opening to the new year - in contrast to Wall Street's view of the industry outlook.

More conservatively priced are some of the issues that ignored the speculative uptick that followed the Macy news. Allied Stores, with a comfortable rise in earnings expected this year, is selling on 8.5 times prospective profits, indicating that the stock market is already prepared to take some disappointments in next year's opening quarter.

Investors might do well to steer clear of the more highly priced retail issues, were it not for the new joke card introduced into stock market calculations last week. If US interest rates are to be brought down as part of a concerted move to lower the dollar, then the store groups will follow the interest-rate-sensitive stocks upwards. Lower short-term rates will do wonders for inventories as well as, one hopes, stimulating the economy.

But takeover speculation alone will not do the trick.

Controversy over Rainbow Warrior sinking might be revived, reports Paul Betts

Greenpeace row may re-surface

THE START of the trial in New Zealand today of the two French secret service agents accused of being involved in the sinking of the Greenpeace ecological movement's flagship Rainbow Warrior is likely to revive the political controversy over the so-called "Greenpeace affair" in France this week.

However, there are few signs at this stage that the latest chapter in the affair risks provoking another full-blown French political crisis like that which led to the resignation last month of Mr Charles Hernu, the French Defence Minister, and of Admiral Pierre Lacoste, head of the French foreign intelligence service (DGSE).

Indeed, since the resignations of Mr Hernu and Admiral Lacoste, the Greenpeace affair has virtually disappeared from the front pages of the French press. It also seems to have been successfully buried so far by the Government.

Moreover, the French Government has been negotiating with New Zealand to resolve the bilateral issues raised by the sinking of

the Rainbow Warrior. Those negotiations are understood to have been taking place in New York during the United Nations General Assembly with the two governments seeking to reach an acceptable compromise on the financial compensation France should pay and on the fate of the two French agents caught by the New Zealand police.

During the past two weeks, the Socialist Government has acted resolutely to smother the scandal, which seriously risked putting in the balance the Government of Mr Laurent Fabius, Prime Minister, and in so doing undermine the authority and position of President François Mitterrand.

Gen René Imbot, the new head of the foreign intelligence service, made an unusual and forceful appearance on French national television to say that he had "knocked all the doors" in his service and that there would be no more leaks such as that which had led to the political scandal in France. Since his statement, there have so far been no big new disclosures on the affair.

Mr Paul Quilès, the new Defence Minister, and Mr Fabius himself also attended the latest series of nuclear tests in the Pacific to show the French Government's determination to pursue its nuclear policies.

As a further example of the new "hard line" adopted by the defence establishment, Mr Quilès suspended a general at the weekend for having publicly criticised the state of the French tank forces. Gen Philippe Arnold claimed that France's tank forces trailed behind those of the UK and West Germany.

A further sign of how the controversy over the Rainbow Warrior sinking has died down is the increasing popularity of Mr Hernu, who said at the end of last week he would consider running for the French presidency in 1988 if President Mitterrand did not stand again.

But the hull in the Greenpeace affair might none the less be disrupted by the start of the preliminary hearings of the trial of the two French agents. Mr Quilès on Satur-

day spoke on the telephone to the two agents, who risk life imprisonment if found guilty of causing the death of the Greenpeace photographer who was on the Rainbow Warrior when it was blown up last July.

Mr Quilès expressed his personal support for the two agents.

The right-wing opposition parties, which have generally avoided using the Greenpeace affair to attack the Government in the past two weeks, are likely to seize the occasion of the trial to needle the Socialists further.

Mr Jacques Chirac, leader of the neo-Gaullist RPR party and also mayor of Paris, referred to the Greenpeace affair at the end of his television debate with Mr Fabius last Sunday.

Mr François Léotard, head of the centrist Republican Party, said in a similar vein yesterday that it was not so much the trial of the French agents which was starting but "the judgement on Mr Fabius and in a certain way of Mr Mitterrand."

Sinn Fein fears UK ban may follow an Anglo-Irish pact

BY HUGH CARNEY IN DUBLIN

STRONG FEARS emerged during the annual conference of Sinn Féin, political wing of the IRA, in Dublin at the weekend that any agreement resulting from the present Anglo-Irish talks on Northern Ireland would be a prelude to a British crackdown on the party, including possible proscription.

At a private session yesterday, delegates were reported to have been told by Mr Gerry Adams, party president, that Sinn Féin believed there was a plan to proscribe the organisation within a few months of a London-Dublin agreement.

That was echoed by Mr Martin McGuinness, Sinn Féin London-derry councillor. He told journalists on Saturday that the party was the main target of the talks and he considered proscription a possibility.

"We have to brace ourselves for an offensive by the British Government," he said.

Unionists have strongly pressed London to curb Sinn Féin, which has caused uproar in Northern Ireland local government since it won 59 local council seats earlier this

year. Mr McGuinness said action against Sinn Féin was meant to stem Unionist hostility to an agreement with Dublin.

In his speeches to open sessions of the conference, Mr Adams sought to steady Republican nerves over the talks, which are in their final stages. Both governments have cautioned that an agreement is not guaranteed but there is widespread speculation that a deal will be concluded within the next few weeks, giving Dublin a consultative role in the province's affairs and strengthening border security.

Mr Adams said the talks were aimed at isolating Sinn Féin and that any concessions made by Britain would be no more than "minor appeasement."

Noting rejection by Mrs Margaret Thatcher, the UK Prime Minister, last year of all three proposals for Northern Ireland set out in the Irish Forum Report, he said: "I hereby give notice to Margaret Thatcher and her cronies in Dublin that we have no intention of ceasing to be successful... We intend to be successful again and again and again."

In an unexpected intervention in a debate on the Anglo-Irish talks on Saturday, Mr Adams told delegates not to be nervous about the outcome. Sinn Féin would not be defeated and would not renounce the right of the IRA to wage an armed struggle.

Mr Adams received standing ovations before and after his presidential address. But there was defeat for the leadership in an attempt to soften the party's stand on abstention from British and Irish parliamentary institutions. Although Sinn Féin members have been elected to both parliaments and to the Northern Ireland Assembly, the party refuses to take its seats.

Underlining his disquiet over the Anglo-Irish talks, Mr Charles Haughey, Irish Opposition leader, told a youth conference of his Fianna Fáil Party on Saturday that the talks would be a "transient waste of time" if they resulted in British sovereignty over Northern Ireland. British officials have said repeatedly that sovereignty was not under discussion.

Channel tunnel wins US, Japan backing

By Paul Betts in Paris

A NUMBER of major international investors, neither British nor French, have openly pledged their support for the first time for a fixed link across the English Channel by backing one of the competing projects for the huge civil engineering venture.

Société Générale de Belgique and Société Nationale d'Investissement de Belgique, and the Banca Commerciale Italiana, have decided to take a stake in the Franco-Manche consortium which is the French partner of the British Channel Tunnel Group proposing to build a twin-bore rail tunnel at a capital cost of £2.6bn (\$3.1bn).

Salomon Brothers, the US investment firm, and Nomura Securities of Japan, have also agreed to back Franco-Manche and the Channel Tunnel Group by raising significant funds on their respective financial markets for the project.

Moreover, Franco-Manche said a number of new French investors had also decided to join the consortium including the Crédit Agricole, the large French agricultural banking group, the nationalised Compagnie Financière de Suez, Group Drouot and the Société Lyonnaise des Eaux.

The announcement that leading international groups were teaming up with the Franco-Manche/Channel Tunnel Group consortium comes only a few days after the deadline last Thursday for the submission of projects to the British and French Governments.

Franco-Manche/Channel Tunnel Group is regarded, with the Euro-tunnel consortium, as one of the two leading contenders to win the huge, fixed-link project.

Franco-Manche already groups a series of French construction companies including Bouygues, Dumez, SAE, SGE, and Spie Batignolles and a number of nationalised banks including Crédit Lyonnais, Banque Nationale de Paris and Banque Indosuez.

Its UK partners in the Channel Tunnel Group are Balfour Beatty, Costain UK, Tarmac Construction, Taylor Woodrow, Wimpey International, National Westminster Bank and Midland Bank.

Its rival Euro-tunnel consortium is proposing to build a bridge and tunnel link across the Channel. It includes in the UK companies like Trafalgar House, British Telecom, Associated British Ports, GEC, British Steel, British Shipbuilders, Barclays Bank, Kilmoriton Benson and John Howard construction company.

Its French promoters are Société Générale, the French nationalised bank, and Banque Paribas, Alstom, CGE, the Union steel group and GTM-Entrepose.

EMS 'could cut UK inflation'

Continued from Page 1

stable environment for business planning, and that currency disturbances emanating from the oil market could be handled within the EMS framework.

The system could not be a substitute for fiscal and monetary system discipline, however, and the LBS argues strongly against taking the pound in at an undervalued rate.

"...A moment's thought will reveal that if one purpose of EMS membership is to provide the discipline needed to get inflation down, then there is little point in joining with a large competitive advantage."

"It is only when firms are con-

fronted with an actual or imminent competitiveness handicap that the EMS discipline starts to work," it says.

An added benefit of British participation, it argues, would be that it could serve to reassure financial markets about the firmness of the authorities' anti-inflation resolve following the need to revise the targets for sterling M3.

Turning to domestic matters, the LBS says the scope for tax cuts in Britain next year may total only £1.1bn (\$1.4bn) rather than the £3.1bn envisaged in the Government's medium-term financial strategy.

It says a stronger pound and lower oil prices could cut the Government's North Sea oil revenues to £3.2bn in the financial year starting next April. That would compare with the £11.8bn expected this year.

Even £1bn of tax cuts in the next budget will have to be balanced by an equivalent amount of asset sales in each of the next four years, because reductions in one year create a permanent loss of revenue in future years, the LBS says.

Economic Outlook Vol 9, No 10, London Business School Centre for Economic Forecasting. Subscription UK £60, Europe \$170, from General Publishing, Gower House, Croft Road, Aldershot, Hampshire.

LONDON BUSINESS SCHOOL FORECAST FOR UK ECONOMY					
% change unless otherwise shown	1985	1986	1987	1988	1989
Gross domestic product: output (excluding oil)	3.6	2.4	2.1	2.2	1.5
Inflation (consumer prices)	3.7	2.5	2.4	2.6	1.8
	4.8	4.3	4.5	4.0	3.7
Components of demand (volumes)					
Consumers' expenditure	2.5	3.8	3.7	3.1	2.4
Total fixed investment	2.1	1.4	1.4	0.5	0.5
Government consumption	1.2	1.5	0.9	0.8	0.8
Stock building (£bn 80)	0.6	0.6	1.1	1.6	1.4
Exports of goods and services	7.3	3.7	2.5	2.3	2.1
Imports of goods and services	3.6	4.8	4.8	8.3	3.8
Financial background					
Public sector borrowing requirement (£bn fin yrs.)	7.9	7.5	7.4	7.1	7.5
Money stock sterling M3 (% change in fin yr)	11.0	8.7	6.2	4.4	2.2
Exchange rate (sterling index, 1975 = 100)	75	77	75	75	77
Labour market					
Wages & salaries per employee	8.3	7.1	6.8	6.1	5.1
Unemployment in manufacturing	6.3	6.0	6.8	8.0	8.6
Registered adult unemployment (UK, millions)	3.2	3.1	3.1	3.0	3.0
Current balance of payments (£bn)	3.4	2.5	-0.2	-3.5	-4.8

World Weather

Location	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	15	10	10	15	10	10
Antwerp	15	10	10	15	10	10
Birmingham	15	10	10	15	10	10
Bombay	28	10	10	28	10	10
Boston	15	10	10	15	10	10
Buenos Aires	28	10	10	28	10	10
Calcutta	28	10	10	28	10	10
Cardiff	15	10	10	15	10	10
Cebu	28	10	10	28	10	10
Dublin	15	10	10	15	10	10
Edinburgh	15	10	10	15	10	10
Hong Kong	28	10	10	28	10	10
London	15	10	10	15	10	10
Lyons	15	10	10	15	10	10
Manila	28	10	10	28	10	10
Medan	28	10	10	28	10	10
Metz	15	10	10	15	10	10
Mumbai	28	10	10	28	10	10
Nairobi	28	10	10	28	10	10
Paris	15	10	10	15	10	10
Perth	28	10	10	28	10	10
Rangoon	28	10	10	28	10	10
San Francisco	15	10	10	15	10	10
Singapore	28	10	10	28	10	10
Sourabaya	28	10	10	28	10	10
Tokyo	15	10	10	15	10	10
Yokohama	15	10	10	15	10	10

Mediobanca struggle

Continued from Page 1

Mediobanca, Dr Cuccia in 1955 devised a secret control syndicate in the bank giving four shareholders who together hold only 1.57 per cent of the equity - Pirelli, Lazard Freres, Berliner Handelsbank and Lazard Brothers of London - an equal say in decision making.

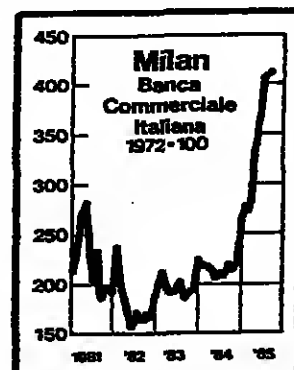
The Mediobanca issue was taken up by politicians over the weekend. Italy's Christian Democrats, which support IRI and Prof Prodi, favour an end to what they see as Dr Cuccia's hegemony. Republican politicians - who are closer to Mr Agnelli - allege that the attempted ousting of Dr Cuccia is the first

stage in the politicisation of the bank, allowing the interests of big political parties to take precedence over business logic. The Socialist party of Prime Minister Bettino Craxi - which opposes Christian Democrat influence at IRI - has also attacked the IRI position.

Dr Cuccia's supporters at Mediobanca, chiefly in the person of Mr Agnelli, have threatened to "abandon" the bank if the 78-year-old director is not reappointed. But a withdrawal by the Agnelli group would appear to play into the hands of IRI and is therefore seen in financial circles as a bluff.

THE LEX COLUMN

See Milan and buy



field to protect their deposit base, the trusts have seen a tenfold increase in funds under management so far this year. If the 10 old Luxembourg-based trusts are added, the movement now owns 8 per cent of the market. Only a third of that has not been for lack of running after a free float as little as 40 per cent of the market's capitalisation.

Since the 1981 boom was primarily account trading - now restricted by the Consob, the regulatory authority - this is the first surge in real liquidity for 25 years. Operators as diverse as Carlo de Benedetti, who will raise some £700m this year one way or another, and Montedison, which is bringing forward its mammoth rights issue, have taken the point.

The result is that the old pyramid of Italian share ownership - with Mediobanca as its cornerstone - has begun slowly to flatten, while the state holding company, IRI, is finding excellent conditions for the divestitures which will cut its dependence on state endowment (and the politicians). The banks are selling out their old underwriting sticks with a vengeance, but this year's only new issue of significance was Sirti, from which the public was excluded in the grand old way. The 20 or 30 new companies being prepared for the market next year will scarcely redress the imbalance between new money and new equity.

Italian industry remains overwhelmingly dependent on debt finance. Many small and medium-sized companies would rather borrow on overdrafts secured against assets than open their books to subsidised medium term credit institutions - let alone to outside shareholders and the tax man.

The improvement in productivity achieved in the corporate restructuring of the early 1980s - often at

the expense of a state ready to look after the laid-off workers - has worked through to profit just at the time when high real interest rates have made borrowings most unattractive. But rather than have recourse to low-yielding equity, medium-sized companies are living off their cash flow and forcing the banks to drop their loan rates. If this conservatism is inhibiting capital formation, the prospects for earnings growth are scarcely encouraging beyond next year, where an average earnings increase of 30 per cent is expected and theoretically discounted.

The response of the authorities has been to try to balance a unit trust law with a so-called merchant banking law, which permits commercial banks to take equity stakes in companies. The Government hopes to see the banks nurturing companies towards the stock market, but it is just as likely that the banks will do little more than consolidate their questionable loans into equity and live off the proceeds of compulsory merchant banking fees. Mediobanca's near-monopoly has been chipped away already, for example, it is not handling the flotation of Benetton. But it will not be easy for the banks to liquidate their investments in the stock market for the foreseeable future, even if they should wish to.

Exchange control

Foreign investors face an unusual number of impediments. While exchange control looks a fixed part of the landscape, a higher allowance to the unit trusts - to invest, say, 15 per cent of their assets abroad - would relieve some of the demand pressure on the index. Equally, for all the pious hopes that interest rates (and the debt service component of the budget deficit) will follow inflation down, the new position will probably find it no easier to put public finances in order than the old one.

Trading in equities is cumbersome and, with over half the business done off the floor, the opposite of transparent. The clearing system is breaking down under the weight of record turnover for domestic transactions, let alone those involving foreign investors. The Consob is finding its feet and insisting that all listed companies produce an audited, consolidated balance sheet by the 1985 year's trading. But what is one to make of so large a group as Pirelli and its "aggregate" figures based on a form of current-cost accounting peculiar to the group.

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FINANCIAL TIMES SURVEY

The political and economic stability Turkey has enjoyed over the last two years is enabling the economy to adapt to the needs of the 1980s.

Politics are livening up but Mr Ozal is firmly at the helm

Good progress on a middle course

By DAVID BARCHARD, Ankara Correspondent

THIS YEAR has been one of gradual consolidation in Turkey. The new export-oriented economic and trading conditions which the Prime Minister, Mr Turgut Ozal, has introduced are now settling down and politics are beginning to look less artificial after a series of realignments in the major parties.

As usual, Turkey has steered a middle course between extremes. The civilisation institutions set up in 1923 by the military, before banding over power after general elections have endured and Mr Ozal's efforts to open up the economy continue. Those who predicted a rapid breakdown of either institutions or economy have been proved wrong.

But there is a feeling that the country is still in transition, economically and politically, after the crisis of the late 1970s and the 1980 military takeover.

On the economic front, Mr Ozal has cause to be broadly satisfied with 1985 even if his basic target—of bringing inflation down to 25 per cent—has not been met and growth has slackened from 5.9 per cent last year to about 3.8 per cent. Exports have continued to grow by about 12 per cent and may touch the \$800 mark by the end of the year, despite the removal of subsidies and much tougher measures to detect fraudulent

export invoices which subsidies tended to attract.

Although the country is still running a trade deficit of around \$2.5bn or more, the current account deficit is expected to shrink from \$1.4bn last year to \$500m. Turkey also seems to be traversing the "hump" of its debt repayments schedule in reasonably good shape. Some foreign currencies have never before been so plentifully available.

The delays in payment for importers and foreign investors which were routine five years ago are now forgotten. Turks can buy foreign currency over the counter in any bank—and when the payments situation improves sufficiently to halt the steady depreciation of the TL—there is even talk of taking the final steps towards convertibility.

The basic questions which tend to be asked about Turkey are therefore usually medium or long-term ones. Are Mr Ozal's policies really working their way through the business and administrative system and achieving a lasting transformation? Could they be reversed by some future government of a different political complexion? That business life is being irreversibly transformed by the new climate seems clear. The Istanbul business world, which



BANKING · INVESTMENT · TRADE



The banks, investment projects and exports are being transformed by the new business climate established by the Ozal Government



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Prime Minister Ozal spells out his policies

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with the times is recognised—and would probably continue to be no matter who was at the helm.

But the political landscape, frozen for the past half-decade, is beginning to thaw. Some prohibitions—particularly those preventing the two pre-coup prime ministers, Mr Süleyman Demirel and Mr Bülent Ecevit, from making their views known to the public—are being relaxed. The artificial political parties set up in 1983, which enjoyed a monopoly of the right to enter the general elections that year, are disintegrating and new groupings are emerging.

In command

The Prime Minister has remained firmly in command of his own Motherland Party and the national political scene. It is one of the major surprises of the past 10 years that relatively unknown man with a

business and civil service background could be capable of making a brand-new party from highly unpromising ingredients and then holding it together.

Few Turkish party leaders have achieved as much. For the moment, the Motherland Party looks rock solid. Mr Ozal's aides are self-confident, boasting in private that the party will hold power until the year 2000.

If it cannot, Turkey may be in for another period of confusing conditions. The social democratic left is gradually consolidating itself. The Populist Party (which is represented in parliament) and the much larger Social Democracy Party (which is not) one month ago signed a protocol for uniting under a single banner.

The PP's leader, Mr Aydin Gurkan, appeared to have just the kind of flair that Turks had been looking for in a centre-left leader, having himself captured control of the PP in

the spring.

But the PP's only asset—its parliamentary membership—is split three ways. There are those who are for the merger with the Social Democrats, those who are for the leadership which Mr Gurkan displaced, and those who look to neither but to Mr Bülent Ecevit, the pre-coup left wing leader who is banned from politics until 1992.

Mr Ecevit plans to get round the ban by organising a new Democratic Left Party under the leadership of his wife. He has only a fraction of his former following among Turks—though he appears still to have the ears of European Social Democrats—but his intervention may well finish off any changes the Turkish Social Democrats left has of gaining power in 1988. There is talk, too, of a possible merger on the right between the small Nationalist Democracy Party (which has seats in parliament)

and the True Path Party (which has not). The TPP is led by Mr Husamettin Cindoruk, but is the party favoured by Mr Süleyman Demirel, the premier unseated in the 1980 Revolution yet still a dominating national political figure.

Mr Demirel's followers are the only people in Turkey raising their voices in public against the system created by the military in the way that might be expected from the Social Democrats or the intelligentsia. They appeal particularly to rural voters, claiming that agricultural incomes have fallen drastically under Mr Ozal.

Neither of these opposition groupings pays even lip service to the economic changes of the past few years. Their constituents are voters who believe that their purchasing power and lifestyles have suffered badly.

So far this has not deterred

the Prime Minister, who preaches regularly to the nation on the philosophy underlying his policies. He tempers this with judicious moves such as the October wage settlement for civil servants which is more generous than expected. As elections approach he will no doubt make similar gestures to other groups, including organised labour.

But his aim appears to be to get wage-earners to understand what he is attempting and why. His message is: "Once upon a time the citizen was rich and the state had no money, now the state will be rich and the citizen will have a little less." The implication is that the price to be paid for long-term national progress may sound both simplistic and politically unappealing.

But quite a lot of Turks in the street appear to be accepting it and the country's progress may well depend on whether or not they prove to be a majority.

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TURKEY Banking: Investment: Trade 2

Battle to lower the deficit

The Budget

DAVID BARCHARD

EVER SINCE it became clear in the spring of last year that one major priority of the Ozal government was not being met, the search has been on for likely culprits for Turkey's continuing high inflation.

One of these, the budget deficit, has pushed the other main contender into the background. This year the Government's success will be judged not by the rate of inflation—which everyone knows will be at least 10 percentage points above the target of 25 per cent—but by whether or not the budget deficit has been brought under control.

Last year the budget ran a deficit of roughly \$2.6bn, and the equivalent of 4.9 per cent of GDP. The Treasury's cash deficit was much worse. Though these figures are not startling by the standards of many intermediate developing countries, they have caused Turkey severe problems.

This year the Treasury has been struggling manfully to bring down the deficit, and hopes to pull inflation down for good at the same time, thus restoring the country's recently won reputation for monetary and economic discipline.

By the first half of this year, the Treasury had a cash deficit of TL 500bn (considerably below last year's deficit in dollar terms because of the depreciation of the TL) and a budget deficit of TL 220bn. But the Government believes that the year-end figures will be much more encouraging with a total cash deficit of around TL 500bn (\$800m) and that the budget deficit, using the IMF's definition rather than traditional Turkish Treasury ones, will have been cut to half last year's level and about 2 per cent of GDP.

The Treasury believes that the second half of the year will show a much stronger performance than the first half. For a start, it paid out about TL 700bn or two-thirds of its external debt repayments during

that period while it had received less than half its expected revenue for the year.

It expects tax revenues to be well above the TL 3,584bn original estimate. A value added tax introduced on January 1 has performed quite well despite uncertainties during the first few months. It is expected to be above the TL 800bn which would have been collected by the taxes it is replacing.

The tax also has the advantage to the Government of providing it with a steady stream of income rather than periodic lump sums. Next year, officials believe, the additional benefit to the Treasury of the VAT will become even more visible as its administration settles down.

Concentration on the revenue side is inevitable because there is little scope for economies on the expenditure side. The budget is derided by the opposition parties as a "transfer budget" with most of its funds devoted to paying foreign debt and somewhat meagre salaries of the home civil service.

One heavy burden in the pre-1980 period, transfers to the SEEs, was cut by 30 per cent to TL 175bn last year and is being steadily reduced. The government is planning no major new public investments for next year and has deferred some existing ones such as a double-track railway between Arifiye and Sincan which was originally intended to cut

travelling time between Ankara and Istanbul in the early 1980s to four hours instead of the present eight.

"It should have been deferred long ago," says Dr Yusuf Baskurt Ozal. "At the present rate of spending it would take forever to finish it."

"We have to find proper financing for such things. Our philosophy is to let continuing projects go ahead but not introduce new ones and to do things more rationally. A better use of resources will mean a higher return on investment."

Investment load

Other officials are adamant that some big infrastructural projects must go ahead. "You have to look at the investment load in energy and infrastructure," says one. "Turkey cannot afford a balanced budget. But we are emphasising these investments which can raise funds during the term of this government by 1988, or modernisation work."

In paying off its debts the country is in any event financing—at a remove—major infrastructural projects approved in the 1970s. "The problem with the budget," says a Treasury official, "is that the percentage represented by external debt repayment is getting steadily higher. Last year the amount was \$1.2bn. This year it will be \$1.6bn with a peak in 1987 of \$1.9bn. This puts quite a lot of pressure on the budget."

To finance these foreign payments the Government is in effect converting external debt into local debt. Local borrowing this year is due to reach TL 500bn compared to TL 190bn in 1984. "Local borrowing is exploding," comments the official.

The Treasury has been forced as a result to experiment with new financial instruments. During 1984 it issued several sets of bonds with six months' maturity, partly to help reduce excess monetary liquidity in the first half of the year. This year it has moved to a system in which bonds are auctioned to the major banks. This has had only a slight effect on interest rates, about 1 per cent.

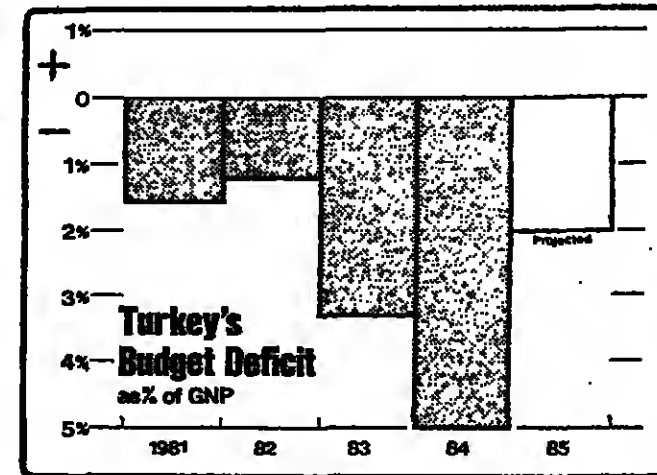
The Treasury would like to shift to longer-term instruments with maturities of a year or more but "the market will have to get used to such instruments," says the Treasury. One-year money remains risky in Turkey with its high inflation rate for both depositor and borrower.

Meanwhile, outsiders remain sceptical about whether the budget will in fact come down to the expected levels, at least without introducing new taxes. The share of direct taxes in GDP is currently around 12 or 13 per cent, well below what it was five years ago. Again officials explain this in terms of the introduction of municipal taxes and special funds outside the budget, reduced rates of income tax, and a revaluation of assets for corporation tax.

One important source of funds would be the unpaid instalments of corporation tax owed by many firms, estimated by one Turkish newspaper to be over TL 600bn. The problem is that many such firms are limping along precisely because the banks and the Treasury have not foreclosed on their debts.

"Getting the money from bankrupt firms simply isn't possible," says an official. But during the autumn there have been signs that the Government is getting tougher on firms which don't pay their taxes.

"The international agencies and the public may not believe us," says another SPO official. "But we really are making progress. The year-end deficit will be well down."



Good news on the debt front

Balance of payments

DAVID LASCHLES

WHEN Mr James Baker, the U.S. Treasury Secretary, put forward his plan to ease the third world debt problem at the recent IMF meeting in Seoul, he listed Turkey among the countries which deserved backing for trying to get their financial houses in order.

Certainly the country has made progress. The days when it topped the list of problem countries seem long gone. Its healthier trade and payments situation has enabled it to return to the commercial loan market and has emboldened Mr Turgut Ozal, the Prime Minister, to say that he no longer needs an IMF standby agreement.

The foreign exchange reserves, including gold valued amount to \$3.6bn, enough to cover more than three months' imports.

"Turkey is wonderful because everyone needs a success story," a US banker said recently in Istanbul, commenting on the gloom that recently seems to have settled over the international debt question.

But while the country is earning plaudits, it still has over \$20bn of foreign debts. Not until 1988 will its repayments "hump" start to level out and any weakening of its resolve before then could set the alarm bells ringing again.

For the time being, though, the good news continues. This year's performance in foreign trade and on the current account will almost certainly prove to be better than even the somewhat optimistic forecasts put out by the Ankara Government at the beginning of the year.

In the first eight months of the year the current account deficit was only \$300m, but that includes the hefty tourism months. While the Government can rightly feel pleased with this achievement, there are points of concern at the central bank. One is that monetary growth has surged in the past few months and could mar the picture by boosting demand for

imports or fuelling inflation. The monetary authorities blame this on the crudeness of their monetary controls, which are to be improved.

Another point of concern was the sudden surge in short-term external borrowing by Turkish companies, which realised it was cheaper to take dollars and convert them into lira—even with the foreign exchange loss over the lira's depreciation. Over \$1bn was added to the short-term account this way.

On September 12 the Government slapped a 3 per cent tax on this borrowing, though companies that can prove their dollars were used to finance exports can reclaim it. Because the tax is levied regardless of a loan's maturity, it should also encourage longer-term borrowing.

If 1985 marks another step forward in Turkey's return to health, the Government is now forming its projections for 1986 and preparing the way for whatever new borrowings may be necessary. In October Mr Ozal and senior central bank officials met top U.S. bankers in New York to explain their plans and claim to have had a sympathetic hearing.

Broadly, their message was that Turkey is looking for further improvements in its external accounts, provided there is no sharp downturn in the world economy or increase in protectionist sentiment.

Project loans

The country's total borrowing requirement for next year is expected to be about \$2.8bn, of which Turkey hopes to raise about \$1.2bn in the form of project loans or from lines already committed. Direct foreign investment could provide a further \$200m, and net capital inflows another \$600m. Official institutions, mainly the World Bank, will provide \$400m, leaving about \$400m to be raised from commercial banks.

This suggests that Turkey will be reducing its dependence on bank borrowing. It took \$500m from the Euromarkets this year, including a \$500m facility last spring which caused controversy because some banks thought it was unsuitable. Not surprisingly, central bank officials are keen to dispel any idea that Turkey's borrowing is excessive. Its bank debt, they point out, is only 25 per cent of total debts. Both this year and next, Turkey is due to repay \$700m in bank debt.

"The share of project financing is increasing. We are trying to keep balance of payments financing as low as possible," says a senior official.

Ankara will soon make its new fiscal and monetary projections. Although it no longer depends on the IMF for help, it will be consulting the Fund in order to obtain the implicit approval which makes foreign bankers feel comfortable.

The tighter bank auditing and reporting standards to be introduced next year should also improve statistical information for the central bank and enable it to keep a closer check on the banks' foreign currency commitments.

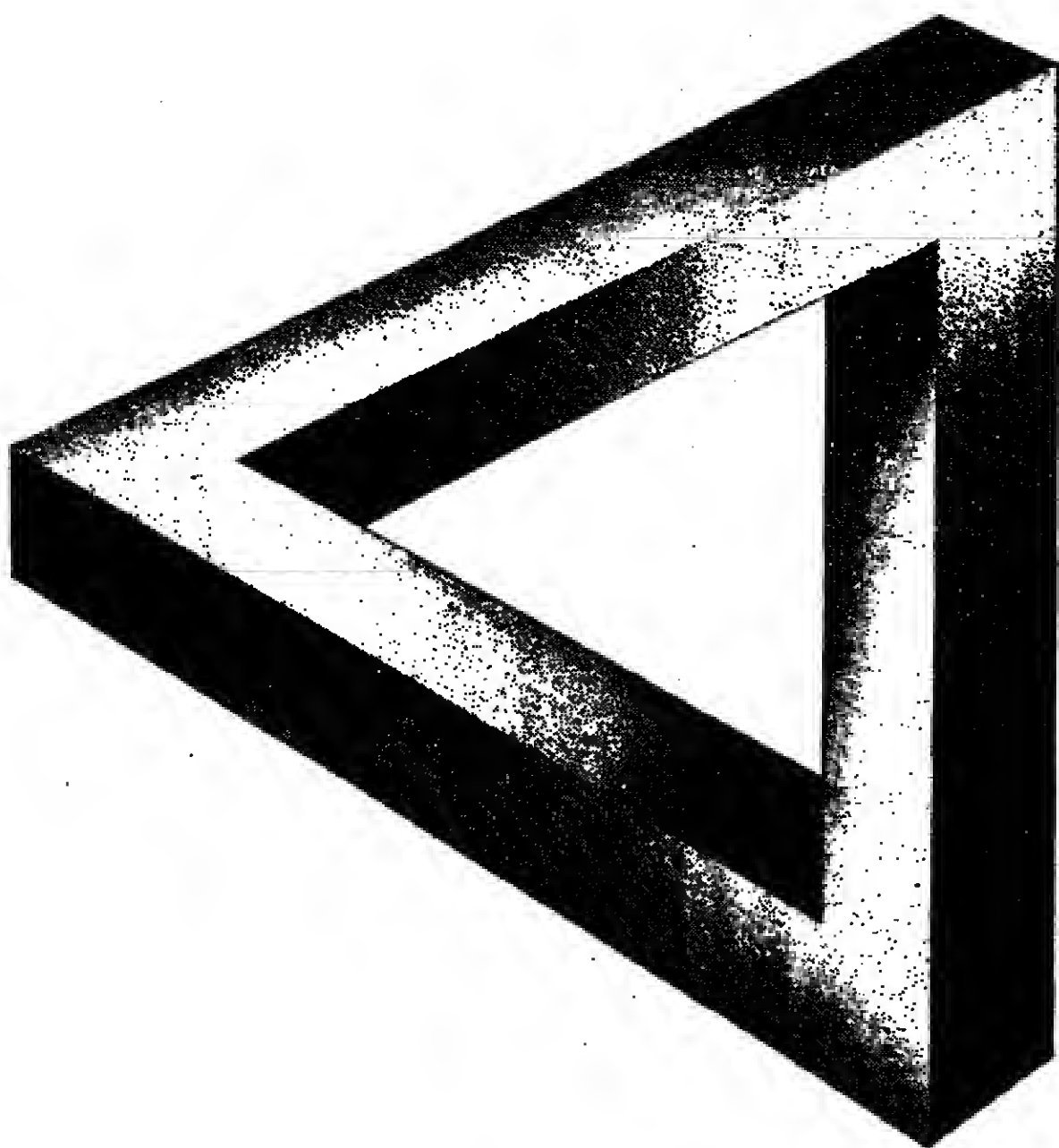
Foreign bankers speak in broadly approving terms of Turkey's efforts, citing the steady devaluation of the lira, the maintenance of real rates of interest and the preservation of a positive investment climate as the highest contributors to its external accounts.

Internally, the Government's attack on the budget deficit is also showing signs of success and as a proportion of GNP it is expected to fall from 5 per cent last year to below 3 per cent this year. But as

external financing shrinks, a greater proportion of the deficit must be funded on the local market.

Bankers are also keeping a sharp eye on the political strains that Mr Ozal's policies are certain to create, for they could upset his re-election chances. "It's a bit of a gamble," said one banker.

Some observers also feel that Turkey should do more to stimulate foreign investment, which must eventually replace borrowing as the main source of foreign capital. Although there has been a small upturn in the contribution is negligible, probably because Turkey still has some way to go before it can achieve the stable, dynamic image favoured by foreign investors.



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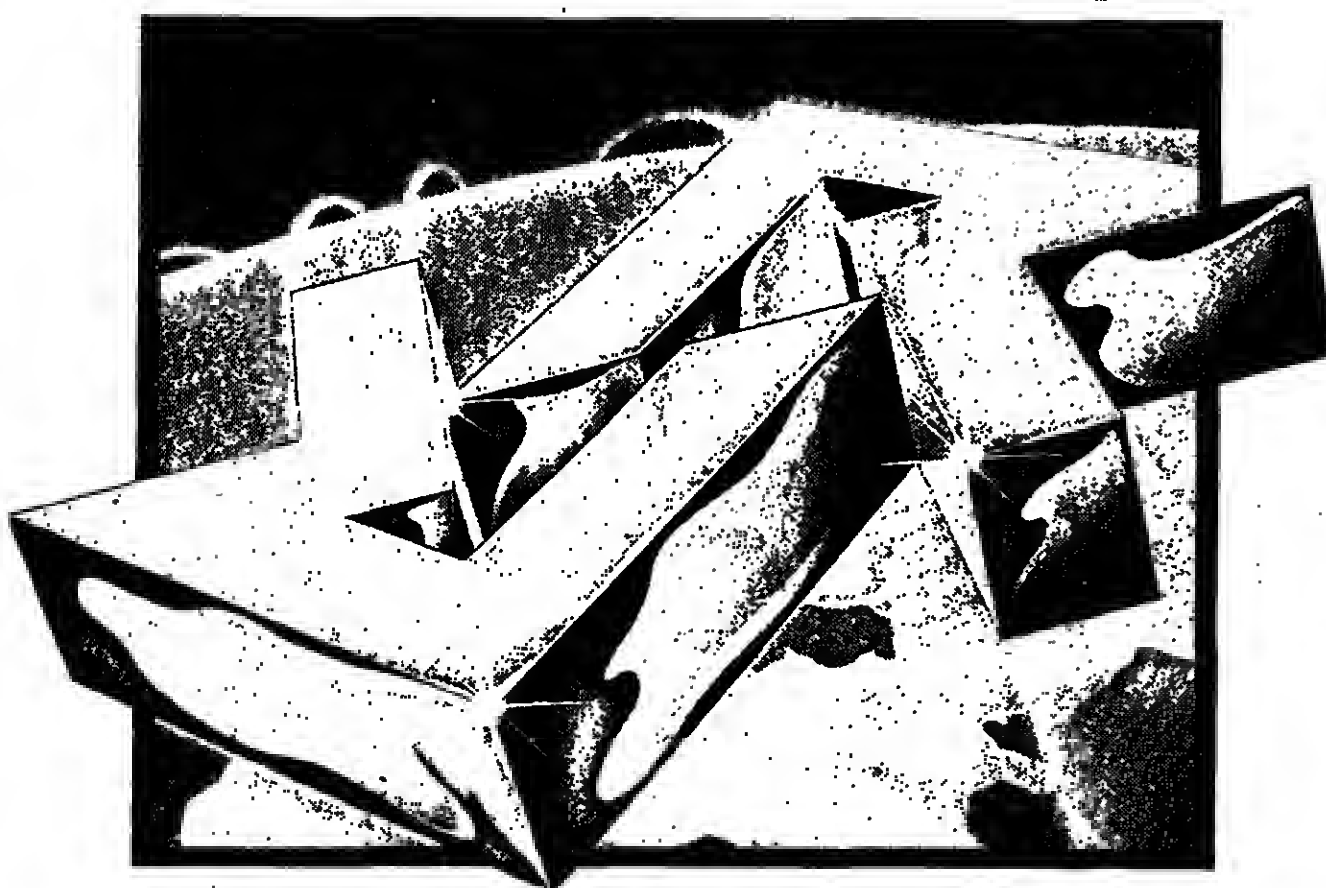
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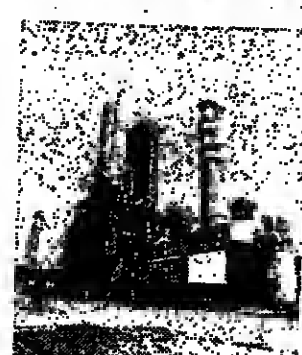


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Traumatic time for the old guard

Banking overview

DAVID LASCELLES

THE BANKS have borne the brunt of the shocks administered to the country by the economic policies of the Ozal Government. Over the past few years, they have had to grapple with soaring interest rates, corporate failures on a massive scale, and a rising tide of bad loans.

As if this was not enough, the Government also removed some of the barriers protecting the banking system, and welcomed in aggressive foreign banks.

For banking's old guard, it has been a traumatic time, and some banks probably survived only by avoiding a proper accounting of their bad loans. This was possible since Turkish banks will not have to comply with standard accounting practices until next year. But many people in Istanbul and Ankara believe a big shock has done nothing but good to a banking industry that was only haphazardly regulated and had become dangerously complacent.

Not that there is a lack of rivalry among Turkey's banks. Feelings run so high that

some even think twice about dealing with a domestic bank in the interbank market.

Until recently this had not translated itself into competition in the accepted sense. Even now, it is no coincidence that bank profits are soaring at a time when loan rates are 70 per cent or more, though this is partly because the Government still fixes deposit rates at high levels to prevent a cut-throat funding war.

Although Turkey has some 35 banks (not counting the fast-growing foreign contingent), the industry's character is heavily influenced by the fact that 14 of them are government-owned, including the largest, Ziraat Bankasi, the agricultural bank. Of the so-called commercial banks, the largest is Bankasi, also partly state-owned, and has extensive holdings in the commercial sector, including the entire Turkish glass industry.

Most of the remainder belong to the big family dominated commercial groups, like Koc and Sabanci that tower over the Turkish business scene.

This means that there are scarcely any truly independent banks, though the privately owned banks claim—indeed are obliged by bank regulation—to operate autonomously. They all, however, have close banking relationships with companies within their groups, and

all commercial banks get leaned on by the Government to lend to projects or industries that serve political ends.

A major aim of government policy is to instil greater discipline into the banking industry to make it stronger and improve services. It issued a Banking Decree in 1983 which now forms the basis for tougher regulation, though its full impact will not be felt until next year.

At the height of the economic crisis, banks were admitting to bad loans equivalent to ten per cent of total loans—the true figure was probably much higher. But the underlying position is now improving.

New regulations

"Our impression is that the volume of non-performing loans is falling," said an official at the central bank, which will shortly be issuing new regulations on how provision for bad loans should be made. "We observe that banks are becoming more prudent. They have new analytical units and they follow their clients more closely."

Turkish banks are understandably sensitive to questions about their loan portfolio. Even Akbank, the largest private sector bank and consistent best performer among the big banks, is keen to stress its capital strength. Mr Erol Sabanci, the

managing director and one of the five Sabanci brothers who run the Sabanci group, claims his 2.3 per cent bad loan experience is the lowest of any bank.

He also points to the "hidden value" in the bank's properties which are carried well below true worth on the balance sheet.

He is specially proud of a rather unusual letter he received from government bank inspectors last July "congratulating" Akbank on its performance.

Yapi-Kredi Bank, the banking flagship of the Cukurova group, which got into much deeper trouble, hopes to have bad loans down to 3 to 4 per cent by the year end, according to Mr Ezzam Ozyegin, the managing director. All this means that when banks do have to make a full public accounting of themselves for the first time next year, there should be few nasty surprises.

The question now facing bankers, is how to generate new quality business, and raise service standards.

One reason for the backwardness of Turkish banking was the traditional rivalry which prevented banks from working together to create the infrastructure of a modern banking system. It delayed the start of an interbank market, though that is now in embryo thanks

largely to the foreign banks' need for a funding source.

They also lacked clearing facilities; the central bank has organised an Ankara-based clearing system for cheques, but wire transfers are still not possible except within a bank that has booked up its branches. There was also surprisingly little co-operation between banks when it came to sorting out the loan problems of mutual corporate clients.

Like their West European and U.S. counterparts, the large banks talk of the need to sharpen their retail services, and target their corporate customers more closely. "We used to wait for them to walk in through the door. Now we try and anticipate their needs," says Mr Ozyegin at Yapı Kredi. Banks are also trying to improve their international capabilities, mainly by forming alliances with foreign banks.

Another trend is the emergence of small, specialised banks to meet the growing demand for sophisticated services and new products.

But the fact remains that good lending business is very hard to come by in Turkey right now, and many people remain sceptical of any broad improvement in banking services. Bankers besiege the select band of creditworthy Turkish companies and multi-

Largest Turkish Banks

ASSETS IN TLbn AT END 1984

Ziraat Bankasi	2,399
Is Bankasi	1,710
Akbank	811
Yapi Kredi Bankasi	622
Halk Bankasi	482
Vakiflar Bankasi	357
Pamukkale	237
Turk Ticaret Bankasi	210
Garanti Bankasi	190
Osmani Bankasi	158

Source: Noks

nationals, but are reluctant to lead to those lower down the scale. While this may be prudent, it has earned them a lot of criticism.

The high interest rates charged by banks have also been blamed for business problems. Mr Sabanci at Akbank is sympathetic. "I hope interest rates can come down. I believe it is necessary for the Turkish economy," he said, though he doubts that lending costs can fall until there is a parallel drop in inflation, a view that is widely shared.

Funding costs are also bumped up by reserve requirements and taxes, neither of which can quickly be removed without jeopardising monetary targets and government revenues.

Public bond issues

	TLbn
1980	18.0
1981	16.0
1982	13.2
1983	17.2
1984	10.8

Source: Capital Markets Board

ona of the more aggressively managed merchant banks. He describes Turkey's money markets as a football stadium packed with spectators, with teams and referees ready on the pitch. Only one thing is missing, he says: the ball—the right trading instrument.

Rather than open up the market for shorter dated securities by lifting the two year rule, the central bank is considering launching a U.S.-style commercial paper market through which companies could lend spare cash to each other directly. Initially to fund exports. If it worked, it could become a highly efficient channel for short term money.

More like a mutual fund

THE country's first Islamic banks, officially designated "special finance houses," opened their doors last March. Their existence was made possible by a decree issued a few days after Mr Ozal's government took office, though some of the legislative preparation was done nearly a decade earlier.

So far Turkey has two Islamic banks—the Al Baraka Turkish finance house and the Faysal finance house, both set up largely with Saudi Arabian funds. The principal figure at Faysal is Mr Salih Ozcan, once a politician in the pre-Ozal National Salvation Party.

Al Baraka has warm relations with another former NSP politician, Mr Korkut Ozal, the brother of the present Prime Minister and himself twice a cabinet minister in the 1970s.

Islamic banks work in Turkey, as they do elsewhere, in a manner which is not unlike the working of a mutual fund in the West, the main principle being to avoid payment of interest—a charge for money which increases in time.

The funds collect money from savers who can choose between putting their cash into special current accounts or into a "participation account," which makes a profit or loss depending on how well it is managed.

Al Baraka Turk collects funds for varying periods of three months, six months, one year, or longer.

With the resultant pool of funds it has four possible ways to make money, each of which has an Arabic technical name. In practice, however, current economic conditions in Turkey make it practicable to use only two of these: the "murabahah" or "production support," which means buying a commodity on a cash basis and selling it on a term basis; and the "musharakah," a joint venture in some business activity, usually an export transaction.

The finance house buys commodities from a potential exporter who needs cash. Then, when the deal is completed, it pays him back a prearranged share and a share of the profit as well as allowing him a fee for his services as manager of the venture. To calculate the profit made by investors in the fund two accounting units, known as the unit value and the account value, are employed.

"I didn't know anything about Islamic banking when I was asked to join Al Baraka," says one of its deputy general managers. "But they told me that if I knew something about classic banking operations I would pick it up in quite a short time, and so it proved."

Al Baraka prides itself on being open, its deposit and lending accounts can be inspected by anyone interested, though deposits are identified by numbers and not by names. "So we told the reporters who doubted us to come and check the calculations themselves."

The Islamic banks are still feeling their way around on the Turkish banking scene. So far they have relied on other banks

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Islamic banks

DAVID LASCELLES

(the Türkiye Is Bankasi for the Faysal Finance House and the Vakiflar Bankasi for Al Baraka) to carry out their branch operations. Though Al Baraka is now thinking of opening its own branches. Both have made some use of television advertising to introduce themselves to the Turkish public.

The finance houses are not subject to the lending limits imposed on Turkish banks since 1983, but their main difference seems to be that they can get involved in commodity transactions. Since March, Al Baraka has collected a total of TL 5hr (including foreign currency deposits) or \$18m—a figure well above the expectations of the rest of the banking world.

"At first we thought it would be religiously-motivated savers who would place their deposits with us, but we find increasingly that we are getting savers from economically-motivated savers. In fact some of the big corporations place any excess funds they may have with us."

Al Baraka keeps a TL portfolio of about TL 5bn while a further TL 4.4bn is handled in foreign currency. Total deposits at the Faysal finance house are put at TL 6bn.

"We are not a family business," Al Barak officials claim. "We are 100 per cent professional and have a combination of experience which is unusual in Turkey."

Government seeks to stimulate activity

FINANCIAL MARKETS in Turkey are a bit like the glass that is half full or half empty. Their relative backwardness may be a symptom of Turkey's lack of financial sophistication, but the fact that they exist at all is held to be an encouraging sign.

What is certain is that distorted by years of controls (which have still not been entirely lifted) and ravaged by inflation, they have acquired a character of their own, which foreigners must learn to understand.

The development of active and healthy financial markets is a major goal of the Ozal Government, which wants to mobilise new sources of capital for itself and Turkey's hard-pressed business sector. The challenge, though, is how to make investment attractive at a time when inflation is still running at 40 per cent (but hopefully slackening off) and without upsetting key monetary

targets. The policy focuses on three areas: the equity market, the capital market and the money market.

Of the three, the equity market is the easiest to describe. The Istanbul stock exchange is dormant, and though a new building is planned to house it, trading itself is not expected to reawaken until interest rates come down to levels at which equity yields become competitive again.

This is a matter of some concern since many Turkish companies are desperate for new capital, and are not sufficiently creditworthy to tap the bond market or obtain medium-term bank finance, though there was a temporary boom in share issues last year as companies were allowed to make one-off revaluations of their fixed assets.

It also presents a major obstacle to the Government's hopes of selling off public sec-

Money Markets

DAVID LASCELLES

tor companies, like Turkish Airlines (THY).

So far, the Government has only sold "participation bonds" in prestige national projects like the Bosphorus Bridge. Although these gave investors a sense of doing their patriotic duty, the yields have fallen below bank deposit rates, and made them a poor investment.

The bond market is active, and provides a source of capital for both private sector borrowers and the government, and is watched over by the Capital Markets Board which vets the quality of corporate issuers. But new issue volume has fallen as inflation has risen.

The law governing the capital

markets—which was passed in the wake of the crisis caused by the collapse of two large money brokers in 1981—also sets a minimum of two years maturity for bond issues which many consider to be too long in inflationary times.

As a result, virtually all bond issues are for two years, and those made recently carry huge coupons of 50 per cent or more.

The Government is the largest single borrower and enjoys a strong advantage insofar as its interest payments are tax free which has led to accusations of "crowding out."

The government securities market has recently acquired a new importance. The secondary market that has evolved round it has given the more aggressive banks an opportunity to trade securities and explore innovation techniques.

In a controversial move, some banks have begun to use the market as a funding source ana-

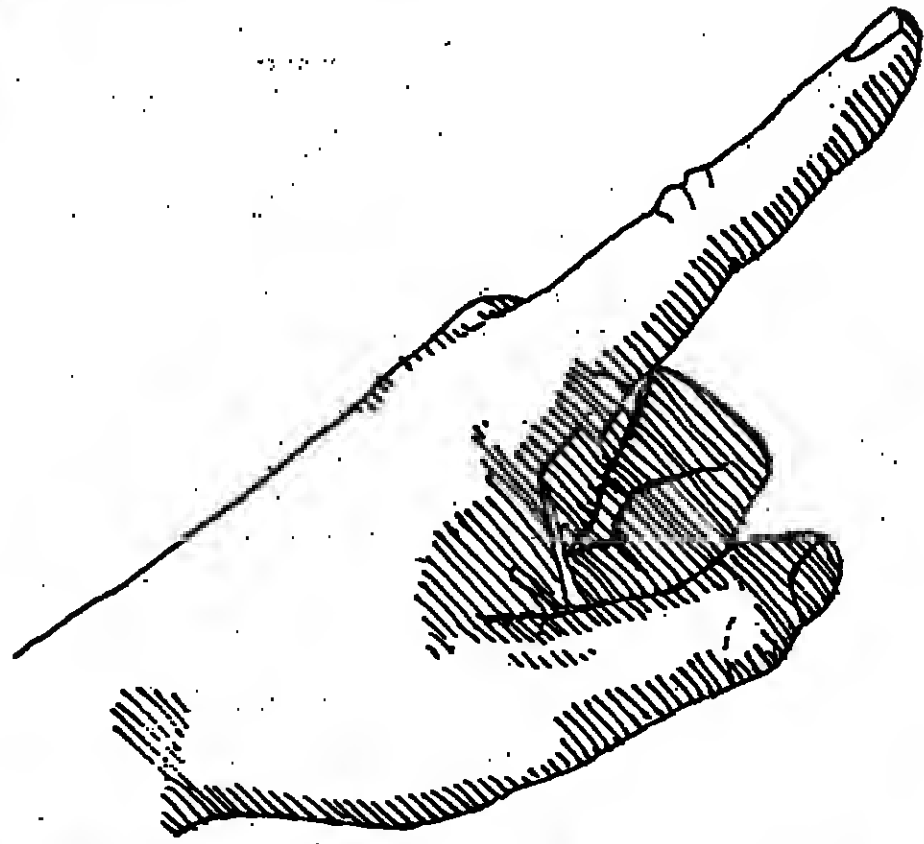
logous to the repurchase market in the U.S.: they sell securities to cash-rich companies with an understanding to buy them back at a later date.

There have been complaints that this practice is a way round both the fixed deposit rates set by the Government, and the reserves that banks are required to place with the central bank (currently 10 per cent of deposits). So far the central bank has not outlawed the practice, though one banker describes it as "a hot potato."

Certainly it would not have arisen but for the deficiencies of the interbank market and the battery of regulations and taxes that have driven up the cost of more conventional funding sources.

One banker who believes the Government should do more to lift regulation of the capital markets is Mr Erol Aksoy, chairman of Iktisat Bankasi,

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TURKEY Banking: Investment: Trade 4

The challenge is to find new markets

Foreign banks

DAVID LASCELLES

AT THE END of the 1970s foreign banks were leaving Turkey, dismayed by the mounting political and financial crisis. Today, they are trying to get back again. In the last few months at least five major international banks have arranged to set up in Istanbul, attracted by the healthy — some might say

embarrassing — profits reaped by the banks that stuck it out. By the end of this year, the number of foreign banks will have topped the 20 mark — not a huge contingent by some standards, but enough to make an impact on a market that has been slow to innovate.

Predictably enough, the most prominent of the big multi-nationals is Citibank which opened its first branch in 1981 and now has four in the major business centres. Other big U.S. names include American Express International Banking Corporation, Chase Manhattan,

Manufacturers Hanover Trust and Bank of Boston.

The Italians, the French and the Dutch are also represented, and the British will arrive shortly in the form of Standard Chartered (though Midland Bank has an advisory office in Ankara).

Turkey's appeal for foreign banks was captured in a recent study by the First Technical University's Management Faculty which was published by the magazine Nöktä. This placed both Citibank and American Express at or near the top of several league tables of Tur-

kish banks based on measures like liquidity, profits, quality of assets and capital strength.

In a summary table of "success points," American Express came out top, with Citibank at No 2. Arap-Türk Bankası, which represents Arab banking interests, came eighth and Tütümbank with which Irving Trust of the U.S. is forming a joint venture, came tenth.

But the foreign banks' business and source of profits so far have been relatively narrow: mainly short-term trade finance which could hardly be described as the sharp end of innovation.

"It is a niche strategy that worked," said Mr John Berson who runs the Citibank operation and adds that the trade finance market was until recently growing about 25 per cent a year. "The foreign banks, he says, can also use their more efficient cost structures and international branch networks to good advantage over the Turkish banks.

The targets

Dr Vural Akisk, managing director of Interbank, the specialist foreign trade bank, estimates that foreign banks now have 4.5 per cent of the trade finance markets.

Although most of the new arrivals have also set their eyes on this particular niche, the easy profits may already be over, and the real challenge facing foreign banks now is to find new markets and work out the best way to tackle them.

Mr Parker Griffin, vice president at Manufacturers Hanover, says that although the Turkish pie was bigger than expected, foreign banks "are now evaluating the second stage in their strategies."

The obvious targets are commercial lending and retail banking, but both place foreign banks at a disadvantage vis-à-vis Turkish banks because of their inferior market knowledge and contacts, and shortage of deposits.

Foreign banks are forced to rely on the inter-bank market for most of their funds. Although the foreign banks

themselves have helped this market evolve as an outlet for the big Turkish banks' surplus cash, it is still a little unpredictable. "You cannot really rely on the interbank market for your growth," said Dr Metin Berk, assistant general manager of the American Express bank.

Foreign banks are also at a disadvantage as placers in this market because interest on their deposits is subject to a 25 per cent withholding tax — a major grievance (though there are hopes it may be removed).

Market intelligence is a problem because of the tight-knit nature of Turkish business based on family holdings, and the almost total absence of properly audited accounts.

"We have known Turkish companies for 10, 20 or even 30 years," said one Turkish banker who predicts that alien banks who venture into the market because they get round the high capital requirements for foreign bank branches.

There are plenty of other areas where foreign banks are active, notably providing the development of Turkey's capital markets and financing its foreign debts (both discussed in separate articles). Some banks have gone for highly specialised work, like Chase Manhattan

which is handling the project finance for the second Bosporus Bridge, and Morgan Guaranty which is adviser to the Government on its policy of selling off publicly owned enterprises.

BNP of France is forming a

\$20m joint venture with Akbank, Turkey's largest private sector bank, which will combine BNP's international reach with Akbank's strong market position in Turkey. A triple alliance has been formed by Chemical Bank, Mitsui Bank and Ektele Holdings, another industrial group. There are also strong rumours that Citibank is about to announce a major link-up: Mr Berson declined to comment on them.

By plugging foreign banks into new sources of deposits and loan business, these alliances should enable foreign banks to grow faster and raise their lending limits. But given the perilous state of the business loan market at the moment, they may have to wait until Turkish companies are in better shape.

Joint banking ventures in which Turkish companies have a majority are also attractive because they get round the high capital requirements for foreign bank branches.

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BNP of France is forming a

LARGEST FOREIGN BANKS ASSETS IN TLs AT END 1984	
Citibank	157,793
Arap-Türk Bankası	132,754
Citibank	40,439
American Express	22,466
Banko di Roma	10,271
Bank Mellat	9,514
BOCI	7,174
Habib Bank	7,022
Habib Bank	5,123
Türk Bankası	5,088

Source: Banks Association of Turkey

So far as the local market is concerned, the arrival of the foreign banks has had a mixed welcome. Their aggressive assault on the Turkish banks' traditional business has not endeared them to the more entrenched members of that community.

On the other hand, the central bank seems quite pleased at the way foreign bankers are forcing change on the Turkish banking scene, because they are adding to the sophistication of the money and capital markets and setting the kind of auditing standards the authorities want Turkish banks to adopt.

The more aggressive Turkish bankers also welcome foreign banks because they speed up the acceptability of new products.

"Nobody understood what we were trying to do until the foreign banks arrived," said Mr Erol Aksoy, the chairman of İktisat Bankası, who has been pushing the concept of merchant banking in Turkey.

An Old Guard for a New Era: Garanti Bankası

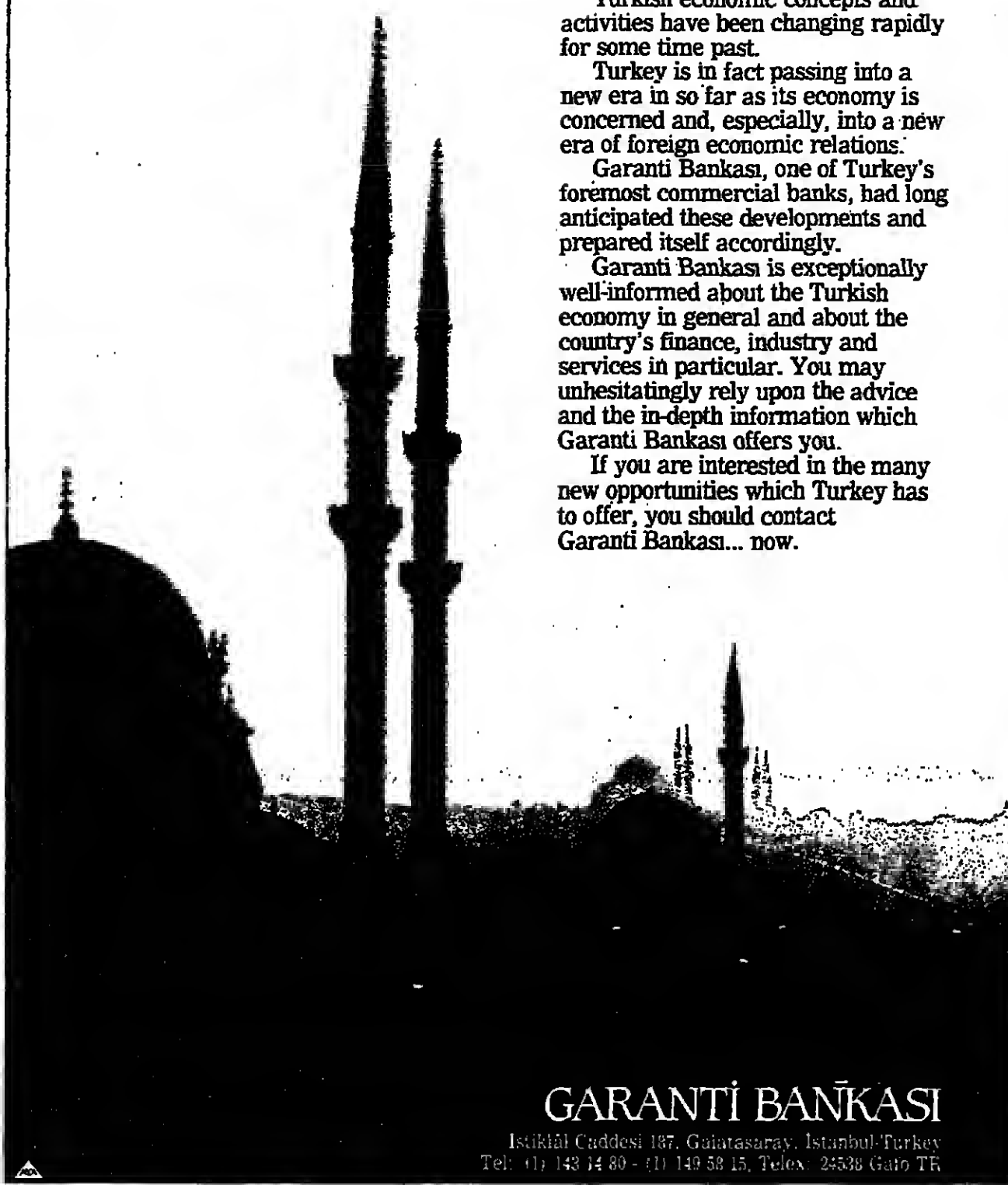
Turkish economic concepts and activities have been changing rapidly for some time past.

Turkey is in fact passing into a new era in so far as its economy is concerned and, especially, into a new era of foreign economic relations.

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Servicing corporate finance

Merchant banks

DAVID LASCELLES

A SIGN of Turkish banking's widening skills is the emergence of institutions calling themselves merchant banks. Though small and limited in scope by international standards, they aim to supply the growing corporate finance needs of large Turkish corporate customers in a more personalised way than the big banks.

Two of them, Türk Ekonomi Bankası and İktisat Bankası, cultivate this market, though in quite different ways.

TEB, based paradoxically in Istanbul's flashiest skyscraper, takes a low-key and highly professional approach to its select clientele. It deals with only 200 customers. Most of its business is short-term trade financing, though it also offers other services like foreign exchange and financial advice.

Dr Akın Akbaygil, the tall, quietly-spoken general manager, stresses that TEB, being part of a larger group, is under no pressure to produce short-term profits, so it can focus on clients' long-term needs. (Since 1981 it has belonged to the Colakoglu family, owners of one of Turkey's largest private sector steel mills.)

Mr Akbaygil has reinforced TEB's reputation for professionalism by turning in a consistently good profit performance. It also emerged as the top Turkish bank in Nöktä magazine's recent ranking of Turkish banks based on such measures as profits, bad debts and liquidity (it actually came

third, yielding the top two places to American Express and Citibank).

İktisat Bankası, by contrast, proclaims itself from Istanbul's rooftops, and has already made a deep mark on the local banking scene although it is barely one year old in its new form.

This was to be expected since İktisat was taken over by the infant terrible of Turkish banking, the 35-year-old Erol Aksoy who gives his recreational pursuits as jogging and skiing, and maintains that bankers must go in for marketing.

Mr Aksoy learnt his trade at Harvard and in the corporate finance department of Smith Barney, the New York broking firm, before launching into a lightning career in Turkish banking in 1976. He saw his chance when İktisat came up for sale last year at what must have been a knockdown price because of its loan problems (Mr Aksoy will not say how much he paid for it).

A pioneer

TEB's claims notwithstanding, Mr Aksoy sees himself as the pioneer of merchant banking in Turkey. Apart from trade finance, which is İktisat's bread and butter, he says his bank is active in the money markets, foreign exchange, bond underwriting, medium-term lending and project financing.

All this is overlaid by Mr Aksoy's unashamed marketing techniques. (He believes bankers have much to learn from supermarkets when it comes to displaying their wares).

But he is also concerned to establish İktisat with a solid reputation. He recently got Arthur Andersen to produce a set of audited accounts for its

first six months (audited accounts are a rarity in Turkey). Apart from showing a sharp rise in profits, these stressed that İktisat's biggest loan problem, its Ergür Kablo cable-making subsidiary has been "stabilised."

All this has earned Mr Aksoy the grudging respect of other bankers who expect İktisat to provide some of the yeast that will get Turkey's still backward capital markets moving.

Although both TEB and İktisat are bringing fresh ideas to Turkish banking, the striking point is that both of them basically earn their living from that most traditional of banking products: trade finance.

Their small size and flexibility, as well as their somewhat more sophisticated understanding of what modern banking is about, should stand them in



Erol Aksoy, chairman of İktisat Bankası: unashamed marketing techniques

good stead for the changes that are already on the way.



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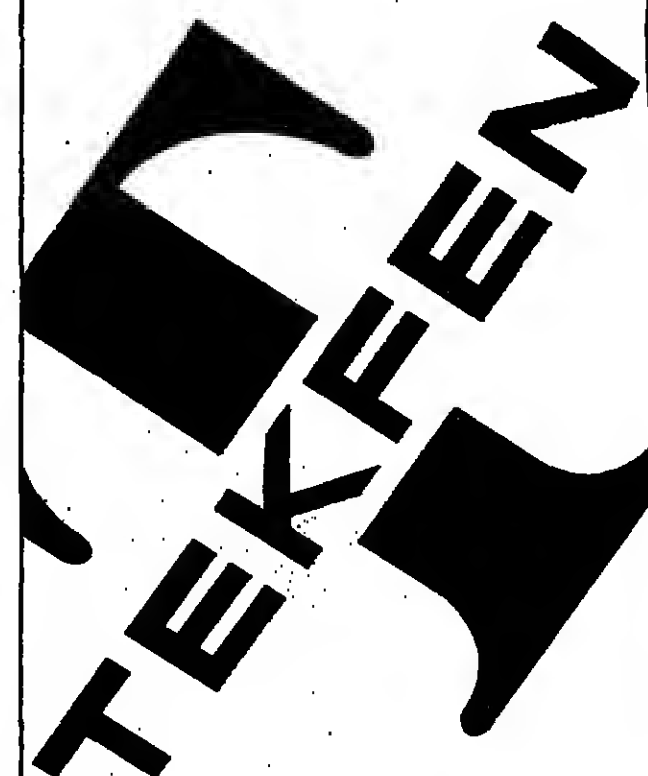
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TURKEY Banking: Investment: Trade 5

Three profiles illustrating the big changes taking place over a wide area of the banking sector

In the fast lane at Yapi-Kredi

Husnu Ozyegin

DAVID LASCELLES

HUSNU OZYEGIN belongs to the new breed of Turkish banker. Young (he is 41), U.S.-educated with a Harvard MBA, he can even include spells working for IBM and Arthur D. Little in his CV.

But Mr Ozyegin (pronounced Er-say-in) is also a man with a tough job on his hands, to restore the fortunes of Yapi-Kredi Bank, one of Turkey's largest private sector banks which got into deep trouble during the economic crisis in the early 1980s.

Appointed managing director 18 months ago, he claims to be making some progress. "We are gaining market share again," he said in his Istanbul office where

a prized memento is a framed letter from Robert Kennedy whom he knew in the States. The problems at Yapi (which means construction) were in many ways typical of the failings of the Turkish banking industry which those harsh times exposed: poor management, a close, almost incestuous, relationship with Turkish industry, and an inability to deal decisively with bad loans.

Yapi's trials were not only large but in a sense tragic because it had long been revered as Turkey's oldest established and largest non-state bank. Once owned by a number of industrial companies, it was acquired in 1980 by Cukurova, one of Turkey's leading family-owned commercial groups which also owns two other banks, Pamukbank and Interbank, a specialist foreign trade finance bank.

Cukurova immediately found itself with trouble on its hands. Yapi's bad loans multiplied, and

a succession of management changes failed to stop the rot. So Mr Ozyegin was called in from Pamukbank where he had been general manager since 1977.

He found a sorry picture of demoralised staff and burgeoning costs in addition to the more obvious woes of loan losses and falling market share.

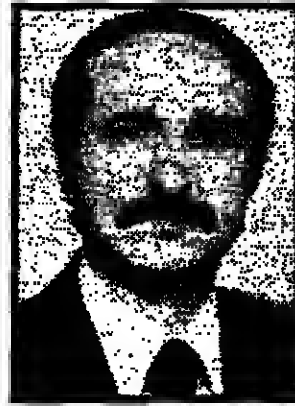
One of the first steps was to replace nine of the bank's 12 assistant general managers, in the process reducing their average age from 59 to 40. He then raided Turkey's central bank, Citibank and the Istanbul office of Pirelli for new talent to create a tight-knit and fast-acting group of top executives.

"We had to speed up the chain of command," he recalls. As it turned out, the job of cleaning up the loan book was more straightforward than he had expected. The bad loans were concentrated on just eight—albeit large—companies. The first task was to obtain

new collateral, and then work out how to reduce the debts. In some cases, Yapi took subsidiaries off its borrowers in payment.

Then the bank itself was streamlined out with an injection of fresh capital from Cukurova. Yapi also took advantage of new regulations which allowed banks to revalue their fixed assets and take the profit into their capital tax free. The combination of fewer bad debts and a bigger balance sheet means Mr Ozyegin expects to reduce bad loans from 10 per cent of total loans to between 3 and 4 per cent by the end of this year.

His goals now are to build up Yapi's capital and try to win back the leading position it lost. He expects Yapi to be Turkey's leading private sector bank, and he has created a new high powered corporate lending department under Mr Osman Erk, formerly of Citibank but



Husnu Ozyegin, managing director of Yapi-Kredi, a man with a tough job on his hands

he also wants Yapi to play an innovative role by exploiting new technology (Yapi has taken the lead in putting branches "on line"), by introducing new financial instruments to Turkey, and developing the capital markets.

"We have been doing things in a very traditional way in Turkey. We need to be much more sophisticated."

Drive for efficiency at Turkey's oldest bank

ZIRAAT BANKASI is by far Turkey's oldest and largest bank, so large indeed that its very existence sometimes gets overlooked as attention is focused on the commercial banking market where transactions are much smaller than those undertaken by Ziraat.

Founded in 1883 to finance agriculture on behalf of the government, Ziraat Bankasi remains directly attached to the prime minister's office and serves both the Treasury and the central bank. While 80 per cent of its transactions are for financing agriculture, the bank also acts on behalf of the Treasury.

Its usefulness as policy instrument to the government of the day was highlighted in 1983 when—under a different minister of finance—Ziraat Bankasi's deposits were used to doctor the money supply figures each weekend so as to allay IMF suspicions.

Recently the bank has also been used to bail out most of the half dozen banks which became insolvent after 1983. The biggest operation was the absorption of Halkbank and the remnants of the Kozanoglu Cavesoglu industrial empire which had gone with it.

Some other banks claim that the takeover of Halkbank placed too great a strain on Ziraat Bankasi's resources. Officials will only say that it was a heavy burden in terms of the paperwork involved, not least in changing the names of several hundred branches over a single weekend.

The operation left Ziraat Bankasi for the first time with something like the role of an industrial bank. This did not please the incoming Ozal government, which wanted to see it cut back to its traditional business. The bank's holdings in industry remain. It owns Turkey's largest fruit, juice company, for instance, but most of its shareholdings now are in agro-industries or activities such as agricultural machinery production which are related to its basic operations.

Unlike most of Turkey's other state banks, which have a composite ownership, Ziraat is

owned by the Ministry of Finance and has no shareholders. It is now planning to double its capital to TL 100bn, all of it provided by the Treasury. In theory its profits should be used to finance its own capital, but this has not happened since 1982.

The bank's main problem is that, unlike other banks, agricultural credit is still subsidised in Turkey and carries an interest of between 30 and 35 per cent, about half the average commercial rate. This is offset by the slightly lower cost of funds to Ziraat Bankasi from sources such as the Agricultural Credit Fund of the central bank.

But even with additional interest from this source Ziraat is seldom able to make more than 40 per cent on its farm credits. This situation, officials say, accounts for the bank's relatively low profitability. In 1984 its profits were TL 2.6bn.

That does not seem to be satisfactory, compared with our total volume of business or total assets," the bank's annual report for 1984 comments. Assets last year were TL 925bn.

The problem seems to lie partly with the management. Ziraat is now emerging from a period when it was relatively closed to the outside world. Last year it had severe trouble in getting its accounts endorsed by the Audit Commission of the Turkish Parliament. "The problem was solved when the general manager was replaced," a bank official says drily.

In September 1983 the Ozal Government—in what must rank as one of its more important if less widely known advances—put Mr Mustafa Akkaya in as general manager, thus tightening the grip of the relatively frail new civilian administration on the bank.

Since then the murmurs of criticism of Ziraat in the Turkish press have subsided and the bank has concentrated on expanding its commercial

operations. It is now opening branches in New York, London, Switzerland, and Luxembourg and considering opening a new branch in West Germany and a representative office in Brussels. It is also planning to move from manual to automatic accounting at its branches in Turkey.

"Working with 1,200 branches on a manual system is slow and painful," a bank official says. He claims that operating expenses are being pruned and efficiency increased wherever possible.

One area where Ziraat Bankasi maintains a strong lead over its competitors concerns foreign currency deposits, which Turkish citizens have been allowed to open since December 1983. Of about \$3.5bn currently held in Turkey, more than a quarter is kept with Ziraat Bankasi, apparently because of the confidence that ordinary Turks have in it as a state bank.

A higher rate of interest may also be a factor, since the bank has until recently paid rather more than its rivals.

In 1982 it turned to the international money markets to raise \$200m at Libor plus 1.25 per cent for pre-export financing. Maturity was on November 2 this year. The bank is currently negotiating with various banks for a further \$100m with a maturity of one year.

Ziraat ranks as a State Economic Enterprise (SEE) and its staff are paid on the SEE scales. However, they get an additional 50 per cent plus five-monthly bonuses a year, and the right to use the bank's own sporting, holiday, and medical facilities.

Senior managers also have the prospect of additional salary as board members of one of Ziraat's subsidiaries. These inducements have proved sufficient to keep most of the staff with it for life, even if—as one of them sighed—"we are paid slightly less than we would get in the private sector commercial banks."

Under Mr Ozal's government, Ziraat seems to have decided to adapt to new market conditions as rapidly as possible and the bureaucratic secretiveness of a few years ago has given way to a new openness.

DYB shows enthusiasm for privatisation

MOST Turkish banking is concerned essentially with trade rather than industry. Market conditions since 1980 have made lending to industry much more hazardous than it was in the 1980s and 1970s, when interest rates were well below inflation and the banks seem to have made most of their profits through charges on transactions.

While others talk about setting up merchant banks in Turkey, it already has four banks which specialise in investment lending. Two, the Sina Bankasi and the Sina Yatirim Bankasi (Industrial Development Bank and the Sina Investment Credit Bank of Turkey), belong to the private sector and are based in Istanbul.

Another, Desiyah, was set up in the 1970s to help Turkish workers abroad to set up their own companies. At present it is assisting 350 companies, only a few of them being significant in business terms. The Devlet Yatirim Bankasi (State Investment Bank), has the job of providing the State Economic Enterprises (SEEs) with investment funds.

"Not really a bank," was the judgment of an Istanbul-based

investment banker when asked about the DYB. For most of the period since it was set up in 1964 the DYB has channelled funds from the Treasury to SEEs. Last year it lent about TL 60bn, or just under 6 per cent of total SEE investments. Typically, when a new public sector investment was planned, the DYB would be called in along with other potential backers to see how funds for the new project could be raised.

Last February, however, the DYB was given a new charter which, in the changing circumstances, means that its method of operation will grow increasingly like that of other banks. It has no plans to become a deposit-taking bank, and its field of interest is confined to the Turkish public sector, but it may become an important instrument in the Ozal administration's plans to privatise some of the SEEs.

One problem the bank has to solve first concerns its own "non-performing debts." Because its creditors are all public sector enterprises, it can perhaps afford to be slightly more outspoken on this issue than some of its private sector counterparts.

"Much of our money is tied

State Investment Bank

DAVID BARCHARD

up in unpaid instalments," says a bank official. "We have to issue bonds to SSK (the Social Security Fund) at 35 per cent interest because we are not being paid. The SSK is not happy to be paid like this, but we have no alternative since we are not being paid ourselves."

On delayed loans, the bank charges 55 per cent interest, which is still below the cost of most funds on the commercial money markets. The bank official names some of the good and bad payers in the Turkish public sector, singling out the state Post Office (PTT) for praise. A big company in the energy sector which is regarded as risky by most Turkish private enterprise firms is now "starting to pay immediately," he says.

Meanwhile, the bank is studying ways to help SEEs to raise funds by issuing bonds saleable

to the Turkish public. Petlas, the state-owned aircraft tyre corporation, may be the first in line, having commissioned a detailed study earlier this year.

The DYB is in fact represented on the steering committee which handles the privatisation programme. Other members are the state planning organisation, the Mass Housing and Public Participations Fund, the Treasury, the central bank, the Ministry of Finance, and the Capital Markets Board.

Enthusiasm for the privatisation programme is to be discerned in what might be expected to be the somewhat bureaucratic and entrenched offices of the state investment bank. The question whether state ownership of industries might not sometimes have merits was lightly brushed aside as "political." In general, the bank seems pleased to be involved in trying to turn over sections of the SEEs to private ownership, apparently because inefficiency and indebtedness are for many the main characteristics of the old-style SEEs.

The DYB faces particular challenges in the area of hard currency financing. This year the bank has turned to the Japanese bond market and negotiated with Nomura, Nik-

kon, and the Industrial Development Bank of Japan for funds, mostly for the enlargement of Turkey's third iron and steel complex at Iskenderun.

On the Turkish market it faces problems because of its role as a long-term lender. It will like to lend bonds with maturities of two years on behalf of corporations such as the post office. But given Turkey's high and unpredictable rates of inflation in recent years, the Government still regards even a one-year bond as a long-term instrument.

Total lending by the DYB in 1984 was TL 45.8bn, of which nearly 70 per cent went to manufacturing industry, 16 per cent to energy, 11 per cent to telecommunications, and 2.5 per cent to mining.

Its role extends beyond simple lending, however. It also organises training programmes for staff at the main state corporations.

"The bank has to stand on its own legs in accordance with the Prime Minister's views," says its annual report. A DYB executive put it more succinctly: "From now on, in handling SEE borrowings, we will act as if we were a private bank and our collection policy will get more effective."

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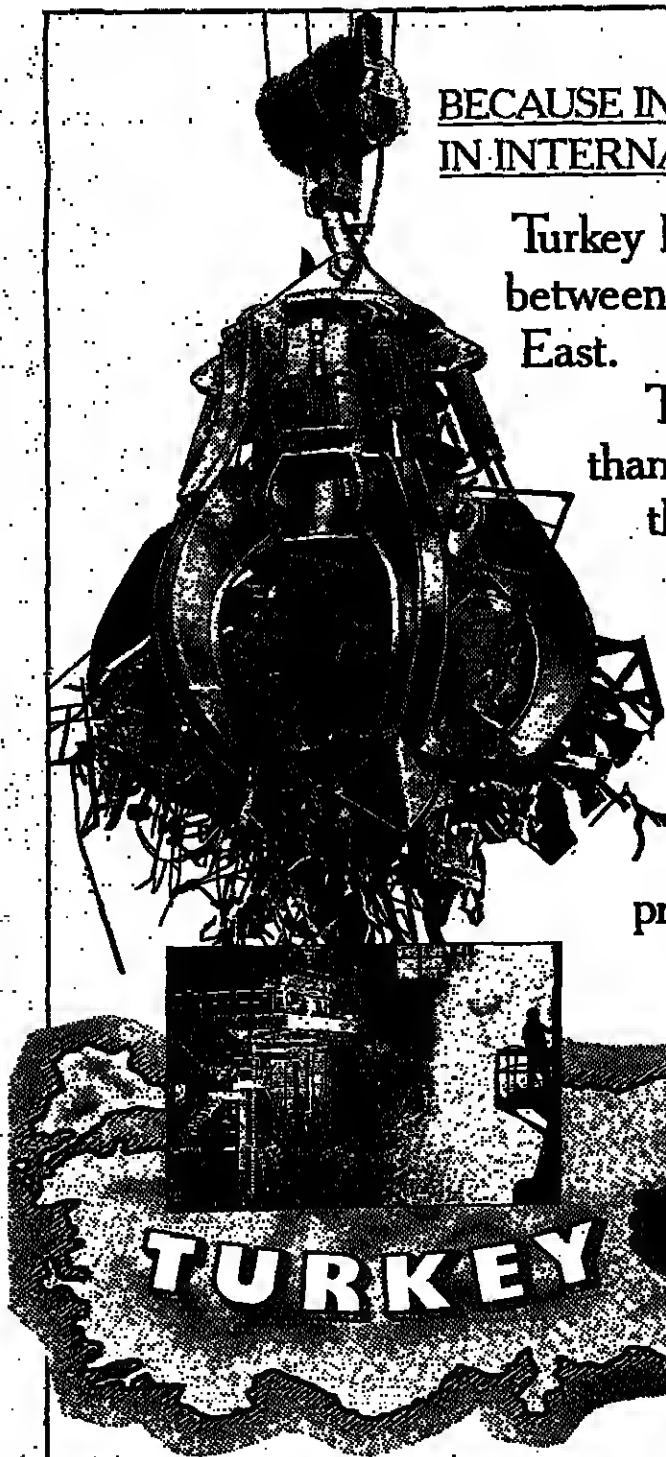
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TURKEY Banking: Investment: Trade 6

More realistic appraisal of law

Leasing

DAVID TONGE

ON JUNE 10 a long-heralded leasing law took effect and five months later Istanbul's financial community is still wondering what will be the first major leasing deal.

Will it be for the F-27s and F-28s aeroplanes with which Sonmez Holding hopes to compete on some domestic routes with Turkish Airlines or for further ships to add to Turkey's expanding merchant fleet? Or for computers or industrial plant?

Initial local expectations that the enactment of the law would change the face of capital investment in Turkey are now giving way to a more realistic appraisal. In the summer the local Press was publishing articles headlined "Leasing will solve the funding problem" and supplements entitled "I love leasing."

Today, as the law and its main implementing decrees are being analysed, a more sober mood applies.

Leasing is slowly being understood as just another form of medium-term finance—the four-year minimum contract in the law makes full financial leases the order of the day rather than operational leases—and as subject to many of the normal problems of such finance in industrialised Turkey.

Helping in this new realism are the professional conferences being held—for instance that arranged for next month by TSKB, the Industrial Development Bank of Turkey.

Now the focus of action is not between lessors and lessees but the quiet lobbying by financiers actively interested in the market during their day trips to Ankara. One recent key point discussed with the Ministry of Finance was whether cross-border lease payments will be subject to withholding tax.

It seems they will not and that potential lessors have finally convinced the authorities that such deals should have a status similar to that accorded to other forms of finance.

Framework

The law, and implementing decrees represent the fruit of long work by existing Turkish representatives and by the International Finance Corporation, the private-sector finance arm of the World Bank group. Inevitably, the Ministry of Finance has included points the private sector opposes, but most potential lessors believe the legal framework is now clear enough to provide a reasonable starting point.

"Of course, there is hardly a point that will not change in the future," says one expert involved in the discussions. But on one provision the Turks seem adamant, that banks will have to set up special leasing subsidiaries if they wish to become involved in the sector.

Local leasing companies must have a minimum paid-up capital of TL 1bn (\$1.5m) and foreign companies \$2m.

The foreign banks had hoped that they would be able to use some of their existing Turkish assets without bringing further capital into Turkey. They would like to offset their tax liabilities through leasing, but the authorities seem concerned that Turkish banks might have tipped up if they became directly involved.

As part of its general financial liberalisation, the Turkish Government has thus broken down the barrier to this investment—some 20 years after Brazil and several years after all Europe, except Greece.

A number of major international leasing companies have been following these developments and are now poring over the legal small print. But foreign banks involved in leasing say it may be some time before outside investments in leasing companies are seen in Turkey.

As one of them explains: "How are we going to solve the local funding problem? The law sets a minimum lease term of four years, but there is no four-year money in Turkey, that implies floating-rate leases, which are not that popular."

Another banker says: "I have not seen any serious potential investor."

The general expectation is that the first business done will be cross-border deals booked abroad and involving items such as lorry fleets, aircraft construction equipment, computers, manufacturing plant, or ships.

The Turkish authorities have accepted that cross-border lease deals will not attract import duty. "It will be a new form of export finance," one bank with a large leasing arm comments. "There may be more demand for lease lines for Turkey than for increasing traditional export finance lines."

David Tonge is Director of IBS, International Business Services, Istanbul, a consultancy firm helping investors and traders interested in the Turkish market.

Government seeks greater competition

THE INSURANCE industry is worrying the Ozal government, which would like to see healthy, competitive insurance companies stimulating the country's fledgling capital markets.

Instead, it is faced with a narrowly-owned industry which shows little of the innovation now affecting the banking sector. Though open to foreign involvement, the foreign companies have long played a secondary role, collecting only six per cent of premium income.

The insurance companies do little in the way of productive investment. The latest figures available show that at the end of 1983 the insurance companies had less than a quarter of their assets in shares and bonds.

Critics of the industry charge that insurance companies make excessive low-cost deposits with the banks which own them, describing them as "cash cows for their owners."

Commercial prudence requires the industry to remain liquid; but, that said, the concentrated structure of insurance company ownership undoubtedly affects their commercial practices.

"I couldn't insure with my own company," says one industrialist. "The bank made my last credit conditional on insuring only with their insurance group."

All major Turkish insurance companies are under the control of one single group. Indeed, only 5.9 per cent of the shares of the industry as a whole are

in the hands of the public. Recent government efforts to reform the sector have not been directed to spreading ownership but to trying to modernise legislation unaltered for a quarter of a century. Ankara was worried that the companies did not have enough capital.

It was also particularly concerned at the unregulated operations of sales agents. "The chaotic conditions under which the sales organisations of insurance companies are operated has brought our insurance industry to a dangerous corner," said one official.

Insurance

DAVID TONGE

The law included some provisions welcome to insurance companies, including a "prison term" for anyone impeding an insurance company an action detrimental to its credit and/or reputation or diffusing unfounded rumours of this kind.

But the Government soon found that it had succeeded in uniting against it the 25 Turkish insurance and reinsurance companies and the 14 foreign companies. The local companies were concerned that they would lose business through the legislation cancelling their rights to accept delayed payment of premiums.

Leading insurance companies

End-1983	Assets TL/bn	Main shareholder	% share
Milli Measurans	17.5	Turkiye Is Bank	77
Anadoluh	6.5	Turkiye Is Bank	89
Aksigorta	5.5	Sahanel Group	99
Besak	4.7	Agricultural Bank co-operatives	80
Sark	4.1	Koc Group	67
Seker	3.7	State sugar industry	42
Gunes	3.5	Vahiflar Bank	51

One man think tank

TURKEY is going to prove that there is a serious desire to devise monetary policies in the way that more advanced Western organisations do, according to Mr Rustu Saracoglu, the Central Bank official who has recently been a kind of one-man think tank for the Prime Minister.

Mr Saracoglu, 37, cultivates the image of an academic economist who does not relish the limelight. Even so, he has been closely associated with several of the government's key economic decisions over the past year. It was his idea to put government bonds up for auction so as to determine interest rates through market forces.

He is currently advocating that Turkey should prepare its own standby programme—publish targets for the growth of the money supply and credit and explain the reasons frankly if these are not met.

His more daring proposal, however, is that the budget should be balanced. "The government is borrowing too much in the market," he says. "Deficits worry us, like all central banks everywhere."

Apart from considering obvious measures to help balance the budget such as more taxes and further public spending cuts, he suggests, the government might be able to raise funds through measures such as the sale of customs warehouses.

"The revenue would not be permanent but it would not be as transitory as one would expect either," he says. A chance holiday meeting with the Ozal family in Bodrum brought Mr Saracoglu back home from a career teaching economics and statistics in the U.S.

Profile: Rustu Saracoglu

DAVID BARCHARD

He is the grandson of a former Turkish prime minister and the son of a judge. He took a doctorate in economics and statistics at the University of Minnesota and worked as a research fellow at the Federal Reserve Bank of Minneapolis before going on first to an academic career in Boston and then the research department of the IMF.

His return to Turkey in July last year was preceded by more than two years close association with Mr Turgut Ozal, who had spent many hours discussing economics with him during visits to the U.S. while out of office in 1983.

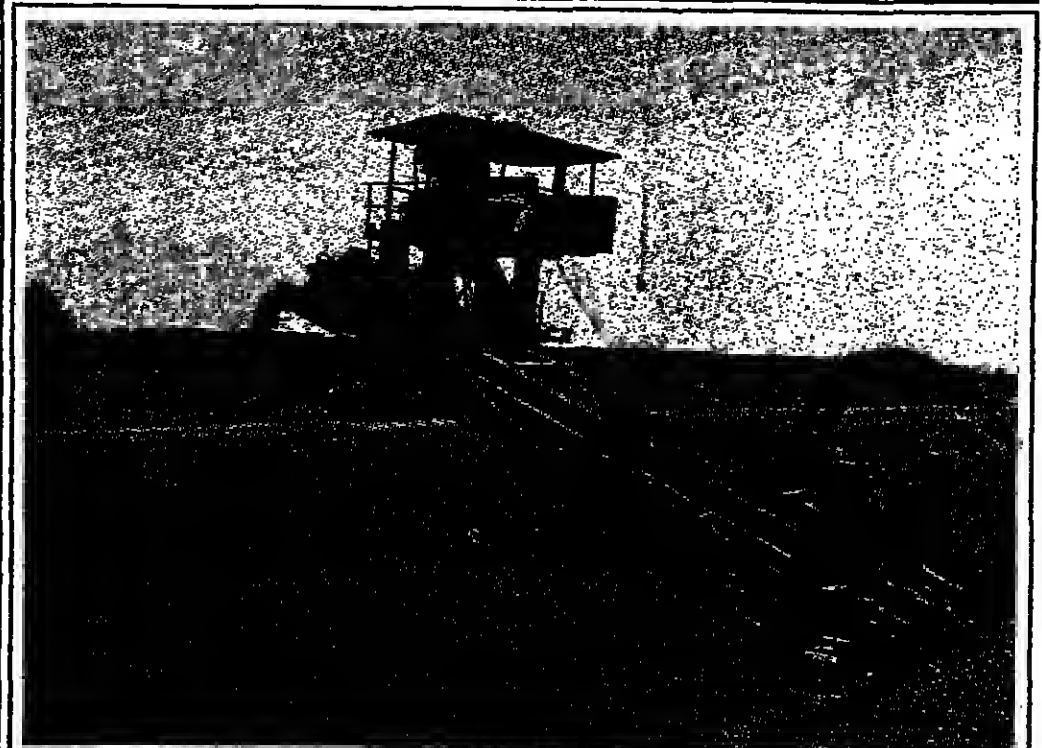
Now Mr Saracoglu is widely regarded as the most influential

of the Prime Minister's advisers, one whose quiet manner has attracted little jealousy even though he is clearly being groomed for higher things. Whether it will be in politics and the ruling Motherland Party or in the civil service is not yet clear, however.

"Rustu is a classical economist," says a senior civil servant. "His economics are strong but on some matters—for instance balancing the budget—I don't think he always sees the political side of the problem." Much of Mr Saracoglu's work, however, consists of supervising the technical aspects of the transition to a free market economy.

Among these measures is the introduction of a new system of central bank supervision of the banking sector, and its provisions come into force next January. The system is now "virtually complete" and unlikely to change, he says. "We need to explain to the public what our policies are and why particular decisions are taken."

His main concern, however, is to see monetary growth slowing down in 1986. "The reduction in the velocity of circulation, which helped to keep inflation down this year, with a monetary expansion of 55-60 per cent, cannot continue. Monetary growth will have to slow down," he insists.



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Ozal model for joint ventures

Finance measures

DAVID BARCHARD

WHEN the Government announced its new formula for financing energy investments, such as the proposed 630MW nuclear power station at Akkuyu on the Mediterranean, there was a sharp intake of breath by many foreign businessmen. The formula—known to the government as "build-operate-transfer"—turns the finance cost of major infrastructural projects into a balance of payments advantage by making them into a joint venture with a foreign company. Kva, the West German consortium, pulled out of the Akkuyu project, for example, leaving the field to AECI, the Canadian nuclear power corporation.

AECI, working and with the proposals, which involve a joint venture with TEK, the state electricity authority. If Canadian financiers can be convinced and a suitable financial package arranged, the deal should be under way before the end of the year.

Meanwhile, the Government is negotiating with three other foreign companies for

coal-fired power stations. These include BBC of Switzerland, Beppack of Australia and a Japanese consortium. The advantage for the Government is not only financial. The arrangement is intended to ensure more efficient construction and management than some big power projects in the past, notably the big lignite-fired plant at Afşin Elbistan, whose construction proved a severe embarrassment.

Now the Government is planning a second plant at Afşin Elbistan, on the same scale as the first with four units of 350MW. It says that this time it has decided to apply the "Ozal model" here and it has five proposals in hand, from BBC, Beppack, a Japanese consortium and Kva, which is believed to consider the model more attractive when applied to non-nuclear power stations than it was at Akkuyu.

"An investor always has to take risks," says the Prime Minister's younger brother, Dr Yusuf Baskurt Ozal, who heads the state planning organisation. "You are building in somebody else's country, but if you were to apply it to non-nuclear power stations then it would be a lot easier."

It also believes that it should be possible to apply the model to leasing operations for sectors such as telecommunications, with the Government retaining an option to buy the equipment at the end of the period.

built and run properly.

"It may not satisfy the export-import banks, but we are able to say to foreign firms 'don't just sell us the equipment, you can make even more money by operating it as well.'"

Financing remains tricky, however, as Dr Ozal points out, export credit agencies think in terms of financing the capital goods rather than the total investment; and the traditional forms of government guarantee cannot apply because in the new model the plant itself. It can simply offer a market guarantee and a price guarantee.

Nonetheless, the Government now believes that it has convinced a sufficient number of big foreign firms of the viability of the model and is studying ways of applying it to new areas of operation. An SPO committee set up by Dr Ozal some months ago is studying applications for smaller private sector investments and even for ports and airports.

It also believes that it should be possible to apply the model to leasing operations for sectors such as telecommunications, with the Government retaining an option to buy the equipment at the end of the period.

THE Turkish Government is making determined efforts to attract foreign investment, though the results of its efforts are as yet limited.

The former obstacle course of bureaucratic formalities surrounding investment authorisation has been much simplified by the establishment of a single Foreign Investment Directorate (FID) as the "one-stop" point of contact for potential investors.

Operating within the State Planning Organisation attached to the Prime Minister's office, the FID has access to the highest levels of government and authority to co-ordinate the various ministries affecting specific investment proposals.

In addition to attaching red tape, the government has mounted energetic promotional campaigns, both in Turkey and abroad, to publicise the opportunities and the generous fiscal and monetary incentives open to foreign investors.

Turkey's former inhibitions against foreign investment have been swept away by the realisation that by itself the country cannot generate anything like sufficient capital to finance the ambitious growth targets which must one day qualify Turkey for membership of the European Community.

In the shorter term, foreign investment is seen as a means of killing several birds with one stone. Foreign companies bring with them modern management methods and tech-

nology. They may well enable a reduction of imports through the creation of new manufacturing infrastructure, as well as boosting exporting capacity. The hope is also that they will provide jobs for Turkey's growing workforce.

Foreign capital is notably being sought for the country's large-scale energy projects. Increasing power capacity in this way enables Turkey to avoid an immediate foreign payments outflow, and the necessity of increasing its already sizeable short-term debt liabilities.

For the potential investor, however, there are drawbacks as well as advantages to Turkey. On the positive side, it offers a rich resource base and reasonable wage costs combined with a solid domestic market of some 45m people. Turkey is a convenient location for exporting to the Middle East. Turkish business is generally found to be entrepreneurial in its approach, and perhaps most crucially—Turkey is increasingly perceived as politically stable.

Yet there are bearish elements to be considered too, arising mainly out of the state of the economy. Inflation remains high, though it has been reduced so far this year from around 50 per cent to nearer 40 per cent. Interest rates for normal bank credit run to around 70-75 per cent, and the steep depreciation of the Turkish lira—though it may

buying into Turkey—is inevitably adding to inflationary pressures.

When all these factors are weighed the picture is of a country that is, as the official statistics show, slowly attracting the required foreign capital but is still far from achieving the

Knowles, is bullish about the prospects. He speaks of "a flood of applications for investment insurance in Turkey from U.S. corporations," indicating that the Turks are certainly succeeding in attracting U.S. companies.

He sees the U.S. Export-Import Bank's recent move to lift its \$200m annual ceiling on guarantees of commercial bank credits as a sure sign of confidence in Turkey. In Mr Knowles' view, the free market liberalising policies of the Ozal administration have attracted in hundreds of companies who would otherwise have kept away.

The investment treaty initiated in July between the U.S. and Turkey does seem symptomatic of Ankara's serious, businesslike approach. The treaty should enhance investors' confidence, since it extends statutory protection to their fair and non-discriminatory treatment, giving them and the Turkish authorities equal access to arbitration in cases of dispute, and replacing an untidy and confusing plethora of ad hoc government decrees.

The Swiss commercial attaché, Herr Paasche, was also optimistic about inward investment prospects, but he emphasised that the Turks still have to prove they have inflation under control before they can expect the scale of investment they are seeking.

Hitherto Japan has hung back from any significant involvement in Turkey, but there are signs of increasing Japanese interest. The Kaidanren is sponsoring the formation of a joint Turkish-Japanese economic commission, following a suggestion to that effect by Mr Ozal during a visit to Tokyo earlier this year.

The Turkish Government is placing considerable hope in its planned free trade zones as poles of attraction for foreign investment. Four are scheduled. Free ports at Mersin and Antalya on the Mediterranean coast are expected to open next year as trading and commercial zones, while Nemrut near Izmit, and Yumurtalik near Adana are due to start operating some time in 1987 as locations for export processing industries.

It is possible that some potential foreign investors are currently holding back in anticipation of the free trade zones being set up. Foreign banks, which have already grown in number over the past year or so, are likely to be particularly attracted by the zones as sites for offshore banking units, but they should offer a suitable springboard for any concern aiming at Middle Eastern markets.

The Turkish Government clearly appreciates the crucial role of foreign investment in its overall economic strategy. If it arrives on the hoped-for scale, it will greatly ease the difficult and politically dangerous transition to industrialisation that lies ahead.

Three prongs to strategy

Privatisation

DAVID RUDNICK

THE MOVE to privatise over 30 state-run concerns, many of them sprawling State Economic Enterprises (SEEs), needs to be seen in the context of the Turkish Government's budgetary problems and Turkey's relatively undeveloped capital market.

Privatisation serves two budgetary purposes. First, it is being used to mobilise funds for much-needed investment in the housing sector—there is a severe housing shortage in Turkey. But privatisation is also designed to cut current expenditure, a good part of Turkey's sizable budget deficit can be laid at the door of the high level of subsidies to the SEEs, though they are no longer the drain on the exchequer they once were.

The International Monetary Fund, anxious to see a structural reduction in the deficit, wholeheartedly supports further moves to cut expenditure on the SEEs. The World Bank is also sympathetic to privatisation; it is providing loans for sectoral studies and a six-month "master plan" study of the whole project being prepared by Morgan Guaranty Trust Company.

Morgan Guaranty tends to see privatisation in terms of the need to develop the capital market, both through the quality of names—like the national airline Türk Hava Yolları (THY) or Sumerbank, the textiles SEE—and the large-scale nature of the financial institutions created.

According to one management consultancy and investment promotion firm there is still widespread distrust of buying shares in the present family-run companies. Not only is there rarely, if ever, any disclosure of the real financial situation in these companies. It is also questionable to what extent a non-family shareholder would be allowed to reap substantial benefit.

The Government is therefore anxious to mobilise the people's financial resources by offering them shares in public assets. In practice, privatisation is taking three basic forms. First, the Government is selling revenue-sharing certificates, like those in the Bosphorus suspension bridge and the Keban electromagnetic dam on the Euphrates. These revenue-sharing schemes might well have been specifically designed for the religious Muslim investor since they do not involve the payment of interest, they do not infringe the Islamic ban on Riba.

Second, the Government is involving private investors in traditionally public sector activities, notably in the energy sector where the Government is hoping that private capital—both local and foreign—will invest in the construction and operation of the big power plants it has planned.

The Government's expansive aim is to make Turkey self-sufficient in electricity by the end of the current development plan in 1989, and it believes the private sector has a significant role to play. A number of local industrial groups have either already been issued with permits, or are under consideration to build power plants.

Finally, there is the projected sale of public assets, starting with the airline. Lazard Freres recently completed a study for the Government on how best to

rationalise THY's operations and the various sales options that could be adopted.

Lazard has suggested a minority shareholding by a foreign airline—which should also have a management role—with the majority of the shares held by the Turkish public.

Mr Vahit Erdem heads the Directorate of Mass Housing and Public Participation Administration, the government department which is organising the sale of state assets and channelling their proceeds into mass housing projects. He is optimistic for the prospects of the sale of THY, which he says is becoming increasingly profitable (the company's profits of TL 40bn this year, TL 70bn next year).

He welcomes the Lazard report, and hopes to sell an initial percentage of the THY equity to the airline's employees by the end of the year. Next year he plans to sell more of the equity to the general public, followed by a final sale of shares to Turkish and foreign companies.

At present, THY's prices are heavily subsidised on some of its internal routes, especially to Eastern Turkey, but after privatisation prices will rise to make these routes also profitable.

Under review

Studies evaluating the means of privatising the textiles, mining, cement and fertiliser industries are also under review. Mr Erdem regards the prospects for the first three as reasonable, but he foresees possible problems with fertilisers as a heavily subsidised sector "where the free market philosophy has penetrated least."

Mr Erdem's department is directly linked to the Prime Minister's office, to emphasise the centrality of privatisation in the Government's overall policy, and its determination to overcome whatever resistance may be forthcoming from any parts of the government bureaucracy wishing to protect their public-sector progeny.

But a certain amount of bureaucratic opposition may be inevitable; the Turkish bureaucracy, like many others, is wedded to entrenched administrative practices, and bureaucrats are no fonder of losing power than any other people.

In broader terms, the political opposition is not on present evidence, likely to prove particularly effective. The left, leaving aside its present institutional powerlessness, is demoralised and on the ideological defensive after the failure of its dirigiste, protectionist policies.

The Prime Minister, Mr Ozal, sees his victory in the 1984 local elections as popular endorsement for his privatisation strategy.

For his part, Mr Erdem, as chief executive of the process, sees few serious obstacles ahead. The SEEs, after years of loss-making, at last look like making a profit, and the successful experience so far of selling the Bosphorus and Keban shares is an encouraging sign of the strength of public support.

The only fly in the ointment is that new, privatised administrations will almost certainly have to get rid of "some existing surplus staff." But that is a bridge that Mr Erdem will cross in due time; meanwhile guided by UK experience, he is seeking for Turkey the improved motivation and efficiency he says he found at all levels when he found British Telecom, Cable and Wireless, and the British Freight Corporation.

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Contractors look further afield

Construction

DAVID RUDNICK

TURKISH CONTRACTORS are looking to the Government's massive housing plan, and its ambitious power plant and transport expansion schemes to replace the lucrative business being lost in declining Middle Eastern markets.

Geographical proximity, common Islamic religion (especially a factor in Saudi Arabia) and the ability of Turkish companies to work on fairly tight margins have all contributed to the construction industry's striking success in the Middle East. But flagging oil revenues, the apparent end of the infrastructure boom, increasing competition from Korean businesses in particular, and worsening delays in payment, especially from Libya, have all combined to take the gilt off the gingerbread.

Libya's debt to Turkish contractors has been unofficially estimated at between \$700m and \$800m, and since many of the Turkish companies operating there are undercapitalised they are vulnerable to serious cash-flow problems if payment is delayed.

An agreement between Ankara and Tripoli was, however, finally reached in September whereby Libya oil exports will be used to repay \$400m in Libyan debts. Next year the Turks will import 4m tonnes of Libyan oil, 1m of which will be used to pay contractors.

Libya is in any case no longer Turkey's biggest source of new construction work. Saudi Arabia now holds that position, though price competition from Korean companies is becoming increasingly keen. Turkish contractors are not particularly optimistic about prospects in the Middle East as a whole, unless peace between Iran and Iraq—not exactly imminent—triggers an unexpected reconstruction boom.

Some big contractors are therefore beginning to look further afield as well as closer to home. Sevil Turkes Fezi Akkaya (STFA), traditionally a trailblazer in prospecting overseas markets, is vigorously pursuing contracts in Malaysia, Indonesia and Thailand. Mr Haldun Ozbudak, STFA's Overseas Marketing Director, calls Malaysia "the latest fad among international contractors."

A problem in South-East Asia, according to Mr Ozbudak, is that many countries there receive loans from Japan which stipulate as a condition that Japanese companies should participate as partners in any joint venture schemes.

STFA reckons to make a return of around 6 per cent in gross profit on its turnover of some \$200m. Mr Ozbudak says that about 85 per cent of turnover still comes from outside Turkey, though the company has suddenly taken on a bigger profile on the home market with its successful bid, as lead Turkish company in a consortium with Japanese and Italian concerns, for the contract to build the second Bosphorus bridge and connecting highways.

Concessionary Japanese financing helped the consortium to bid as low as \$550m, and undercut the rival bid from Zoka and Cleveland Bridge, the UK subsidiary of Trafalgar House whose tender exceeded \$670m.

STFA is set to cash in on the opportunities offered by the Government's big power plant and transport development programme. Mr Ozbudak said a new affiliate, called STFA Enerji Montaj, has been set up to specialise in power construction, transmission, lines and telecommunications facilities.

STFA Technological Installations, started last year, is another affiliate involved in the company's \$15m contract, won earlier this year, to build a thermal power station at Orhaocli, near Bursa.

Power station

Tekfen Holding Company is another leading Turkish contractor, but with approximately half of its business coming from within Turkey it is much more dependent on the home market. Mr Feyyaz Berker, one of Tekfen's three managing partners, says the major worry nowadays is the high level of interest rates, which is making investment unduly expensive and limiting demand for construction companies' services.

Ha pins his hopes on the government achieving its target of reducing inflation (from its present 40 per cent or so) to 25 per cent in 1986, and then bringing interest rates down accordingly.

Once, general secretary of the Turkish Contractors' Association, has so far accumulated TL 250bn.

The Government's housing target—to build 200,000 homes a year—is keeping the Turkish contractors busy but, says Mr Ozme, it is the smaller firms who are mainly interested, since bigger concerns like STFA and others are geared to larger-scale projects than residential housing.

The Government has also set up a new authority, the General Land Directorate, which is, according to Mr Ozme, empowered to expropriate land and sell it to either private or municipal developers for big housing projects. One such scheme in Bakirkent in Ankara, a 50,000 unit residential project.

Construction contractors, however, tend to be doubtful that the Government's mass housing programme will be sufficient to keep the industry working to anything like capacity, or provide an adequate stimulus to compensate the sector for its dwindling Middle East business.

There is scepticism too in the industry that the sharp drop in the international value of the Turkish lira is improving contractors' chances of winning foreign contracts. While the lira's devaluation might enhance their competitiveness in the short term, the domestic inflation which is at once its cause and effect is forcing up input costs and thereby undermining long-term competitiveness.

The construction industry, like many other industries, appears to regard controlling inflation as ultimately the Government's key policy goal.

Hope of bigger export markets



An abundance of fruit and vegetables at the Mersin market, southern Turkey.

Agriculture

DAVID RUDNICK

ONCE SOMETHING of a Cinderella sector, agriculture is clearly set to expand in the current (1985-89) five-year development plan.

Output is planned to grow by 3.6 per cent per annum, with the prime objective of increasing exports. The aim is to increase exports of agrarian products as a proportion of total Turkish exports from 7.1 per cent to 9.1 per cent during the plan period.

By 1989, it is hoped, agricultural exports will have risen to TL 37.4bn, as against TL 24.16bn in 1984.

Of the 1989 total, 66.2 per cent should come from vegetable production, 27.4 per cent from animal husbandry, and the residue from forestry and fisheries.

Within the overall agrarian sector, the food industry is forecast to grow by 6.2 per cent per annum over the plan period. Since the Turkish population is expected to increase over the same period at a rate of 2.3 per cent per annum, export markets are evidently expected to absorb well over half of the planned increase in output.

The fruit and vegetable processing industry should, according to the plan, be the biggest category and account for 39.3 per cent of total food industry exports.

Turkey is among the very few (approximately 10) countries in the world which is self-sufficient in food, and planners are confident they have the workforce and the productive potential to meet the burgeoning demand for meat and processed foodstuffs from the Middle East and North Africa.

Despite its relative decline as a contributor to national income, agriculture remains the largest single industry, accounting for almost 20 per cent of GNP and over 37 per cent of exports in 1984.

The current development plan stresses the need for increased investment if Turkey is to achieve its export targets. According to Mr Peter Rosenegger of the UN's Food and Agricultural Organisation (FAO), improved cold storage facilities, packaging, and sorting equipment are among the greatest needs.

In Mr Rosenegger's view, marketing is a crucial factor. Increasing crude output is no longer as important as improving quality control, and achieving more efficient standardisation and adequate labelling to meet foreign—in particular EEC—requirements. The FAO is overseeing a project aimed at improving food control at sales co-operatives.

Mr Rosenegger believes that more investment is also essential to attract the interest of international consortia and multinationals willing to embark on joint ventures (Unilever is one such in operation). Big new slaughterhouses and canning plants need large capital

inputs, and, as in other sectors, Turkey is looking abroad for the investment.

The World Bank is supporting several irrigation and rural development projects, and disbursing around \$1m, according to Mr Rosenegger.

Turkey has a robust surplus already on its agricultural balance of payments, and this is owed in no small measure to its enterprising exporting firms.

One of the largest and most go-ahead is the Izmir-based Yasar Holding Group. With a total turnover of some TL 50bn, Yasar's interests range from agriculture, food processing and brewing to paper, paints and chemicals, though the group is paying particular attention to investment in agribusiness.

Over the past few months Yasar have started exporting meat products, but for several years they have been exporting dairy products, chiefly to the Middle East and the Gulf but also to West Germany where they have a distribution company.

Dual standards

Yasar's latest project is a fresh fish farm, in which they have invested over TL 1bn. Fish is evidently good export business; "even the Greeks," said the deputy chairman Mr Selman Yasar gleefully, "are coming to Turkey to buy fish."

Mr Yasar is bitter, however, at what he, in common with many other Turkish entrepreneurs, sees as the dual standards applied by the EEC to trade with Turkey.

Ha says that he accepts the Government's liberalisation of food imports, though he understandably regrets the removal of the former incentives (tax rebates, low cost loans, etc.) offered to domestic producers "after the Europeans had raised hell" about subsidised Turkish exports.

What he finds unfair is EEC farm subsidies which "make it impossible for Turkish companies to compete with, for example, even Danish feta cheese producers who can undercut them on export markets in Europe and the Middle East."

Similarly, he complains at his own government importing milk powder at half the price at which they themselves produce. One result of this unfair European competition, says Mr Yasar, is that Turkish farmers are being forced to slaughter their livestock or sell their herds to Iran or Iraq—an unhealthy disinvestment. There is a certain amount of euphoric talk to be heard of Turkey soon emerging as the

breadbasket of the Middle East. Mr Yasar is modestly self-deprecating about this, though his company and others have in fact carved out quite a niche in this area, helped by their common Moslem faith as well as geographical proximity.

Inflation, according to Mr Yasar, is the greatest enemy, in particular rising raw material and energy costs. The coming privatisation of the state economic enterprises providing these inputs is however viewed with some scepticism by some agricultural producers.

While welcoming privatisation in principle, they fear that the necessity of paying shareholders an attractive dividend is likely, if anything, to raise rather than lower their costs.

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TURKEY Banking: Investment: Trade 9

Dominated by family dynasties

Holding groups
DAVID BARCHARD

THE RISE of the Turkish merchant state, perhaps predictably, has been accompanied by the appearance of several important dynasties of merchant-princes, rather industrial-princes, who dominate the country's economic life and, increasingly, its political and social life.

Turkish firms tend to be family concerns, for Turks rely on close ties such as family, marriage, education, or home town to generate the trust needed to work in business with others. Though some in middle management believe that—at least in the largest corporations—there will eventually have to be a shift away from family control that day still seems a long way off.

It is only in the past 15 years, however, that the family group has been appearing in large numbers and their economic strength has begun to overtake that of the major state enterprises. A list in *Fortune* magazine last August, for example, gives only three Turkish companies in the top 500 outside the U.S. The largest of these is Turkish Petroleum, a state-owned petroleum corporation which came 116th. The other two Turkish groups were Sabanci Holding (at 188) and the Koc group (at 175).

Koc and Sabanci are both family names. Anyone travelling in Turkey on business will see evidence of their activity almost every turn, including television and radio. One of the highlights of the past year in television was the appearance on the local version of "This is Your Life" of Mr. Yekim Koc, the head of the Koc group. Naturally, the programme was obliged to include Mr. Sakip Sabanci, if only for balance. Mr. Koc's career began in

Ankara during the First World War when his father opened a grocer's shop. After the war he was determined to move into the commercial vacuum left by the departing Christian minorities. A contract to build the roof of Turkey's Grand National Assembly was followed by a spell as agent for various Western companies including Ford. Gradually his trade network began to develop into an industrial empire.

The Sabanci group has a similar origin. The father of the five brothers who today control it migrated from central Anatolia to the Cukurova plain around Adana after 1918. His empire was originally based on textiles and cottons, just as that of Koc was based on the automotive industry.

Of Turkey's 500 largest companies, 23 now belong to the Koc group and 15 to Sabanci. Their nearest rivals are the family-based Yasar group with 11 companies and Anadolu Endustri Holding and Cukurova Holding with eight each. Cukurova, like Sabanci, originally hailed from the cotton-growing plain around Adana.

Cukurova Holding owns no fewer than three of Turkey's biggest banks—Yapi Kredi, Pamukkale, and Unisartasi Endustri Ticareti Bankasi. Other activities run through the whole gamut of light and intermediate industry in Turkey.

Koc makes white goods and tyres. Sabanci makes tyres, electromechanical goods, foodstuffs, chemicals, cords. Yasar is noted, among many other things, for its meat and dairy products. Anadolu Endustri is a beer producer but also owns Turkey's largest private aluminium producer, Nasse, and is active in shipping and electronics.

Cukurova engages in iron and steel production, banking, construction, printing, and construction machinery production. One group—Enka—is still known as Turkey's biggest contractor, but its industrial activities now go well beyond that. It is engaged in a banking joint

Turkey's major industrial groups

NAME	Principal areas of Activity	No. of Co's in Turkey's 500 largest companies	PROFIT (TL bn)	1984 EXPORTS \$m	SALES (TL bn)	Employees
KOC	Motor industry, white goods, banking, etc.	23	59.1	249.9	1,083	29,643
SABANCI	Banking, plastics, textiles, cement, machinery, etc.	15	68.8	184	1,116	28,000
YASAR	Paint, chemicals, banking, food and dairy products, brewing	11	7.6	100	152.8	8,500
ANADOLU ENDUSTRI HOLDING	Machinery, metals, shipping, brewing, motor, food	8	6.8	176	280.7	7,800
CUKUROVA	Banking, textiles, construction, machinery, steel, chemicals	8	n.a.	314	n.a.	45,000
SISE-CAM	Glass and bottles	7	2,086	133	142.1	15,945
ENKA	Contracting, machinery, foods, banking, marketing	6	n.a.	343	416.0	22,000
BORUSAN	Pipes, cables, tubes	5	1,321	54.0	48.0	1,650
PROFİLO	Electronics, white goods	4	6,441	15	92.8	6,300
ECZACIBASI	Ceramics, pharmaceutical, medical products	4	n.a.	n.a.	n.a.	n.a.
REMA	Motor industry, tractors, gears and transmission	4	n.a.	6.4	10.0	1,200

venture with Chemical Bank and Mitsui which went into operation this autumn.

Enka enjoyed the first fruits of Turkey's economic turnaround after 1980 because it had got into Middle East markets in the early 1970s and stayed there. In contrast most of the old holding groups grew up in the easy days of "import substitution," making products on a relatively small scale for the home market. Though all of them pay lip-service to Mr. Ocal's reforms and seem to accept that Turkey must become an exporting nation if it is to survive (which implies a radical break with featherbedding) they have not found conditions easy over the past five years.

Credit for investment has disappeared along with the buoyant market demand which sustained growth in the 1960s and early 1970s, so the big groups have been forced to become exporters. In 1984 Enka,

which has the most aggressive foreign marketing house in Turkey, led the way with exports of \$248m. But the success of Koc's marketing group, Ram Dis Ticaret, in selling \$249m in exports is perhaps even more striking.

A decade ago Koc was little interested in the foreign world except as a source of machinery and technology. Now Koc is one of Turkey's most effective exporters.

The lavish lifestyle and the prestige of the leading families is almost reminiscent of that

of the senatorial class in Ancient Rome. It receives fascinated attention from ordinary Turks.

Although Koc and Sabanci delight in handing out nuggets of advice and wisdom to anyone who wants to become as rich as they are, they avoid two things at all costs: they never allow themselves to be seen feuding in public and they avoid getting drawn into politics. They even avoid the factionalism of the chambers of commerce and industry, at least in an identifiable way.

Economic cornerstone

Textiles

DAVID RUDNICK

TURKISH TEXTILES, like Japanese cars and Saudi petrochemicals, are "disruptive." Over the past decade or so, textile exports have erupted on to foreign markets, complicating already difficult relations with the European Community and—to a lesser degree—the U.S.

The Turkish textile industry says that export demand underpins growth on the home market. Certainly the sector is, with some justification, seen as a cornerstone of the Turkish economy, employing almost a fifth of the workforce and accounting for about a quarter of Turkey's export earnings.

Textiles were already playing an important role in the Turkish economy in Ottoman days; by the 1930s they were supplying around 80 per cent of domestic requirements. Nowadays the industry is undergoing rapid transition: shuttle-less looms are replacing more tra-

ditional ones, and integrated systems are increasingly being installed.

With an annual cotton harvest of around half a million tons, Turkey has become one of the world's big cotton producers. The production of cotton yarn from the domestic harvest expanded so rapidly during the 1970s that now about a third of total output is exported.

There have also been considerable advances in the development of artificial fibres; about 10 per cent of annual production of cotton textiles contains viscose and polyester.

Turkey's aggressive export drive has set alarm bells ringing in markets, most notably in the EEC, where domestic producers were already under pressure from increasing import penetration. In September, the European Commission imposed strict limits on imports of clothing from Turkey after the breakdown of negotiations for voluntary restraint.

The new restrictions will hit a range of Turkish exports, from T-shirts to trousers, pull-overs and bed-linen. Specific limits have also been drawn up for Turkish sales of underwear

and dresses to the EEC, socks and underwear to West Germany and dresses to France.

The European Commission said that Turkish textile exports to the Community had increased sharply in recent months, threatening serious damage to EEC producers. They denied Turkish claims that the Community was acting in breach of its obligations under the joint EEC-Turkish association agreement, citing a "safeguard" clause in the agreement to justify their action.

In addition, the EEC alleged that Turkish exporters were evading quantitative restrictions by selling their goods to the Community via third countries.

In 1984, the EEC took 147m tonnes of textiles from Turkey, compared with 117m from Hong Kong and 118m from Portugal. The Turkish success attributed partly to the efficiency of their trucking distribution system, and the relative proximity of Western Europe compared with the vast distance of East Asian markets.

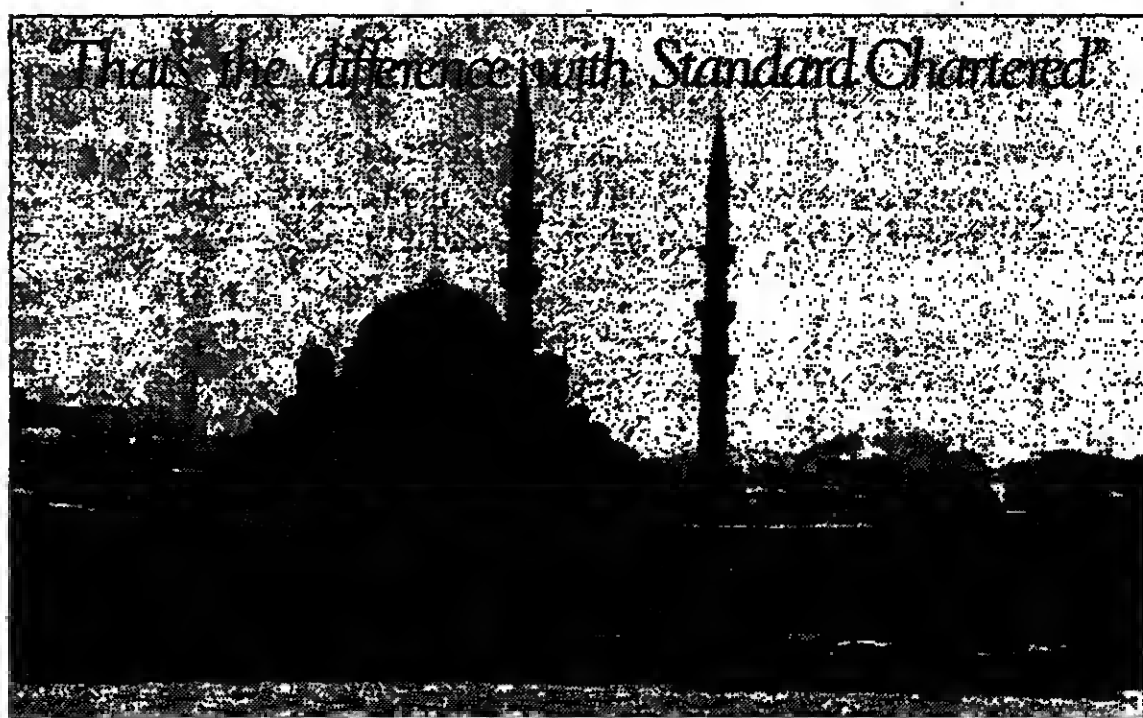
Turkey has had its textiles problems with the U.S. too. The Turks had hoped in the early 1980s that the U.S. market might offer the outlets for their exports which were restricted by the EEC. But the U.S. textile lobby turned out to be every bit as effective as its European counterpart, and by 1984 the U.S. Commerce Department was threatening to impose a 17 per cent tariff on Turkish textile exports.

Under pressure, the Turks in February 1985 signed the subsidies code of the General Agreement on Tariffs and Trade (GATT) and agreed to a phased abolition of their export subsidies to the sector.

In return, the Americans lifted their tariff threat and a crisis was averted, though Turkish exporters are said to be much more uncertain now of their prospects of expanding sales in the U.S.

Akin Tekstil is a long-established family concern with an entirely export-oriented, ready-to-wear clothing department. The chairman, Mr. Rasit Akin, is philosophical about the EEC's protectionist stance; his company, nothing daunted, will double its efforts to find alternative markets—and take away from EEC producers—in the meantime. They claim, Turkish fashion buyers automatically went abroad to buy what was chic each season, but now Vakko provide eminently acceptable Turkish modes.

They associate with the big names of international haute couture—Derruti, Chloé, Daniel Hechter—and display their collections at fashion shows in all the main European capitals.

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TURKEY Banking: Investment: Trade 10

Search for alternative sources

Energy

DAVID RUDNICK

TURKEY FACES a potentially unmanageable energy deficit by the end of the century. The population of 48m is increasing at an annual rate of 2.3 per cent, and if the Government's ambitious industrialisation plans come anywhere near fruition the calls on energy will far exceed Turkey's present capacity.

Turkey's per capita consumption of energy is put at around 600 kilowatt-hours (kwh) a year, very much less than that used by industrialised Western countries. Installed power capacity at the end of 1984 was about 7,800 megawatts (Mw), of which 3,500 Mw were thermal and the balance hydroelectric. Electricity consumption, 29bn kwh in 1984, is expected to rise to close on 200bn by the end of the century.

According to the latest Turkish Central Bank report, priority will be given to domestic sources to meet this extra demand, "but when necessary, preferably cheap energy will be imported."

At present, about 70 per cent of Turkey's total national energy consumption is imported; about 7 per cent of electricity consumption is purchased from the Soviet Union and Bulgaria, and the hope is to tap the national grids of other neighbours over the next few years. However, the headlong fall in the exchange value of the Turkish liras is pushing up the cost of importing energy, and providing an added incentive to developing indigenous supplies.

In pursuing this objective, Turkey's energy planners have given much thought to finding the optimum balance between alternative available forms of energy.

In August, the Turkish Gov-

ernment concluded an agreement to build the country's first nuclear power plant at Akkuyu, on the Mediterranean coast, with a group led by Atomic Energy of Canada (AEC), with its partners NEI Parsons of the UK (who will make the electrical generating equipment) and the Enea construction company of Istanbul, AEC's local partner. The Turkish Electricity Authority (TEK) also has a minority (40 per cent) stake in the project.

AEC expects the plant to take about six years to build, and is confident that the electricity it produces will be competitive with the average cost of electrical energy available in Turkey from other energy sources.

Financing arrangements for the project still have to be finalised, but the Under-Secretary at the Ministry of Energy, Mr Ahmet Selcuk, hopes that negotiations will be complete and the deal signed and sealed by the end of the year.

Benefits
The nuclear option offers potential secondary benefits in the form of scientific and technological spin-off. "Turkey," as one official put it, "needs to get into the nuclear game now."

But the Government is well aware of the thorny associated problems such as waste disposal, and Mr Selcuk voiced some scepticism about investing too heavily in new nuclear technology.

Turkey has substantial unexploited reserves of hard coal and lignite, and the latter looks set to play a critical role in the thermal electric plants planned or under construction.

Total known reserves of hard coal are estimated at about 1bn tons, but proven and probable lignite reserves are around 8bn tons, though half is of relatively low calorific quality.

Under the present (1985-89)

five-year development plan, TEK—which is responsible for the construction of thermal power plants—has given highest priority to two thermal generation projects.

For one, at Saray, an international tender is expected to be called next year. For the other, at Karliova, TEK is negotiating with the Elektrik company of Poland; TEK is said to have proposed a barter deal whereby the cost of the plant would be paid by commodity exports to Poland.

Elektrik is quite experienced in Turkey having already undertaken the installation of four other thermal power plants.

In all, about ten thermal power stations with output totalling around 5,000 Mw are under construction, the largest being the (much-delayed) lignite-fired Afşin-Elbistan A project in eastern Turkey.

The first unit was finally put into operation earlier this year; the remaining three units are scheduled for completion in 1986 and 1987. TEK has completed a preliminary design report on the B group of this plant and presented it to the energy ministry for evaluation.

If finally approved, it may be included in the 1988 investment programme, provided that at least 85 per cent of the project cost is met by foreign credits.

Three foreign companies—Bechtel of the U.S., Brown Boveri of Switzerland, and Seppak of Australia—are negotiating for the construction and operation of three 1,200 Mw thermal power plants designed to burn imported coal, and costing an estimated \$1bn each. Negotiations are, however, said to be proceeding slowly.

The Turks would ideally prefer to use their own lignite resources, and employ their own companies to build their thermal plants, provided that their engineers and manage-

ment are up to it. Apart from the foreign exchange savings involved, Turkish companies can produce most of the components (except for the really big turbines), and the relative proximity of coal reserves to big population centres means comparatively low transport costs.

But hydroelectricity probably offers the most cost-effective energy investment for Turkey. Once fixed capital is in place, overheads and maintenance costs are relatively low, there is no outflow of foreign exchange, and hydro schemes produce substantial secondary benefits—namely increased irrigation resources.

Vulnerability

There are snags, however. Not only is Turkey vulnerable to drought (as this past summer has shown), but syphoning off the upper waters of the Euphrates could spell trouble with Turkey's downstream neighbours, Syria and Iraq, which are, if anything, even more dependent on them for their irrigation needs.

The jewel in the crown of Turkey's hydro development programme is the proposed 2,400 Mw Ataturk dam—itsself on the Euphrates—which, it is hoped, will start operating in 1991. Other hydro projects scheduled for completion in the late 1980s include the 1,800 Mw Karakaya dam and the 700 Mw Altinkaya dam.

The Energy Under-Secretary, Mr Selcuk, says he favours expansion of the hydro sector most of all. At present, only 15 per cent of Turkey's hydro power potential is being tapped, though the new plants planned and under construction could almost double generating capacity by the end of the decade.

Oil is Turkey's Achilles' heel; it provides a mere 13 per cent of its energy needs, and

Turkish output has fallen to a mere 40,000 barrels a day. The former director of the state-owned Turkish Petroleum Corporation (TPAO), Mr Ismail Kafedoglu, says he still believes Turkey could one day become self-sufficient, though he admits drilling for such deposits as exist is technically difficult and financially unattractive to the big oil companies.

About 20 concerns, including Esso, Shell, Mobil and Amoco, are exploring in Turkey, though few are actually exploiting reserves and fewer still expect to make worthwhile discoveries. Turkey's geology is such that it has a string of small-yielding wells whose exploitation may make business sense to some small-scale operators, but is unlikely to interest the majors.

With inadequate oil reserves, Turkey is therefore anxious to develop both its hydro and thermal resources, including coal which the Government still sees, despite its polluting properties, as a worthwhile means of diversifying its energy usage.

Guarantees

The builders would receive a guaranteed price and a guaranteed market from the Turkish Government for their product, before handing it over to the Government.

Thus, if the AEC-led nuclear power scheme goes ahead as expected, the project will be in effect a huge foreign investment in Turkey; the consortium will operate the plant for 15 years as a joint venture with TEK—after which it will be turned over to the Turkish Government.

This "set-it-up, run-it, turn-it-over" policy, the Ozal model as it has come to be known, is expected to be followed by the Government in many of its infrastructure projects which require large-scale foreign financing.

Existing and planned generation of power by fuel type (Gwh)

	1985	1986	1987	1988	1989	1990
EXISTING						
Hydroelectric	12,262	12,762	12,762	12,762	12,762	12,762
Lignite	8,713	8,713	8,713	8,713	8,713	8,713
Coal	522	522	522	522	522	522
Fuel oil	4,358	4,358	4,358	4,358	4,358	4,358
Natural gas	—	—	—	—	—	—
Gas oil	131	131	131	131	131	131
Sub-total	26,024	26,564	26,564	26,564	26,564	26,564
NEW						
Hydroelectric	—	1,004	4,431	7,741	9,863	10,891
Lignite	1,800	4,504	135	11,886	14,274	15,767
Coal	—	—	—	458	551	788
Fuel oil	—	—	2,599	3,449	3,690	3,690
Natural gas	—	1,050	—	—	—	—
Gas oil	131	131	131	131	131	131
Sub-total	1,900	6,558	15,203	23,344	28,088	30,956
TOTAL						
Hydroelectric	12,262	13,766	17,193	20,503	22,625	23,653
Lignite	10,551	13,255	16,781	20,389	22,897	24,479
Coal	522	522	522	458	551	788
Fuel oil	4,358	4,358	4,358	4,358	4,358	4,358
Natural gas	—	1,050	2,599	3,449	3,690	3,690
Gas oil	131	131	131	131	131	131
Grand total	27,864	33,122	41,167	49,508	54,052	58,926

Source: Turkish Ministry of Energy and Natural Resources; State Economic Enterprises for Oil, Coal, Electricity and Hydrogen.

New mining law may boost exports

Minerals

DAVID BARCHARD

LAST YEAR Turkey exported \$290m worth of minerals. The sector is clearly in the doldrums and efforts by the state-owned Etibank which dominates it to find foreign partners have not been a big success.

Etibank has one large project, at Cayeli on the Black Sea. There it has set up a joint venture with Phelps Dodge and a Turkish private corporation, Gama Endustri, to mine a variety of metal ores and is about to implement a second venture at Beypazari, near Ankara, to produce salt ash with FMC.

But investment has been disappointing. One venture—with Pelligrini of Italy—to quarry marble for export seems to have quietly folded. Etibank's hopes of finding major partners for aluminium production have also been disappointed.

Last summer, however, the Government published the second major revision of mining legislation in less than four years. The hope is that it will sweep away many of the bureaucratic and practical restrictions of the past and encourage both local and foreign private investment in Turkish mining.

Among the changes are the freeing of all minerals, including some strategic minerals previously reserved for the state, for private prospecting and exploitation; the abolition of a royalty system based on tonnage and the introduction of one based on profit; the setting up of a mining fund to make some money available for investment finance (though the Government makes it clear that it is interested mainly in large-scale prospectors); and the easing of formalities.

Swept away

Most welcome of all, some anomalies which deterred investors in Turkey—particularly a provision whereby two prospectors could have licences to exploit different minerals on the same land—have been swept away.

Will these incentives prove attractive enough for private investors? So far Turkey's mining industry has not paid much attention to the mining sector, with the exception of the Koc Group. Foreign companies have been deterred by adverse business conditions and a certain amount of xenophobia.

During the 1970s the mining sector was often singled out by the Left as an area where foreign penetration had to be resisted and in 1978 the Ecevit Government nationalised mining. The resultant fall in output has taken several years to put right. The move seems mainly to have benefited a large number of small private mining companies which have since invested moves to reprivatise them.

Some \$200m of Turkey's \$290m mineral exports last year were carried out by the Etibank (state mineral agency), a vast conglomerate dating from the 1930s. Last year the bank made a TL 70bn profit. This came from its operations in boron (of which it currently has a monopoly), ferrochrome and banking. It showed substantial losses on its copper, mercury, wolfram and tellurite operations.

It claims to be not much affected by the depressed world market for minerals since it has relatively little money invested in copper and aluminium extraction. Boron—nationalised in the early 1970s but now open to new private sector ventures—and salt ash are its main money-spinners. Etibank has had some notable reverses in other areas, notably sheelite and

wolfram mining on Uludag, near Bursa, where surveying was carried out 40 years ago and the end-product is still vestigial, largely because deposits proved to have much less wolfram than expected.

With boron the outlook is much brighter. Turkey has 60 per cent of world reserves of this mineral and deposits in the U.S. face eventual depletion. The salt ash deposits (used in glass manufacture) are less important in global terms, ranking after those of Wyoming and Kenya, but they still amount to 100m tons. There are also substantial deposits of chromite.

Everyone in Turkish mining, whether in the Etibank or the Union of Mining Exporters or private consultants, agrees that mineral exports could easily double and perhaps triple. Lack of capital and government attention are cited as the two main problems.

"Industry and agriculture are well organised in Turkey," says one Istanbul businessman. "They have big pressure groups behind them which make claims on the Government's attention. That isn't so

with mining. The result is that it has had much less than its share of attention and investment."

Although mineral deposits have been fairly systematically surveyed over the past 40 years by the state prospecting agency, MTA, regarded as one of the country's most efficient governmental agencies, Turkey is big enough and geographically varied enough to hold out hope of some worthwhile discoveries, though mining engineers do not expect them to be sensational. The Turks would be glad of further deposits of iron ore or carbonated zinc ores were found.

Etibank is essential to the development of the sector. It has been run since the early 1980s, by Mr Muammer Oglu, who was in charge during a period when it was beginning to seek foreign partners.

Recently Etibank began examining its own structure. It has even made a study of the possibility of privatising itself and submitted it to the SPO for consideration. It is believed to be the first major agency in Turkey to take this step.

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TURKEY Banking: Investment: Trade 11

The sector receives higher funding

Transport

DAVID RUDNICK

THE CLICHE that Turkey is a bridge between Europe and the Middle East has particular relevance today, with Turkey's political stability and neutrality in the Gulf war enhancing its attraction as a transit land.

According to the Turkish Transport Association, the transport and communications sector will absorb 33 per cent of the 1986 investment budget, as against 24 per cent in 1985. This means that the sector will receive the largest allocation of funds, for the first time replacing the energy sector whose development the Government hopes to see partly financed by more foreign investments.

The Government's ten-year transport Masterplan, introduced in 1983 and now undergoing its first three-year revision, envisages an ambitious programme of modernisation and expansion of port facilities and transit road and rail routes. By 1993 the Government hopes to have a double-line motorway running all the way from Ankara and Adana to Iskenderun, near the Syrian border.

By 1993 the Government hopes to have a double-line motorway running all the way from Ankara and Adana to Iskenderun, near the Syrian border. The state highways and 70 per cent of urban roads are to be asphalted, and 11,200 kilometres of road are to be upgraded to take heavy vehicles. The second Bosphorus bridge will form an integral part of the proposed new motorway system.

Fast neglect of investment in transport and communications, and the size of the investments required make the Masterplan's targets look unrealistic to some seasoned observers, but some progress is already in evidence. Capacity at transit trade ports like Mersin and Iskenderun on the Mediterranean, and Samsun and Trabzon on the Black Sea, has been enlarged, and more modern cargo handling equipment installed, especially for containers.

With the help of the World Bank, the Government is also set to improve all the main East-West land trade routes; it is hoping for Kuwaiti aid specifically to upgrade the road from Mersin to the Iraqi border and speed up freight delivery to and from Iraq.

Road hauliers have certainly benefited from the boom in transit trade linking Europe with Iran and Iraq, though business has perceptibly levelled off of late as the financial reserves of both Gulf protagonists have dwindled, and they increasingly cut down on their imports.

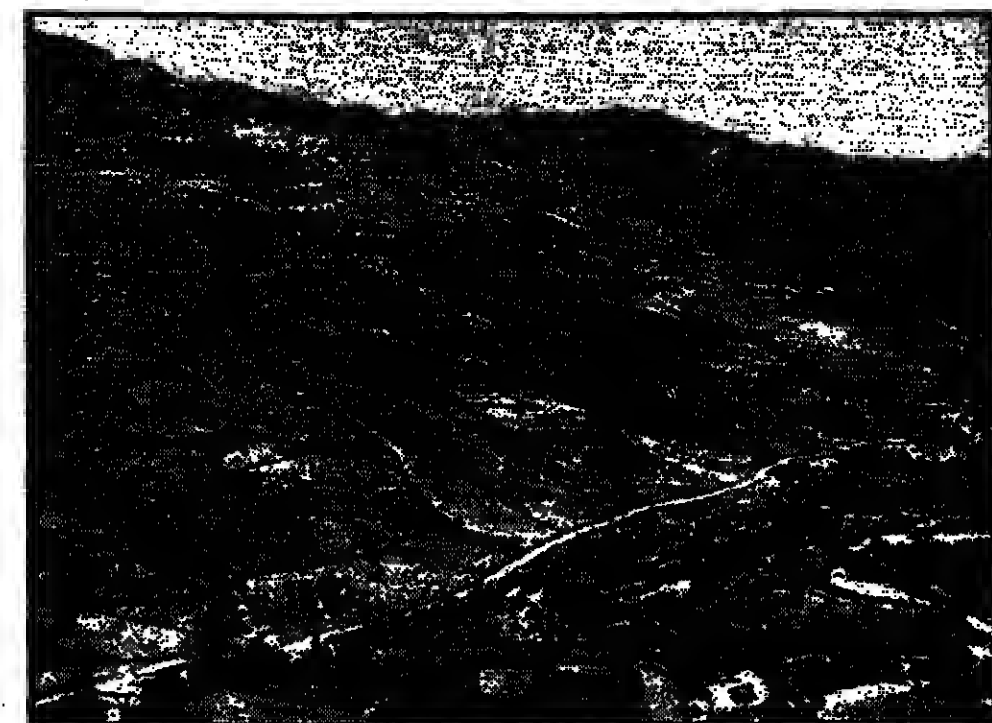
According to Mr Mithat Kunt of Transistürk Holding Group, 90 per cent of whose \$20m turnover comes from transit trade, there are still some big contracts around and his company's revenues are holding up because much of the merchandise they deliver to Iran and Iraq, like water and sewage pipes, are in inelastic demand.

Consignments

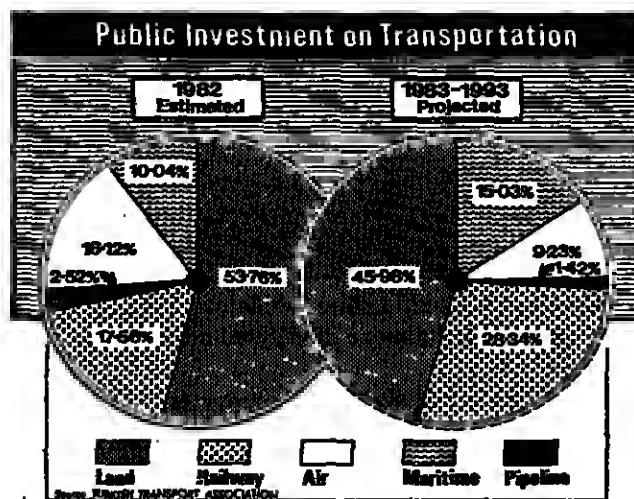
Mr Kunt says European companies have on the whole lost more trade there than Turkish companies, so Transistürk is now carrying fewer consignments through from Europe. Mr Kunt, like many others, is confident however that when the Gulf war finally ends, this business will boom again on the back of demand for the transport of reconstruction materials.

In the meantime, the Government's proposed development of four free-trade zones should add appreciably to Turkey's transit trade, estimated by the Turkish Transport Association to have been worth around \$730m last year.

According to the association, a total of 5.1m tons of international freight were carried on Turkish vehicles, and \$247m earned in foreign currency during the first half of 1985. The Turkish railway system has not benefited to anything like the same extent, since it has been hampered by poor line



A mountainous road near Bergama, typical of the transit route heavy lorries have to take



capacity, insufficient and outmoded rolling stock and inadequate signalling. But improvements are on the way with the Government's \$725m modernisation programme. One proposed project is to build a light rail transit system for Istanbul; a joint venture of the Swedish concern ASEA and the Turkish firm Yapi Merkezi has won a \$77m contract to construct the first stage.

Turkey's merchant shippers have also benefited from Turkey's increased international

transit trade, particularly with Iraq and Iran which is reckoned to be worth around \$600m. As with the road hauliers, business may have flattened out but it remains steady. The Government is anxious to see as much as possible of Turkey's growing trade carried on nationally registered ships; four years ago some 75 per cent was accounted for by foreign carriers, representing an outflow of around \$500m per annum.

To remedy this, easier credit

and relief on freight charges were introduced; as a result of these incentives the Turkish merchant fleet has more than doubled from 2.5m dwt to over 5m dwt.

The Government hopes that by 1993 at least 60 per cent of all trade going through Turkish ports will be in nationally registered ships, and that the fleet by then will amount to 7.4m dwt, or nearly 1,000 vessels.

The Masterplan's projections of Turkish foreign trade into the next decade suggest that the fleet indeed needs to be expanded if Turkey's freight bill is to be kept within bounds. By 1993, according to the Masterplan, imports of dry and liquid bulk goods are expected to rise to \$7.2m tonnes (9.94 in 1981) exports similarly to reach 13.6m tonnes (1.6 in 1981).

Mr Pekin Baran, president of the Istanbul shipping company Denizcilik, has little doubt that the funds expended by the Government, through incentives to build up the fleet between 1980 and 1984, have proved a worthwhile investment in saving a disproportionate amount of foreign exchange.

He quotes figures from the Istanbul Chamber of Shipping which show that the \$87m spent over the period by the Government resulted in incremental foreign exchange earnings of \$1.95m.

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Martial law looms over industrial relations

Labour

DAVID BARNARD

THE MAIN Istanbul office of Turkey's biggest labour confederation, Turk Is, is in a quiet flat in one of the smartest areas of the city and it helps to convey the impression that industrial relations in Turkey are still on the back burner. Since 1980 much of industrial relations has been affected by martial law. This is still in force in Istanbul, and the other important centres where it has been lifted are mostly under formal "state of emergency."

But Mr Sevkettin Yilmaz, president of Turk Is, which has an estimated 1.2m members out of a total workforce of 18m, has been hit hard by the Government with demands for big wage increases. So far he has not had much success. Wage increases have been held well below the 53 per cent inflation of 1984, with a Government target of 23 per cent for 1985. In many sectors collective bargaining is carried out before panels of judges who arbitrate between unions and employers. Mr Yilmaz has several times gone into meetings armed with Government promises that there would be trouble if there were no big increases, only to leave with little to show his members.

Two factors seem to be at work. First, the Government's economic strategy cannot allow a wage explosion. Many employers seem to feel that wage increases are being held back and are not an important contribution to inflation. The OECD annual report on Turkey, however, cites some private sector pay increases of 80 per cent or more last year as a danger signal.

Secondly, even if he did not already have problems with inflation, Mr Ozal is well aware that an abundance of cheap and relatively skilled labour is one advantage that Turkey enjoys in trying to woo foreign investors.

During his visit to Japan earlier this year the Prime Minister pointed this out—and got a mixed reaction in the Turkish Press. There has also been criticism of proposals to hold down wages and make strikes illegal in the free trade zones to be set up next year. In any event, as Turk Is officials say, Mr Yilmaz Guvenec, the legal restrictions on trade unionism severely limit their options. Since 1982 and 1983 unionism has been curbed by constitutional and legal restraints which Mr Yilmaz would probably like to change. But he has little chance of doing so.

The more militant unions of the 1970s have in any event been subdued by more drastic means. About 2,000 officials of the radical Left-wing confede-

ration Disk are on trial, many of them facing the theoretical possibility of a death sentence. All are currently out of prison, according to Mr Guvenec, who rejects allegations that some of them were tortured.

"I have friends among them and I asked them about it," he says. "They said they were not tortured. But Disk is in retreat at least for the foreseeable future."

Turk Is has so far conducted a few strikes. One last year was in a small dockyard. Another is now under way at United German Pharmaceuticals, an Istanbul based company. The Government has allowed the company to import the products it can no longer make, thus causing the strike to be more painful than it might otherwise be, according to Mr Guvenec.

Loyal

The climate for militancy remains however. Many of the plants were manned by Disk unions (the confederation had about 400,000 members mostly in advanced sectors) but they have not joined new unions and remain unrepresented. The implication must be, says the owner of an Istanbul textiles factory which falls into this category, "that they are staying loyal to Disk and hope to revive its activities when they can."

Some important industries are still without their own unions, perhaps for similar reasons. Workers at the Vestel Ferguson electronics plant near Manisa, for example, belong to no union. Although the management hopes that its facilities will be attractive enough to prevent its workers looking to the unions it is not clear that this will always be successful.

Meanwhile, two other confederations are vying with Turk Is. Both were once affiliated to Right-wing coup political parties—though the new union law prevents any political links. One is Hak Is, an Islamic movement which, some claim, has been infiltrated by Disk. The other is Misk, formerly the labour wing of the ultra-right-wing Nationalist Action Party. Unexpectedly, it was allowed to reorganise about a year ago.

Both confederations probably have fewer than 100,000 members and are hampered by restrictions which compel them to have more than 10 per cent of the workforce in a particular sector before they can become eligible to carry out collective bargaining.

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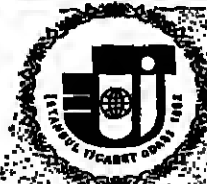
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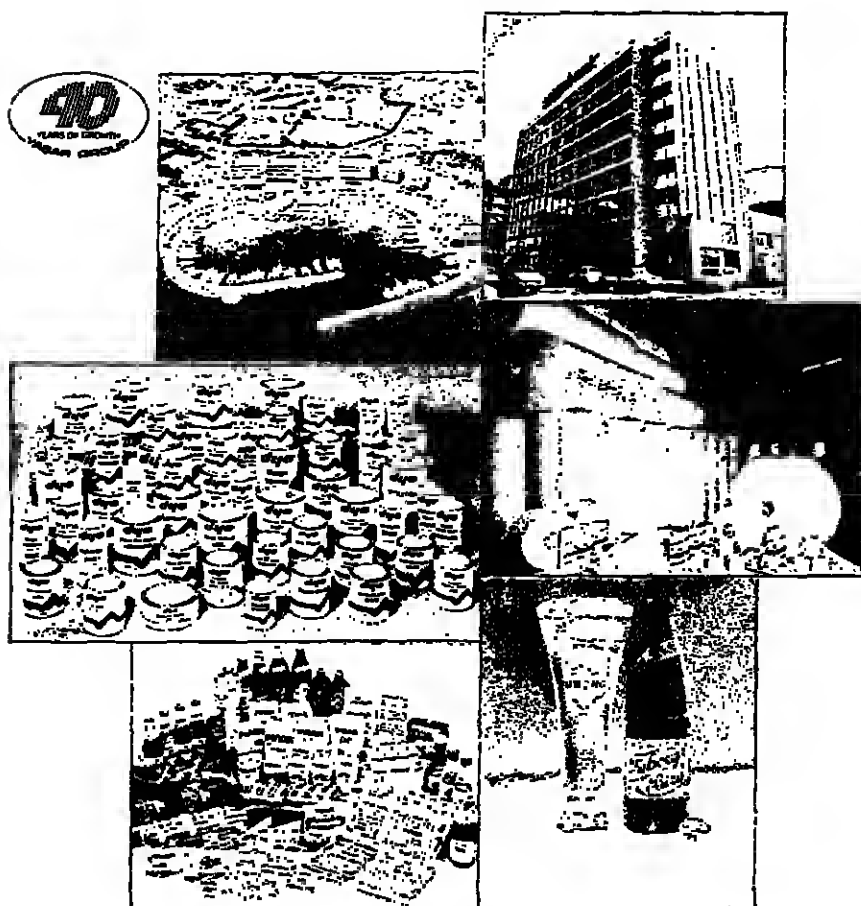
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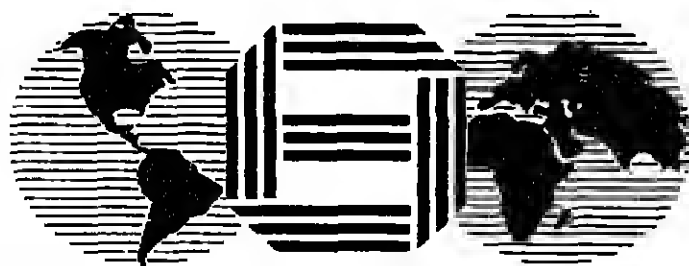


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TURKEY Banking: Investment: Trade 12

Prime Minister Ozal gives his views on the economy, relations with the European Community, and human rights in his written replies to a wide-ranging series of questions put by David Barchard

Question: Are you satisfied with the progress of the Turkish economy in 1985? Are you worried that inflation remains above target levels while growth seems to be slowing down?

Answer: The performance of the Turkish economy in 1985 had been better than we expected. In the beginning of the year, we had the courage to implement the Value Added Tax System. This new tax caused a considerable jump in the inflation rate, which created a problem in meeting the target.

Because we did not allow the inventories left over from 1984 to be excluded from the VAT, the first estimate of GNP growth came out lower than it actually was. Industry under-declared production to make up for the new tax payments. This under-declaration was spotted through power consumption. The increase in electricity consumption by industry in 1984 and 1985 was close to 12 per cent.

The increase in production should be identical with this figure as it was last year. Thus, there is no slowdown in growth in real terms. This will show up in the second and third estimates of growth rate.

The other good development is the acceleration in exports. The export credit system in 1985 is completely different from 1984. For the first time, Turkish exporters are faced with the real interest rates in export loans. This created a certain hesitation which ended in a slight stagnation in exports in the first months of this year. Once the exporters realised that they could still work with the real interest rates, exports started to pick up.

Tourism revenue is nearing \$1.5bn this year. Workers' remittances are also above last year's level. Best of all is that the budget deficit is turning out to be much smaller than predicted, due to the increase in tax collection. With the aid of the tax rebate scheme, VAT has produced fruitful results in reducing tax evasion. For the first time tax income has surpassed the budget estimate.

Q: Your policies are frequently criticised for their social costs. How severe do you think social problems such as unemployment are in Turkey? Is there any risk of their becoming unmanageable?

A: There is a misunderstanding about our policies. In no year

One of our major aims is to tackle the housing shortage. We plan to provide 200,000 homes per year.

since these policies began has growth rate been slow. It has never gone below 4 per cent. We consistently had one of the highest growth rates in the Organisation for European Co-operation and Development. Our growth rates had also been higher than the socialist countries in southern Europe. We have never laid off a single public sector employee solely to benefit efficiency and we are trying to develop more humane methods to improve efficiency and productivity.

One of our major aims is to tackle the housing shortage. We plan to provide at least 200,000 homes per year. This was an incredible problem in Turkey before we came to power.

There are no wage freezes in our austerity programme. Even though we have reduced subsidies in general, we have also introduced them, specifically in the form of income tax refund. Our social policy is to give subsidy only to the needy. Therefore there is no across-the-board costly subsidy programmes.

Starting next year, we will implement a programme of food assistance to pregnant women and to the newborn to eradicate malnutrition. In the same way we supported a more balanced diet for children of school.

Less developed regions of Turkey have been given priority. All villages in these regions will have electricity by the end of 1987. Many provinces will also have automatic telephone connections down to the villages by 1988.

As long as the growth continues, and balance of payments picture is healthy, we do not see Turkey falling into the same problems as she did before 1980. Healthy growth, low inflation will bring further prosperity and improve the welfare of the people.

Q: Are you satisfied with the volume of foreign investment so far this year in Turkey?

A: Foreign investment develops gradually. Looking at the experiences of all other countries, we see that it flows in a slow but steady rate. There are usually no sudden jumps.

There is an enormous interest in Turkey by many investors. By the end of 1985 and in 1986, we expect good development in many large projects which will change the attitudes of hesitant investors positively.

In terms of foreign investment, Turkey is the largest market in the Middle East and potentially the most rapidly



Mr Turgut Ozal, Prime Minister: Turkey has been undertaking a more intelligent borrowing strategy

growing market in the Middle East, with the added advantage of having access to the most interesting markets of the world; that is, the Socialist Block, the Middle East and the Common Market.

We also have the hardest working skilled labour force, and a good work ethic. It is a very dynamic operational base. Q: Which sectors do you see as the most promising for the Turkish economy in the medium and long term? What steps are taken to encourage them?

A: Turkey has the potential of being competitive in both high and low technology areas. We have highly trained manpower in every area. Starting from agro-industry, tourism, light manufacture, textiles, heavy manufacture (of buses, trucks, construction machinery), petrochemicals, even electronics, we can easily compete in the world markets.

There is a liberal incentive system in operation today. Investors, in addition to the inherent advantages of a large market and a good labour force, also have many tax and export advantages.

Q: Turkey's external payments have enjoyed a remarkable recovery over the last few years, but it looks as if some degree of balance of payments support, probably in the form of loans from the commercial banks, will be necessary for the years to come. Can you say something about how much Turkey is likely to seek from the international money markets in 1986 and beyond? Is there any prospect of the current account balancing or showing a surplus in the medium term and sooner?

A: Turkey's balance of payments has improved steadily during the last six years. In fact, it should be remembered that, when we needed debt re-schedulings in 1980, everybody was doubtful of our ability to repay. Since then, exports have quadrupled and tourism earnings have quintupled. Making debt repayments now is a very easy task for the Turkish economy.

Turkey has also been undertaking a more intelligent borrowing strategy. With heavy emphasis on privatisation, this assures that no undesirable project will be financed through foreign borrowing, which is also an assurance for the long-term debt repayment.

Many companies are preparing already to build power stations using imported coal. Thus, prospect of current account balancing and showing a surplus in the medium term is not a distant possibility.

Q: Do you foresee any scaling down of the present fairly high tariff barriers on many imports in 1986 or the following years?

A: The present liberalisation policy of Turkey is a self-imposed one. We aim to open up the Turkish economy to outside competition, and prepare for the eventual entry to the European Common Market. The scale of liberalisation is adjusted at a rate which the Turkish industry can stand.

There are not many high tariff barriers in our import list. Each year, these barriers are brought down by five to ten points, depending on whether it is a raw material or manufactured good.

Q: Many people in the outside world are surprised at the hard feelings which seem to exist between Turkey and the European Community. Do you feel that relations have become so intractable over several areas (e.g. textile export restrictions or debates over human rights) that even if Turkey does not turn its back on the Community, as sections of the Turkish press have been suggesting, an application for a full membership is hard to imagine?

A: Turkey is an associate member of the Community. Turkey aims to apply for full membership to the Community. Our

country is the fastest growing market in the region. It is not hard to imagine that the Community would have many advantages joining with Turkey and in turn, Turkey would also benefit from entering the Community. The main difficulty between Turkey and the Community is the lack of dialogue. With improved dialogue, my belief is that the hard feelings between us would completely be removed.

Q: How do you see the human rights situation in Turkey today? Is there any change from a year or two ago? How do you regard some of the claims which are being made by opposition parliamentarians?

A: The main task of this Government is to restore and institutionalise democracy. We are very sensitive over the human rights issue. The courts are independent, and they follow duly all cases of human rights violations. Any claim which is made, should first be taken to the Turkish courts.

If no action is produced or if any prejudicial decision is taken by the court, then the matter should be taken to the Parliament. The violators of human rights should first be handed by the courts. We have confidence that Turkish courts will behave justly in dealing out penalties to these violators.

Turkey has been through a very tragic period of anarchy and terrorism. If another European country had gone through the same type of anarchy and terrorism, we would wonder what reactions would be produced in the public opinion of those countries. I watch with amazement a European country that is troubled by a terrorist group and treats the people of a certain nationality with utmost disregard for the law. I heard that people of that certain nationality could be deported from the capital of that country without any reason.

We also have to consider that this European country did not even experience one thousandth of the terrorism that Turkey had faced. So, the condition of

Healthy growth and low inflation will bring further prosperity.

Turkey is right now exemplary considering what would have happened in a similar case in a European country. European reaction to terrorism is much harsher than Turkey's as the examples have shown. In one other European country, the suicide rate of the terrorists in prisons was very high.

The duty of this Government is to heal the wounds inflicted in the period of anarchy and terrorism, preferably to perform a plastic operation to remove the scar.

Q: Turkey does not seem to have received very much satisfaction from the Bulgarian Government after its protests that the large Turkish minority in that country is being harassed, forced to change its religious and cultural identity, and that some ethnic Turks may even have been murdered?

A: First of all I should say that the problem which we have with Bulgaria emanating from the Bulgarian oppression of Turkish minority, has nothing to do with our broader relations with the Eastern Bloc countries. It is an isolated problem, unseen and unheard of, until now. We have proposed to the Bulgarians to take up the issue bilaterally. So far they have refused this. Therefore, until they decide to negotiate this matter with Turkey, we are left no choice but to take up this issue to international platforms.

Q: You have been suggesting that the clause of the Constitution (No. 64) which permits deputies to change from one party to another should be lifted temporarily. Why is this? Why are you in favour of doing this only temporarily? Surely you either have such restrictions or you do not?

A: As you know the Motherland Party, despite the opposition of the other parties in the Parliament, allowed the parties out of the Parliament to take part in the local elections. This was the best proof of our commitment to democracy.

The number of people left in Turkish prisons from the period of anarchy is around 10,000, considering that more than 5,000 people were killed and 20,000 wounded, this is a small number. In a similar situation, one should consider the painful events we went through. If the same things have happened in any other European country, indications show that their reactions would not have been different.

Q: Earlier this year, it was suggested that if Greece did not respond to the Olive Branch you were offering, then Turkey might make various gestures (such as preventing Turkish cargoes from travelling on Greek ships) to show its disappointment. Are these measures still contemplated?

A: Turkish public opinion is greatly frustrated because of Greek indifference to Turkish gestures. The presence of tension between two countries is not helping the development of either. In the long run the tension has to be decreased for the benefit of the two countries.

We hope that the common sense of the Greek people will outweigh and see the advantage of forming a meaningful dialogue with Turkey. Our sincere wish is to develop good political, economic and cultural relations with Greece.

In fact, we changed the Election Law to let these parties enter the local elections. The November 8, 1983 General Elections were not in our control, therefore, it was not in our power to allow parties other than those three, to take part in that election. But we feel that there is an uneasy situation because of some parties not being represented in Parliament. We want to remove this discomfort by allowing the outside parties to be represented.

Q: The Turkish Press has been talking of the dangers of an extremist religious revival. How do you view these claims?

A: Turkey is a secular state. Secularism is a state policy and a prized possession of the Turkish Republic. No force can harm the Secularism that has been institutionalised in this country since the beginning of the Republic.

Q: What role do you think economic relations with Japan can have for Turkey? Are there in any sense an alternative to relations with Europe?

A: Turkey is a rapidly developing market. Of course the countries who try harder will have a better chance of developing good relations with Turkey. The best partner in the region for any country to co-operate with. We see not only Japanese investment coming, but also an upsurge in European investment. We welcome all types of

In terms of foreign investment, Turkey is the largest Middle Eastern market.


investment in Turkey by our European partners.

Q: The next elections are due in Turkey by 1988. What would you like to achieve between now and then? And is there any possibility of elections being held earlier than that?

A: As we have said, reducing inflation will be the primary target. By 1988, the housing sector will have a tremendous growth and total numbers of housing units completed will surpass 600,000. The goal is to approach 800,000 units by then.

There will be no village left without electricity. The second Bosphorus bridge will be completed. The water problem of big cities will be totally solved.

The infrastructure of the metropolis especially that of the aiums, will be completed to a great extent. Employment generation, especially in South and East Anatolia will be reaching levels which will avoid further migration to the West. Growth rates will be over the 7 per cent mark which will be a healthy sign of developing Turkey.



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STRAIGHT BONDS: Yield to redemption of the mid-price. Amount issued in millions of currency units except for yen bonds, where it is in billions.

FLOATING RATE NOTES: US dollars unless indicated. Margin above six-month offered rate (three-month/5 above mean rate) for US dollars. C₉=current coupon.

CONVERTIBLE BONDS: US dollar unless indicated. Premium over par value of the current effective price of existing equity via the bond at the time of issuance.

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New Issue



16th October, 1985

U.S.\$150,000,000

European Investment Bank

10 1/2 per cent. Notes due 1992

Issue Price 100 1/4 per cent.

Union Bank of Switzerland (Securities) Limited

Amro International Limited	Banca Commerciale Italiana
Bank Leu International Ltd	Bankers Trust International Limited
Banque Bruxelles Lambert S.A.	Chase Manhattan Capital Markets Group
Crédit Lyonnais	Credit Suisse First Boston Limited
Daiwa Europe Limited	Generale Bank
Genossenschaftliche Zentralbank AG-Vienna	IBJ International Limited
Istituto Bancario San Paolo di Torino	Kuwait International Investment Co. s.a.k.
Merrill Lynch Capital Markets	Morgan Stanley International
The Nikko Securities Co., (Europe) Ltd.	Nomura International Limited
Orion Royal Bank Limited	Shearson Lehman Brothers International
Société Générale	Swiss Bank Corporation International Limited
Swiss Volksbank	S.G. Warburg & Co. Ltd.

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New Issue

17th October, 1985

U.S.\$75,000,000

Swiss Volksbank
Finance (Cayman Islands) Ltd.

6 1/2 per cent. Guaranteed Notes due 1990
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100,000 shares of Sfr.500 par value each of,
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Swiss Volksbank

Issue Price 101 per cent.

Union Bank of Switzerland (Securities) Limited	Swiss Volksbank
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Commerzbank Aktiengesellschaft	Deutsche Bank Capital Markets Limited
DG BANK - Deutsche Genossenschaftsbank	Dresdner Bank Aktiengesellschaft
Amro International Limited	Hill Samuel & Co. Limited
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)	Nomura International Limited
Orion Royal Bank Limited	S.G. Warburg & Co. Ltd.
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Bayerische Landesbank Girozentrale	Berliner Handels- und Frankfurter Bank	Bayerische Vereinsbank Aktiengesellschaft
Compagnie de Banque et d'Investissements, CBI	Credit Commercial de France	B.S.C. Capital Markets Group
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Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft	Hessische Landesbank - Girozentrale	Groupement Privé Genevois S.A. Panama
Handelsbank N.W. (Oversens) Limited	Kuwait International Investment Co. s.a.k.	Kreditbank N.V.
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September, 1985

The Goodyear Tire & Rubber Company
Ohio, U.S.A.

5 1/2 per cent. Bonds 1985-2000

Issue Price 100 1/4 per cent.

Interest payable annually in Swiss Francs
on the aggregate principal amount of

Swiss Francs 238,000,000

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Swiss Bank Corporation	Goldman Sachs Finanz AG
Swiss Volksbank	Bank Leu Ltd
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Private Bank and Trust Company	Members of the Groupement des Banquiers Privés Zurichois
Members of the Union des Banques Cantionales Suisses	
BA Finance (Switzerland) Ltd.	Banque Nationale de Paris (Suisse) S.A.
Crédit Lyonnais Finanz AG Zurich	Daiwa (Switzerland) S.A.
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International Financing: Can you afford not to talk to UBS?



INTERNATIONAL COMPANIES & FINANCE

CORPORATE FINANCE

Return to respectability for Harvester

SLOWLY, PAINFULLY. International Harvester is returning from the twilight zone of near extinction to the land of corporate respectability. Its balance sheet is still showing negative net worth, and it remains critically dependent upon its bankers. But the financial restructuring it launched last week, combined with its auditors' decision to drop most of the qualifications of its accounts, is a sign that it may now be moving out of the intensive care department into convalescence.

The main purpose of the financial moves was to reduce the company's enormous unfunded pension liability, amounting at present to around \$800m total funds of \$2bn. Ever since the financial crisis overtook Harvester in the early 1980s, the part of the company's pension scheme not covered by an invested portfolio has caused concern.

For Wall Street, it meant one more uncertainty over a group which was dubious enough on trading grounds alone.

In the days when Harvester

was a strong company, feeding trucks and tractors into markets that never looked as though they would go backwards, the unfunded element was easily taken care of by current earnings. Since then, however, Harvester has reduced its size drastically, amputating whole divisions, without an equivalent reduction in its pension obligations. When it sold its agricultural tractor activities last year, for example, it retained responsibility for the retired people in that section.

Although Harvester has managed to meet its obligations, it has been unable to increase payments, and in some years outgoings to pensioners have soaked up as much as \$80m. Reducing this outflow is consequently crucial in improving profitability.

Harvester wants eventually to fund the whole of the unfunded part of the scheme. But in this initial step it is aiming to provide the finance for a permanent pool of securities to meet obligations on around \$500m of the liabilities in the pension

plan. To achieve this, it is paying \$950m into the scheme which, according to actuarial calculations, should yield in the region of \$600m over the estimated life of the obligations, assuming an investment return of 12 per cent a year.

Mr Bob Lannert, the treasurer, says the cash will be invested mainly in government and corporate bonds, with a small element in equities, taking advantage of what he calls "a unique period of time when interest rates are high."

To provide the \$350m, the group is rejecting the rest of its already complicated finances. The bulk of the money — \$250m — will come from a dividend paid to the parent company by the commercial credit subsidiary. This will be followed by a further \$100m once the credit unit has made an offering for an identical amount of subordinated debentures carrying warrants on Harvester stock.

Harvester sees these commitments as something of a vote of confidence in its future, particularly since the banks have allowed the parent company to take the finance unit dividend. The new arrangements, it says, will also ease the finance subsidiary's return to the commercial credit markets, since it is now on a firmer footing. And the parent company itself is going ahead with a straight debt operation. It plans to issue \$100m of 15-year senior sinking fund debentures which will be used to repay bank debt and reduce the group's revolving credit facility.

Wall Street has broadly welcomed these balance sheet adjustments, noting that they should have a healthy impact on the profit and loss account through the reduction of interest payments and outgoings on pensions.

At the same time, the balance sheet is still looking extremely unbalanced. The forced sale of the farm equipment group to Tenneco last year plunged Harvester into negative net worth, setting it back after all the progress it had made in reducing debt: while borrowings are down from \$1.2bn at the peak to \$800m, the group's equity has fallen from a positive \$302m at the end of its last fiscal year in October 1984, to a negative \$20m today.

With truck sales profitable again, Wall Street's hope is that Harvester will eventually be able to trade its way out of these problems. But no one has any delusions that it will not take some time before it will be possible to give the group a clean bill of health.

Terry Dodsworth

Provisions put MGM-UA in the red

By Our New York Staff
MGM-UA Entertainment, the film studio and distribution company which is being taken over by Turner Broadcasting, the Atlanta-based cable television group, lost \$115.8m, or \$2.33 a share in the year to August against net profits of \$34.7m, or 69 cents a share. Four quarter losses were \$49.5m, or \$1 a share, compared with profits of \$2.1m, or 4 cents a share. Revenues rose to \$177m from \$138m. Revenues for the year slipped to \$655m from \$706.9m.

The fourth-quarter loss reflects provisions for settling litigation relating to a licensing agreement with Rainbow Service, which operates a television cable network, over rights to the group's film library.

The total payment for settlement which will clear the way for the merger with Turner, amounts to \$50m, of which Turner will pay \$10m immediately. The other \$40m will be paid by Turner along with \$32.5m from MGM-UA, either on December 31 or three days after the merger is completed.

Reverse takeover for Sun King Fung

BY DAVID DODWELL IN HONG KONG

HONGKONG MACAO International Investment, the group created by mainland Chinese interests in partnership with a number of Hong Kong Chinese businessmen, has taken control of Sun King Fung, the troubled Hong Kong property investment company controlled since 1980 by the Sun Hung Kai group.

In what amounts to a HK\$200m (US\$25.6m) reverse takeover, Hongkong Macao is making its second major investment since it was founded just days after the initialing in September last year of the

Sino-British agreement. Its first investment was to set up Dragon Airlines, which stirred up a political storm by challenging Cathay Pacific Airlines' claim to be Hong Kong's exclusive flag carrier. After the takeover, Sun King Fung will be controlled by Tyfoll Co, the shell chosen by Hongkong Macao to make the offer. Tyfoll will hold at least 50.9 per cent of the group, while the family interests of the late Mr Fung King Hey (who controlled Sun Hung Kai) will hold 19.5 per cent.

The bid marks the second

major reorganisation of Sun King Fung in less than a year. It suffered serious losses after the collapse of Hong Kong's property market in 1982. After incurring losses of HK\$295m in 1984, the group in May announced a restructuring which involved disentangling the group from a number of loss-making projects, writing off debts to a number of companies linked to the Fung family, and issuing fresh equity to the Fungs.

The new chairman of Sun King Fung will be Mr K. P. Chao, a local toy manufacturer

who chairs Hongkong Macao. Two mainland Chinese board members of Hongkong Macao are also to be appointed to the board. Tyfoll will be the first publicly quoted vehicle controlled by Hongkong Macao.

Until two weeks ago, Hongkong Macao held a controlling interest in Dragon Airlines. This has since been diluted to 25 per cent, with two prominent Hong Kong businessmen, Sir Yue-Kong Pao and Mr Ronald Chao, acquiring 30 per cent and 19.5 per cent respectively in a manoeuvre capitalising the airline at HK\$200m.

Advance by Power Corporation

BY ROBERT GIBBENS IN MONTREAL

POWER CORPORATION of Canada, the holding company through which Montreal financier, Mr Paul Desmarais, controls financial services, communications, pulp and paper, and packaging subsidiaries, made net earnings of C\$82.4m (US\$80.2m) or C\$1.40 a share in the first nine months of 1985,

up from C\$51.3m or C\$1 a share a year earlier.

Revenues, mainly from dividends, were C\$93.9m against C\$75.2m. Power Corp plans a C\$100m radio and television acquisition in Quebec, which may lead to its becoming an operating company itself with certain tax advantages.

Setback at All Nippon Airways

BY YOKO SHIBATA IN TOKYO

ALL NIPPON Airways (ANA), Japan's largest domestic carrier suffered a 10.7 per cent drop in pre-tax profits to Y6.32bn (\$30.3m) in the half year to September, a period which had initially been expected to bring a strong advance.

The setback was due chiefly to a sharp fall in passenger de-

mand after the crash of the Japan Air Lines jumbo jet in mid-August, and consequent special provisions by ANA.

Turnover was 3.7 per cent higher at Y246.39bn, while net profits declined to Y1.94bn or Y1.72 a share from Y3.94bn or Y3.65 per share.

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Average life years	Coupon %	Price	Bank Rating	Yield %
U.S. DOLLARS							
STR 2	150	1985	10	(5)	100	SBIC	
Crescent S&L (a)††	100	1987	12	7 1/2	100	Salomon Brothers	
Rembrandt S&L (a)††	150	1985	10	7 1/2	100	CSFB	
Wagon Wheel Bank (a)††	100	1988	11	7 1/2	100	Morgan Stanley	
First Bank System (a)††	200	2010	25	7 1/2	100	Morgan Stanley	10.117
Kansai Elec. Power †	100	1992	7	10 1/2	101 1/2	Wagon Wheel	
European American Bk (a)††	125	1982	7	7 1/2	100	Wagon Wheel	
San Paolo di Torino (a)††	100	1982	7	7 1/2	100	Wagon Wheel	10.763
Chubbier Sotelo †	115	1982	7	10 1/2	100 1/2	Wagon Wheel	10.377
St. Clair Edison (a)††	100	1993	0	10 1/2	100 1/2	Wagon Wheel	8.723
Coca-Cola (a)††	100	1992	7	7 1/2	100 1/2	First Chicago	10.396
McDonnell Douglas †	50	1982	7	10 1/2	100 1/2	Wagon Wheel	10.396
Chrysler Fin. Corp. †	100	1991	6	10 1/2	100 1/2	Wagon Wheel	11.509
Saga Petroleum †	150	1995	10	11 1/2	100	CSFB	10.509
Victoria Elec. Comm. †	100	1992	7	10	100	Dresdner Bk Cap. Mkts.	10.541
Canada †	500	1995	10	10	99 1/2	Chase Nat. (A&A)	
Korea External (a)††	100	1995	10	10	100	Bank of Tokyo Int.	
Bank of Tokyo Fin. (a)††	100	1987	12	20 1/2	100.1	Wagon Wheel	
Royal Bk Scotland (a)††	350	—	—	7 1/2	100	Wagon Wheel	
Lyons Bank (a)††	500	—	—	7 1/2	100	Wagon Wheel	
Swiss Bank (a)††	25	1985	10	10	100 1/2	Wagon Wheel	8.943
GMAC †	200	1991	8	10	100 1/2	Wagon Wheel	8.943
Shall Oil †	250	1990	5	9 1/2	99 1/2	CSFB	
Northwest Savings (a)††	125	1985	10	7 1/2	100	Wagon Wheel	
Standard Chartered (a)††	400	—	—	27 1/2	100.1	Wagon Wheel	
New Brunswick †	75	1985	10	10 1/2	99 1/2	Wagon Wheel	10.291
Texas Commerce (a)††	150	1987	12	7 1/2	100	Salomon Brothers	
Korea Credit Corp. †	50	1988	3	8 1/2	101	Fuj. Int. Fin.	8.969
UBAF Bank (a)††	30	1982	7	7 1/2	100	Wagon Wheel	
AUSTRALIAN DOLLARS							
Morgan Guaranty †	50	1982	7	13 1/2	100	Morgan Guaranty	13.428
NEW ZEALAND DOLLARS							
Kreditbank Int.	25	1988	3	17 1/2	—	Kreditbank Int.	
D-MARKS							
DAAB †	250	1992	7	7 1/2	100	Dresdner Bank	7.125
Zachow Co. †	30	1980	5	(3)	—	Deutsche Werksbank	
Swiss Textile †	20	1980	5	(3)	1100	Wagon Wheel	
ICI Finance (a)††	100	1995	10	7 1/2	100	Industriekreditbank	
CEC (a)††	400	1995	10	7 1/2	100	Commerzbank	
J.P. Morgan (a)††	400	1995	10	7 1/2	100	Morgan Guaranty	
Security Pacific (a)††	300	1995	10	7 1/2	100	Commerzbank	
Ind. Bk. of Japan (a)††	250	1995	10	7 1/2	100	Dresdner Bank	
Oversea-Charing †	130	2000	15	7 1/2	100	Dresdner Bank	7.259
SWISS FRANCES							
Quinta Fish Market** †	20	1991	—	1 1/2	100	Handelsbank	1.788
Sanyo Electric** (a)††	300	1980	—	1 1/2	100	Credit Suisse	2.390
Mitsui & Co.** †	100	1991	—	(2)	—	SBIC	
Mitsubishi Corp.** (a)††	50	1991	—	2	100	Credit Suisse	2.434
Yamato Transport** †	50	1990	—	2 1/2	100	Wirtschaftsbank und Privat	2.375
Yamato Kisen** †	100	1990	—	(3)	100	Swiss Volksbank	
City of Yokohama †	100	1995	—	5 1/2	99 1/2	Credit Suisse	5.488
TRT Overseas Fin. †	25	1991	—	5 1/2	99 1/2	USBS	5.128
Philips Lamp †	200	1987	—	5 1/2	100	SBIC	
Adnan Dev. Bank	100	2010	—	(5)	—	USBS	
Japan Refining** †	100	1991	—	5 1/2	99 1/2	LTCS (Schweiz)	5.553
Tanaka Automatic** †	50	1990	—	5 1/2	100	SBIC	5.509
Chubu Electric** †	150	1995	—	5 1/2	99 1/2	USBS	5.567
Sanyo Shutter** †	30	1991	—	2	100	SBIC	2.463
Toyoko Chemical** †	50	1991	—	(2)	100	Credit Suisse	
STERLING							
Safeway UK †	100	2011	20	(6)	39.967	Baring Brothers	11.255
ECU							
STR 9	170	1995	18	(4 1/2)	100	SBIC	8.975
CEC †	100	1993	0	8 1/2	100	Dresdner Bank	8.256
Paragon †	50	1990	5	8 1/2	100	Paragon	
NORWEGIAN KRONER							
Refstad †	200	1992	7	(0 1/2)	—	Christiansen Bank	
LIRE							
United Technologies †	50m	1990	5	13 1/2	100	B. Com. Italiana	13.908
World Bank** †	50m	1990	5	12 1/2	99 1/2	Cariplo	12.941
YEN							
Paragon** †	10m	1992	7	7 1/2	100	Ind. Bank of Japan	7.500

* Not yet priced. † Final terms. ** Private placement. ‡ Convertible. † Floating rate note. † With equity warrants. ‡ With bond warrants. 9. Daily coupon. (a) 1/2 over 3m Libor, max coupon 13 1/2% after 3yrs. (b) 1/2 over 3m Libor, max coupon 13%, minimum 8 1/2%. (c) 1/2 over 3m Libor. (d) 1/2 over 3m Libor. (e) 1/2 over 3m Libor. (f) 1/2 over 3m Libor. (g) Sold in Japanese domestic market. (h) 1/2 over 3m Libor. (i) 20bp over 3m Libor, max coupon 13%. (j) 1/2 over 3m Libor. (k) 1/2 over 3m Libor. (l) 1/2 over 3m Libor. (m) 1/2 over 3m Libor. (n) 1/2 over 3m Libor. (o) 1/2 over 3m Libor. (p) 1/2 over 3m Libor. (q) 1/2 over 3m Libor. (r) 1/2 over 3m Libor. (s) Escalating Coupon. (t) 1/2 over 3m Libor. (u) Redemption above par. Note: Yields are calculated on AIBD basis.

This announcement appears as a matter of record only.

September 1985



Tekfen Holding A.Ş.

Tekfen Insaat ve Tesisat A.Ş.

Toros Gubre ve Kimya Endustrisi A.Ş.

Tekfen Dis Ticaret A.Ş.

U.S.\$ 60,000,000

Multi-Purpose Contract and Trade Finance Standby Facility

Lead Managed by:

American Express Bank

Türkiye İş Bankası A.Ş.

Co-Lead Managed by:

T.C. Ziraat Bankası

New York Branch

Managed by:

Arab Asian Bank E.C.

Asian Oceanic Group

Türkiye İş Bankası A.Ş.

London Branch

Provided by:

Türkiye İş Bankası A.Ş.

American Express Bank Ltd.

T.C. Ziraat Bankası

Arab Asian Bank E.C.

Asian Oceanic Group

Türkiye İş Bankası A.Ş.

Tunis International Bank

Saudi Lebanese Bank for the Middle East S.A.

Issuing Bank:

Türkiye İş Bankası A.Ş.

Agent:



American Express Bank Ltd.

These securities were offered and sold outside the United States.

This announcement appears as a matter of record only.



ECU 120,000,000

PHILIP MORRIS CREDIT CORPORATION

(Incorporated in Delaware)

Zero Coupon Bonds due February 22, 1993

Issue Price 55.70%

BANQUE PARIBAS CAPITAL MARKETS

GENERALE BANK

DRESDNER BANK AKTIENGESELLSCHAFT

SWISS BANK CORPORATION INTERNATIONAL LIMITED

ALGEMENE BANK NEDERLAND N.V.

AMRO INTERNATIONAL LIMITED

BANQUE BRUXELLES LAMBERT S.A.

BANQUE GENERALE DU LUXEMBOURG S.A.

BANQUE INTERNATIONALE A LUXEMBOURG S.A.

CAISSE DES DEPOTS ET CONSIGNATIONS

COMMERZBANK AKTIENGESELLSCHAFT

CREDIT SUISSE FIRST BOSTON LIMITED

DEUTSCHE BANK CAPITAL MARKETS LIMITED

KREDITBANK INTERNATIONAL GROUP

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

TECHNOLOGY

Harnessing silicon's potential

Improvements in the electrical properties of amorphous silicon open up new uses for the element, reports Peter M 215

ENGINEERS are showing increased interest in using a relatively novel form of silicon for integrated circuits and other electronic devices. It is a form of the element which can be turned out in large panels, like sheets of glass of a production line.

The material is amorphous silicon, where the element's atoms are arranged not in a regular crystalline structure but in a disordered mass.

In recent years, applications for amorphous silicon have started to take off, mainly in converting sunlight to electricity in solar cells but also in areas such as office copiers, flat display screens, anti-static films and electronic switching devices.

Most of the developments are in Japan and the U.S. but almost all can be traced back to pioneering work in Britain a quarter of a century ago, at STC, the telecommunications company, and Dundee University.

Amorphous silicon can be turned out much more cheaply than conventional single-crystal silicon, which, for instance, forms the dominant starting material in the world's \$250-a-year chip business.

Although amorphous silicon has been studied for more than 20 years, scientists have only recently improved its electrical properties to match those of the crystalline silicon.

Developments in solar cells have benefited greatly from amorphous silicon. According to one estimate, sales of solar cells based on amorphous silicon are now approaching \$50m

a year. By the end of the decade, cells which use this substance could outstrip the sort based on the better-established but more expensive crystalline material.

Current sales of all forms of solar cells are put at \$100m-\$150m a year and could amount to \$10bn by the year 2000, according to some industry projections.

One Japanese company, Sanyo, is turning out amorphous-silicon solar cells at the rate of 5m a month, for such uses as calculators. About 60 other Japanese concerns, including Fuji, Sharp, Mitsubishi and Canon are developing other applications (see panel).

Energy Conversion Devices (ECD), of Troy, Michigan, took an early interest in turning out solar cells based on amorphous silicon. ECD has annual sales of \$30m, most of it resulting from licensing agreements with other companies.

ECD has formed joint ventures with Sohio and Sharp, as a result of which factories in

Troy and Nara, Japan, are making amorphous solar cells on a backing of stainless steel in rolls 1,000 ft long and 1 ft wide.

The company is also interested in using amorphous silicon to make large electronic switching displays and memories. NTT of Japan is paying ECD \$1.5m to develop applications in this area. The Troy company is receiving another \$5.5m from an unnamed multinational corporation to work on large flat displays based on amorphous silicon.

The technology could make it possible to manufacture large integrated circuits measuring several square inches. Present-day chips made from monocrystalline silicon are limited to a fraction of this size because of the difficulty of making larger slices of material free from defects. Semiconductor companies currently buy about \$1bn worth of crystalline silicon a year for processing into integrated circuits.

Other U.S. companies developing applications for amorphous silicon include Sohio,

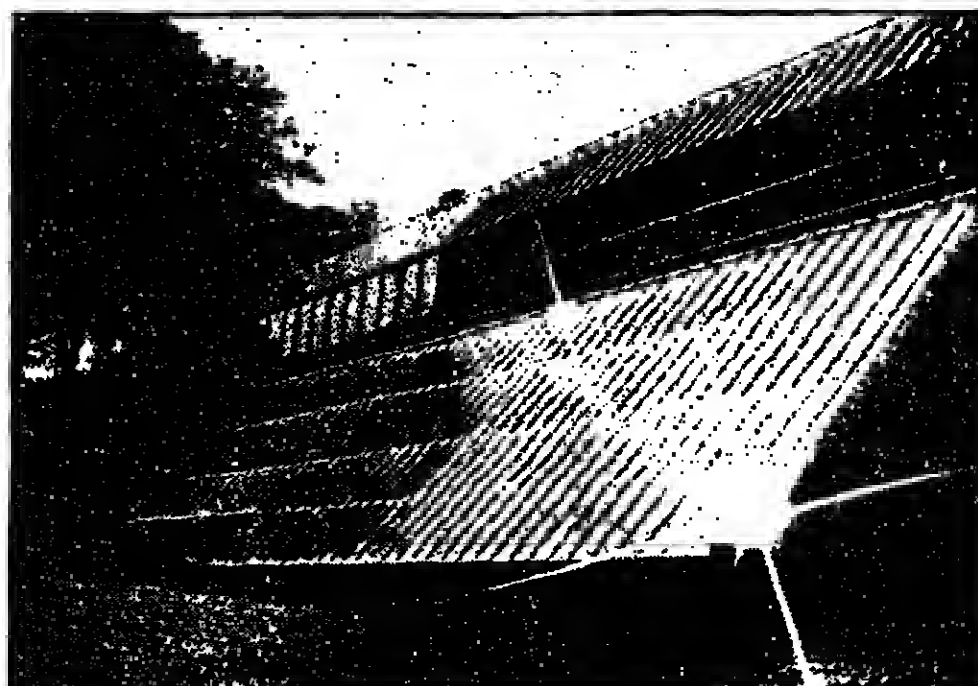
3M, Solarrex (a subsidiary of Amoco), and Polaroid.

Researchers at STC, the UK telecommunications company, were the first to explore the potential of amorphous silicon. In January 1960, three scientists at STC, STC's Harlow-based research company, published a paper in the Journal of the Electrochemistry Society on the preparation and properties of the material. The scientists were R. C. Chidwick, J. H. Alexander and H. F. Sterling.

When STC decided not to exploit the potential of this work, the researchers passed on samples to physicists at Dundee University in Scotland. For the next few years, Dundee workers published a stream of scientific papers on how to produce the material by depositing silicon from gaseous silane (silicon hydride) on a substrate such as glass.

The key factor of the process was that it involved a relatively low temperature of 200-300 degrees Celsius. The silane has to be in the form of a plasma (a not ionised gas) which is produced by an electric current. With the Dundee technique, the glass substrate can be moved through a chamber filled with gas while silicon is deposited in an automated process.

In orthodox silicon production, the single crystal form of the element is turned out by cooling molten silicon, a convoluted and energy-intensive process which needs a high temperature of about 1,000 deg. Celsius.



Solar collector arrays like this one at Torbay General Hospital in the UK may increasingly come to be based on amorphous silicon

The Dundee development

A CRUCIAL TIME in the development of applications for amorphous silicon came in 1975 when workers at Dundee University published details of how they had altered the substance's electronic properties by "doping" the material with atoms of boron and phosphorus.

The advance held out the prospect that the material could be used to make useful electronic devices. After this, says Dr Peter LeComber, one of the Dundee workers, interest in amorphous silicon mushroomed.

Companies around the world took up the Dundee ideas, spending millions of dollars on the further technical developments needed to make commercial products.

"There was little interest in Britain," recalls Dr LeComber who, with a colleague, Professor Walter Spear, was responsible for many of the early papers. "We were disappointed to see the Japanese go ahead and commercialise everything first."

The Dundee ideas were never patented. More recently, British companies such as GEC and Lucas have taken a new interest in the applications for amorphous silicon in electronic switching and flat screen TVs

(this page, October 15). BP is financing the Dundee workers and other group at Edinburgh University to study the uses of the material in information processing. Dr Arun Maden, an Indian-born scientist who studied amorphous silicon for his PhD thesis in Dundee from 1970 to 1973, says the university workers did a remarkable job. "We did the work 15 years ago yet the basic

principles remain the same." Dr Maden was employed by ECD in Troy between 1975 and 1982 and helped introduce the company to the ideas developed at Dundee. He has founded a new company, Glasstech Solar, to develop other uses for amorphous silicon.

Dr Stephen Hodgson, vice president for research at ECD, says the British scientists did "pioneering work which played an important part in getting us to where we are today." Other groups which played a part in the early development included a scientific team under Dr Helmut Fritzsche at the University of Chicago.

The Chicago workers made a crucial discovery in finding that hydrogen atoms embedded in the amorphous silicon played an important role in influencing the electronic properties of the material. Without the hydrogen, the amorphous silicon would be unable to function as a semiconductor along the lines of the crystalline material.

Amorphous silicon can be turned into integrated circuits using similar processes as for crystalline silicon—such as photolithography, in which the positions of individual circuits are defined by beams of light.

After 1975, ECD itself formulated a variation on the Dundee process. Instead of silane, it turned to silicon tetrahydride (with an added hydrogen) as the medium for applying amorphous silicon to a substrate. The silicon is built up on a steel backing atom by atom.

Other materials, such as dopant atoms, are added in a similar process to modify the silicon's electronic characteristics.

We did the work 15 years ago yet the basic principles remain the same

Applications for an adaptable element

THE MAIN applications for amorphous silicon are:

• Solar cells. Total world output of amorphous solar cells is put at about 1 MW a year. (This is the volume of cells that can produce this amount of electricity.) The electrical efficiency of amorphous-solar cells is 6-12 per cent. Output can be in the form of panels of about 1 square foot, which can produce 6-10 Watts.

Besides Japanese companies and Energy Conversion Devices, another U.S. concern, Chromar, makes solar cells using a deposition process based on the Dundee University principles. In a plant in Port Jervis, New Jersey, the company turns out each year cells with the potential to produce 1MW of electricity.

It has a similar factory in Bridgend, Wales—the only plant in Europe devoted to solar cells based on amorphous silicon. Next year the company plans to open a third facility in Lens, France.

• Large-panel cells. A new company headed by Dr Arun Maden, an ex-Dundee scientist who formerly worked at ECD, plans to adapt amorphous silicon technology further to make still larger panels (2ft by 3ft) on substrates of tempered (shatter-proof) glass. Dr Maden is vice-president of Glasstech Solar of Denver, Colorado, which was formed earlier this year to marry tempered glass production technology with techniques for depositing silicon on it. Dr Maden hopes to develop

machines to make such panels in about two years. The equipment would turn out cells that produce electricity at a cost of about \$1.55 a Watt, compared with today's price of \$5-\$10.

• Photocopiers. Canon sells office copiers whose photo-receptor drum contains a layer of amorphous silicon. In conventional copiers, the drum is coated with selenium, a material which has similar photoconductive properties to silicon but which wears out faster.

In Canon's copiers, the silicon changes its conductivity when illuminated. So an image of the lettering and graphics on paper can be translated into different areas of conductivity of the

drum. The charge held on the drum causes black tones to stick only to specific areas. When the drum is rotated, the image is transferred to another sheet of paper, a copy is made.

• Anti-static and optical coatings. Mitsubishi coats some of its TV screens with amorphous silicon to resist static. In Britain, Pilkington uses a layer of amorphous silicon in energy-saving glass for buildings. The silicon reflects heat back into the interior of buildings.

• Display. Several Japanese companies are working on large displays in which circuits are inscribed in a thin film of amorphous silicon switch on and off liquid-crystal elements to make a monochrome or colour TV picture.

Company Notices

CREDIT D'EQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES

Corporation organized under French law (Société Anonyme d'Economie Mixte) governed by the articles 118 to 130 of the French law of July 24, 1966 relating to commercial companies. Capital: French francs 350,000,000 (fixed).

14, rue de Quatre Septembre, PARIS 8 320 252 485

SECOND NOTICE TO HOLDERS OF NOTES

NOTES 1984-1991 issued by CREDIT D'EQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES

The holders of the notes are invited to attend the 15th Annual Meeting of the company on October 30, 1985, at 10.00 a.m. in the Grand Ballroom of the Hotel de Ville, Paris. The agenda of the meeting is as follows: 1. Report of the Board of Directors. 2. Report of the Management. 3. Report of the Auditors. 4. Election of Directors. 5. Election of Auditors. 6. Distribution of Dividends. 7. Other business.

To permit the shareholders to attend or to be represented at this meeting, the notes or their receipt must be presented at the office of the company at least five days before the date fixed for the meeting. The office of the company is at 14, rue de Quatre Septembre, Paris 8.

The Board of Directors

STANDARD BANK INPORT AND EXPORT FINANCE COMPANY LIMITED

(Incorporated with limited liability in the Republic of South Africa)

Standard Bank Building, 78 Fie Street, JOHANNESBURG 2001

First Notice to Holders of Floating Rate Notes due 1995

The holders of the notes are invited to attend the 15th Annual Meeting of the company on October 30, 1985, at 10.00 a.m. in the Grand Ballroom of the Hotel de Ville, Paris.

The agenda of the meeting is as follows: 1. Report of the Board of Directors. 2. Report of the Management. 3. Report of the Auditors. 4. Election of Directors. 5. Election of Auditors. 6. Distribution of Dividends. 7. Other business.

To permit the shareholders to attend or to be represented at this meeting, the notes or their receipt must be presented at the office of the company at least five days before the date fixed for the meeting. The office of the company is at 14, rue de Quatre Septembre, Paris 8.

The Board of Directors

LIBRA BANK PLC

(Incorporated in England with limited liability)

US\$100,000,000 Subordinated Floating Rate Notes due 1995

Notice is hereby given that the interest rate on the notes for the period 15 November 1985 to 15 November 1986 will be 10.5% per annum (US\$100,000,000) and US\$4,257,291 per US\$100,000 Note.

Bankers Paribas, London Branch Agent Bank

Contracts and Tenders

ALGERIAN POPULAR DEMOCRATIC REPUBLIC

MINISTRY OF ENERGY, CHEMICAL & PETROCHEMICAL INDUSTRIES

NATIONAL OIL EXPLORATION COMPANY

NOTICE OF EXTENSION

The National Oil Exploration Company (E.N.P.)—18 ROUTE DE MEFTAH—QUED SMAR—EL HARRACH—ALGERIA—hereby informs companies concerned with Hydrocarbons and (Isotopes) that the closing date, initially set at 15 October 1985, has been extended to 9 November 1985.

PUMPING UNITS, GENERATOR SETS AND ALTERNATORS

that the closing date, initially set at 15 October 1985, has been extended to 9 November 1985.

Call for Tenders No. 208/AT/MEC for the supply of

DETERMINED PURCHASE AGREEMENT—PERMISSION TO TENDER

The title of the contract is: Supply of a Waste Derived Fuel (WDF) for the use of the power station of the Ministry of Energy, Chemical and Petrochemical Industries (MECPI) in the city of Algiers. The contract is to be awarded by the National Oil Exploration Company (E.N.P.) to the lowest bidder.

The following matters will be covered in the application: 1. The price of the fuel. 2. The quantity of the fuel. 3. The quality of the fuel. 4. The delivery of the fuel. 5. The storage of the fuel. 6. The disposal of the fuel. 7. The transportation of the fuel. 8. The insurance of the fuel. 9. The maintenance of the fuel. 10. The repair of the fuel. 11. The replacement of the fuel. 12. The disposal of the fuel. 13. The transportation of the fuel. 14. The insurance of the fuel. 15. The maintenance of the fuel. 16. The repair of the fuel. 17. The replacement of the fuel. 18. The disposal of the fuel. 19. The transportation of the fuel. 20. The insurance of the fuel. 21. The maintenance of the fuel. 22. The repair of the fuel. 23. The replacement of the fuel. 24. The disposal of the fuel. 25. The transportation of the fuel. 26. The insurance of the fuel. 27. The maintenance of the fuel. 28. The repair of the fuel. 29. The replacement of the fuel. 30. The disposal of the fuel. 31. 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Liechtenstein bank raising £10m for German trust

THE Prince of Liechtenstein's private bank is raising up to £10m for an investment trust to invest in Germany. The German Securities Investment Trust will invest in major German companies, principally those included in the FAZ Index.

Bank in Liechtenstein's Frankfurt subsidiary, which began operations in January, will provide investment advice for the trust, which will be formally managed by the London division, Liechtenstein (UK). The investment advisers include several former executives from the investment department of Schroeder, Muenchmeyer, Hengst and Co, the Frankfurt bank now owned by Lloyds Bank.

Shares are being issued at 50p partly paid, with a further 50p payable on February 28 1986. In addition, every five shares carry one warrant, exercisable on January 31 each year from 1986 to 1991 to subscribe for ordinary shares at £1.

Half of the 10m shares being issued are underwritten by the sponsors, Liechtenstein (UK). The company must be wound up in 1996, and any assets not considered at an extraordinary general meeting in earlier years — unless this is voted against at the annual general meeting.

The managers intend to borrow immediately the £5m that will be received in February when the second payment is due. Money raised in the issue is expected to be transferred immediately to Deutsche Bank, which will manage the value of sterling prior to its possible entry into the European Monetary System.

Although the West German market is at a very high level, the investment advisers still regard some sectors as undervalued, and plan to begin to invest the money raised very soon. The issue closes on November 12, and dealings in the shares with warrants attached will begin on November 15. The warrants will be separated in May 1986.

Severy Millin is stockbroker in the issue.

comment

The logic of a partly paid issue is unclear when the German Securities Investment Trust plans immediately to borrow the full amount of the call, but Bank in Liechtenstein is clearly taking every precaution against the shares falling to a discount. 600, however, investors will be more worried about the distinctly frothy look of the German market. Bank in Liechten-

stein's research chief Mr Michael Zapf argues that the market is still within its normal p/e range, and can move higher on the basis of increased earnings next year — but even he sets an FAZ target of only 630 for 1986. Whatever the pressure on German investors to rebuild their slender domestic equity holdings, a correction must look imminent. This places a question mark over the fund managers' keenness to invest quickly. The German economy's fundamentals, on the other hand, are harder to quarrel with, and long-term investors may have some fun heaving Zapf's idiosyncratic investment style. He and his team have been in operation at Bank in Liechtenstein for only a matter of months, but they have already won a reputation among fund managers for producing by far the most original, though sometimes quirky, research to come out of Germany. Commoisseurs will compare his performance with interest in that of his former colleagues at Schroeder Muenchmeyer Hengst, who advise Florida's Centiman Smaller Companies trust.

C. H. Bailey boosted by rates refund

An exceptional rates refund has enabled C. H. Bailey, the South Wales ship repairing, engineering and leisure group, to produce a profit of £204,000 in respect of the year ended March 1985, compared with £12,000. The refund was £201,000 and in respect of prior years.

Turnover in the year rose from £5.16m to £6.87m. After tax £34,000 (£7,000) and minorities loss £71,000 (£32,000), the net profit is £241,000 (£37,000) for earnings of 4.02p (0.82p). There is an extraordinary debit of £718,000 (£2.21m) being the amount written off for assets which are not utilised, less minority share.

Share stakes

Changes in company share stakes announced over the past week include: Boase Massimi Pollitt — The following directors disposed of shares: Mr D. A. Batterbee 80,000 and Mr Martin Boase 275,000 shares.

Reckitt and Coleman — Director Mr T. J. A. Coleman disposed of 20,000 shares, reducing his total holding to 454,425 (0.33 per cent).

Allied Textile — Mr David Fearnley, a director, acquired 21,375 ordinary shares.

Acorn Computer — The following directors disposed of shares: Mr C. J. Curry 25,000 ordinary and Mr H. M. Hauser 25,000 shares.

Chief Oil — Director Mr J. G. Cluff purchased 25,000 ordinary shares.

Regentcrest profits down to £102,000

Regentcrest property group, turned in reduced pre-tax profits of £102,000 in the year to April 30, 1985, compared with £216,000 previously. The dividend, however, is raised by 50 per cent from 1p to 1.5p net.

The directors report that in the early months of the current year there has been little change in the company's profitability. They say their first objective is to establish a firm base on which to build the company's future. To this end, Regentcrest is converting to cash and realising profits where possible from most of its existing properties or investments.

This has improved liquidity so that new investment and development projects can be undertaken. Several proposals are being considered and it is hoped to announce an initial sizeable acquisition in the near future.

Losses of £223,000 (net of £30,000 tax benefit) were incurred by the Morleys Estate Agency, a subsidiary, during trading for the first six months of the year and on the subsequent disposal of its business. This loss has been treated as an extraordinary charge, since it has not been practicable to identify that part of the deficit that relates to ordinary trading.

As a result, the special provision of £350,000 made at the interim stage against possible losses on the sale of Morleys Estate Agency has been increased by £73,000.

Turnover for the year amounted to £2.38m (£794,000). Tax took £9,000 (£26,000) and earnings per 10p share showed a decrease from 0.82p to 0.61p.

Windsor Securities

The board of Windsor Securities has announced that it is poised to acquire the share capital of Lander Investments — primarily for its own shares.

Windsor Securities is an insurance broker which was the subject of a successful, but controversial, takeover by the management of Lander Investments — a private insurance company in June. Lander is now the largest shareholder in Windsor.

Mr John Carr, the chairman of Windsor, said that discussions were proceeding with other potential acquisitions and joint ventures, but the directors were not aware of any short-term justification for the recent rise in the price of the shares in Windsor.

FT Share Information

The following security has been added to the Share Information Service: Kewell Systems (Section: Electronics). National Home Loans Corporation (Trusts-Finance Land). Nevi Baltic, Ordinary and 7pc Cum Div Pref (Trusts-Finance Land).

Rothschild in £17m sale of US holdings

BY CHARLES BATCHELOR

J. Rothschild Holdings (JRH), the investment company headed by Mr Jacob Rothschild, is selling large holdings in two of its US investment operations to UK institutions in a deal worth \$25m (£17.3m).

JRH is selling up to 75 per cent of the recently-acquired portfolio of Charterhouse Group International (CHUSA), a company investing in US industrial companies. The buyers are a group of institutions, including Electra Investment Trust, Globe Investment Trust, Slough Estates and Charterhouse Japan.

This group will also take over the business and operations of Chusa while JRH will be left with a 25 per cent stake in the portfolio. Excluded from this deal are two or three "mature" Chusa investments which JRH intends to dispose of.

In addition, JRH will sell 50 per cent of its holding in Mezaniine Capital Corporation, a company managed by Chusa, which specialises in financial acquisitions, mergers and leveraged buy-outs in the US.

Net proceeds of these deals to JRH will be about \$25m. It is expected to disclose how much will come from each sale.

Mr David Montagu, deputy chairman of JRH, said: "This

reflects the desire of Chusa to widen its shareholder base. The deals are so big it is better to have a plethora of shareholders rather than just one."

JRH's continuing investment in US development capital activities will have a net asset value of \$33m, the company said. Disposals made since March 1985 and not included in the latest transaction amounted to \$33m and have realised "significant profits," it added.

Chusa intends to expand its investment activities into the areas of international joint ventures in leveraged buy-outs and turn-around situations.

Mr Montagu denied that the reduction of JRH's holdings in Chusa and Mezaniine meant it was reducing its investments in the US.

It has recently been involved in major US mergers including the \$340m acquisition last April of Central Soya, an agricultural company. It also took a stake in a bid from General Electric for Crown Zellerbach Corporation, a paper producer.

Mezaniine has a London Stock Exchange listing and last week completed its most ambitious deal, the \$94m takeover of Dale Electronics, jointly with another US group.

Solex in receivership

Solex, the carburettor-maker, the assets of which were suspended from stock market dealings last Wednesday, has gone into receivership. Mr Michael Jordan and Mr John Powell of accountants Cork Gully have been appointed joint-receivers at the request of the Solex board.

Earlier this year, Solex, which is ultimately owned by Mafra, the French engine, electronics and car components group, made an unsuccessful attempt to refinance its activities. At its 40p suspension price last week it had a market valuation of just £2m.

The receivers said over the weekend that Solex's trading operations were continuing for the time being while an attempt was made to sell the group as a going concern.

Solex made a pre-tax loss of £715,000 in the half of 1985, compared with a profit of £220,000 in the previous first half. In addition it made an extraordinary loss of £517,000 this time.

It has boosted its poor trading results in recent years with the sale of investments.

RESULTS IN BRIEF

BERRY PACIFIC (Sterling) Fund increased net income to £270,108 (£135,802) for the half year to September 30, 1985. Net assets at end September were £18,94m (£28,71m).

GRESHAM HOUSE, investment trust, made a pre-tax profit of £287,000 (£185,000) for the six months to June 30, 1985. An interim dividend of 1.4p (same) is being paid. Dividend per share were stated at 5p (3.6p).

SHIRES INVESTMENT TRUST increased its net asset value per share from 187.33p to 219p at December 30, 1985. Net revenue after tax for the six months was £335,000 (£225,000). Earnings per share were 5.09p (6.27p) basic and 5.73p (6.27p) fully diluted.

J. SMART & CO. (CONTRACTORS), Edinburgh-based building contractor, reported taxable earnings for the year to the end of July 1985 up by 45 per cent from £279,000 to £1,25m on turnover up from £11.53m to £12.07m.

BOARD MEETINGS

TODAY
Interims—Associated British Foods, Biechi Tin, Geers Gross, Lifecare International, Oxford Instruments, Tysons (Contractors), Wm and Plastic Products.
Finals—Bridport-Gundry, Crempson.

FUTURE DATES
Interims—Courtauld Nov 19
Fab International Nov 7
Franklin & Co Nov 7
Growth Fund Nov 7
LCP Nov 14
Land Securities Nov 13
Leigh Interests Nov 25
Outwich Investment Trust Nov 11
Seamless Nov 14
Finals—Aronson Nov 8
Balfour Nov 15
Concentric Nov 18
Wenches Investment Trust Nov 7

Notice of Early Redemption

The Fuji Bank, Limited
US \$30,000,000

Callable Floating Rate Certificates of Deposit

Issued 18th December 1981 Maturity 18th December 1986

Notice is hereby given in accordance with Clause 5 of the Certificate of Deposit (the "Certificate") that pursuant to Clause 3 of the Certificate, The Fuji Bank, Limited will repay all of the outstanding Certificates on 18th December 1985 at their principal amount.

Payment of the principal amount, together with accrued interest will be made on the repayment date against presentation and surrender of the Certificates at the London Office of The Fuji Bank, Limited, 25/31 Moorgate, London, EC2P 6EG.

Interest will cease to accrue on the Certificates on the repayment date.

Bank of America International Limited

Agent Bank

LADBROKE INDEX

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Based on FT Index

Tel: 01-427 4411

SEE
PAGE 818

AP
TELERATE

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

8 Lovat Lane London EC3R 8BP Telephone 01-421 1212

Over-the-Counter Market

Capital m.	Company	Price	Change	Gross	Yield	P/E	Fully
'000's					%	Ratio	Adjusted
4,475	Ass. Brit. Ind. Ord.	131	—	8.6	5.0	7.3	8.7
3,387	Ass. Brit. Ind. CULS	137	—	10.0	7.3	—	—
1,125	Armstrong Group	88	—	8.4	11.0	8.7	12.6
52,991	Armstrong and Rhodes	48	—	4.3	6.6	5.6	6.7
3,023	Barton Hill	168	—	10.0	2.4	20.8	21.7
529	Bray Technology	168	—	3.6	7.1	6.7	7.7
1,228	CCL Ordinary	181	—	12.0	7.6	3.7	3.5
7,488	CCL 11pc Conv. Pr.	181	—	15.7	15.2	6.2	6.7
1,088	Carbidebond Ord.	93	—	4.1	10.7	11.5	—
4,070	Carbidebond 7.5pc Pr.	93	—	7.0	13.2	6.8	7.3
3,034	Deborah Services	21	—	—	—	—	—
1,828	Ind. Precision Castings	75	—	3.0	6.8	11.8	8.9
14,738	Isle Group	185	—	15.0	6.1	14.2	21.3
5,572	Jackman Group	107	—	5.5	5.1	7.2	7.2
26,231	James Burrough	282	—	15.0	5.8	8.1	8.1
8,232	John Howard and Co.	85	—	12.6	13.8	—	—
3,240	Lingaphone Ord.	180	—	—	—	—	—
18,365	Lingaphone 10.5pc	180	—	15.0	16.7	—	—
1,280	Minhouse Holding NV	76	—	6.1	1.2	24.8	23.7
1,880	Robert Jackson	76	—	5.0	7.4	3.4	7.8
1,472	Torday and Carlisle	88	—	4.3	1.3	18.2	17.8
5,462	Trivian Holdings	320	—	2.1	2.4	8.6	5.3
14,101	Walter Alexander	110	—	6.6	8.0	8.2	7.8
4,068	W. S. Verres	200	—	17.4	6.7	6.7	8.8

Prices and details of services now available on Preval, page 48148

S=Guaranteed.

FINANCIAL TIMES STOCK INDICES

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INTERNATIONAL APPOINTMENTS

New men for JAL

BY OUR FINANCIAL STAFF

THE JAPANESE Cabinet has approved the appointment of Mr. Susumu Yamai, aged 60, as president of JAPAN AIR LINES, the national carrier in which the state has an influential minority shareholding.

Mr. Yamai is a former head of the country's Ministry of Transport, and succeeds Mr. Yasumasa Takagi, 73, whose resignation followed the fatal crash of a JAL jumbo airliner in August.

It was confirmed in Tokyo that Mr. Naoshi Machida, 67, is to step down as vice president. He will be replaced by Mr. Matsuo Tachibana, 61, who is currently president of Nikko Shoji, a trading subsidiary of the airline.

Mr. Machida had earlier been expected to assume the presidency at JAL, but his departure is in line with a desire expressed by Mr. Yasuhiro Nakasone, the Prime Minister, for thorough

going management changes. Last week he pointed to "sour" labour relations within the company as a possible contributory factor to the crash of the 747 which killed 520 people.

Mr. Yamai, a former head of the ministry's railway supervision bureau, has in the past served as adviser both to JAL and to Mr. Nakasone.

A third appointment has been made from the private sector, that of Mr. Junji Ito, 63, who is to assume a new post of vice chairman. Mr. Ito is chairman of Kanebo, a textiles and consumer products group.

The changes are subject to formal ratification by the JAL board at a meeting on Wednesday, and to approval by a shareholders' meeting scheduled for December 18, airline officials said.

Management succession at Harris Corporation

HARRIS CORPORATION has appointed Mr. John T. Hartley, president and chief operating officer, to the post of president and chief executive officer. He will succeed Dr. Joseph A. Boyd, Dr. Boyd will remain chairman of the board. Mr. Hartley's election as chief executive will become effective on April 1 1986.

Swett & Crawford senior posts

SWETT & CRAWFORD GROUP, Los Angeles, said to the largest wholesale broker of commercial insurance in the US, has appointed as senior vice presidents: Mr. P. Kenneth Nitz, Mr.

Chairman for SIA nominated

THE SECURITIES INDUSTRY ASSOCIATION, New York, has selected Legat Mason Inc chairman Mr. Raymond A. Mason, as 1986 chairman.

First Boston Corporation chairman Mr. Alvin Shoemaker and Merrill Lynch and Co. Inc. presi-

Gold mining general manager

Mr. Robert L. Zerga has been named vice president and general manager of Carlin Mining Company from December 1. As general manager, he will succeed Mr. T. Peter-Philip who, earlier in October, was named group vice

president of parent company, Newmont Mining Corporation, New York. Mr. Zerga has been manager of planning and development since August, 1984 at Magma Copper Company, a wholly-owned subsidiary of Newmont Mining Corporation.

MOVES IN BRIEF

Commercial director of Air-India

Mr. H. K. Malik has been appointed commercial director of AIR-INDIA, based in Bombay. He joined Air-India as a junior officer in 1957. He subsequently became assistant manager, East Africa, in Nairobi; deputy manager, London, Airport, assistant commercial manager, customer services (now known as the insight services department); manager, Thailand, and consumer products group. Mr. Malik will stay on as JAL chairman.

The changes are subject to formal ratification by the JAL board at a meeting on Wednesday, and to approval by a shareholders' meeting scheduled for December 18, airline officials said.

Dr. Sidney L. Jones, US Undersecretary of Commerce for Economic Affairs, has been named senior adviser to the GOVERNMENT RESEARCH CORPORATION, Washington DC, a consulting firm specialising in forecasting of US public policy for corporate and investment decision-makers.

CITIBANK has appointed Mr. Simon Riggall as country corporate officer for Morocco. He succeeds Mr. Christian Bartholomew, who is transferring to Paris as general manager for commercial banking at Campagne Generale de Banque-Citibank. Mr. Riggall was deputy head of the agricultural sector for Citibank in Europe, Middle East and Africa.

AT IDEAL BASIC INDUSTRIES INC., Denver, Colorado, Mr. John L. Mayfield, chairman and Mr. Mayfield R. Shilling, vice chairman, have retired. The president and chief executive officer, Mr. Michael L. Neilligan, has assumed the additional post of chairman.

AMERICAN SHIP BUILDING CO., Tampa, Florida, has appointed Mr. H. Allen Vennstrom as president and chief executive officer, succeeding Mr. George A. Chandler who is leaving the company to become president and chief executive of AQA-CHEM INC. of Milwaukee. Mr. Vennstrom was formerly chief operating officer and executive vice president of the company.

WESTIN HOTELS has appointed Mr. William A. Godfrey as director of sales for the Westin Stamford and Westin Plaza, Singapore, and for the Raffles City Convention Centre, which will be fully operational next year.

Mr. Jean-Paul Farayre has been appointed to the TOUCHE REYNOLD international advisory board. He is presently sector general of DUMEZ and was

Changes at Asarco

ASARCO INC., New York, has elected Mr. Richard Osborn as chairman and chief executive officer, from December 1. This will continue as president and will succeed Mr. Ralph L. Henneback, who will retire on November 30, but will remain a director.

Mr. Donald W. Griffin has been named president of the Winchester Group of OLIN CORPORATION, New York. He succeeds Mr. Gerard G. Johnson to vice-president finance and chief financial officer. He replaces Mr. Paul N. Meyer who has resigned to pursue other business interests. Mr. Johnson has been vice president, treasurer and assistant secretary since 1982.

Mr. Jack L. Gordon and Mr. John R. Parry have been elected vice presidents of NEWMONT MINING CORPORATION. Mr. Gordon will be responsible for development of new business in construction and industrial minerals at Newmont. Mr. Parry was president of Atlantic Cement, a Newmont subsidiary, from 1979 until it was sold in May.

UK APPOINTMENTS

Corporate business manager for TSB

TSB ENGLAND & WALES has appointed Mr. Kevin Mills as general manager responsible for all corporate business activities within the bank. The bank says this demonstrates its commitment to expansion in the commercial banking sector. Mr. Mills joins TSB England & Wales after 17 years with Citibank, where he has most recently been responsible for all major lending outside London. Prior to this he held a number of senior positions including executive director of Barclays Merchant Bank.

Mr. Rolf Hallberg has joined the board of ENSKILDA SECURITIES. He is an executive vice president of Skandinaviska Enskilda Banken and a special adviser to the management group of Enskilda Fondinvesteringar, the new domestic investment banking unit of Skandinaviska Enskilda Banken and a director of Skandinaviska Fondinvesteringar. He is also a director of the International Bond Dealers (1969-73) and chairman of Euroclear (1972-76).

COUNTY BANK INVESTMENT MANAGEMENT has appointed Mr. David Hager as a director. He was previously a partner at securities firm of Woodrow and was chairman of CAPS (Combined Actuarial Performance Service). His main responsibility will be County Bank Investment Management will be for gilt-edged portfolio strategy.

Mr. Julian Brown is joining J. FENBY SCROEDER WAGG & CO. as an assistant director and as head trader for straight bond trading unit. He joins from SG Warburg & Co. where he was senior general manager in the bond trading department.

CALEDONIAN LEISURE, tour operating arm of the Caledonian Aviation Group, has appointed Mr. Alvin Morris as director and general manager of its Manchester-based operation. Arrow-smith Holidays, Arrow-smith was acquired by Caledonian in September. Mr. Morris was a director in a restructured management team. Mr. Don Hirst is sales and marketing director. He joined Arrow-smith two years ago from Travelodge.

Mr. Graeme A. Elliott has been appointed an executive director of SLOUGH ESTATES. It is intended that he be appointed executive vice chairman in 1986 when Mr. Wallace Mackenzie, group managing director, retires.

Mr. John Brozman has been appointed a non-executive director of HUGGIN GROUP. He was chief operating officer of the Black & Decker Manufacturing Company in Maryland, US, from 1977 to 1981 and remains a consultant, as well as chairman of Black & Decker Group Inc. the

AUTHORISED UNIT TRUSTS

Unit Trust Name	Manager	Investment Objective	Assets Under Management (£m)	Units in Issue (m)	Unit Price (£)
Abney Unit Trust	Abney	Equity	10.5	10.5	1.00
Abney Growth	Abney	Equity	10.5	10.5	1.00
Abney Income	Abney	Equity	10.5	10.5	1.00
Abney Bond	Abney	Equity	10.5	10.5	1.00
Abney Property	Abney	Equity	10.5	10.5	1.00
Abney International	Abney	Equity	10.5	10.5	1.00
Abney Global	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
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Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
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Abney South Africa	Abney	Equity	10.5	10.5	1.00
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Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
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Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00
Abney Middle East	Abney	Equity	10.5	10.5	1.00
Abney Latin America	Abney	Equity	10.5	10.5	1.00
Abney Europe	Abney	Equity	10.5	10.5	1.00
Abney Asia	Abney	Equity	10.5	10.5	1.00
Abney US	Abney	Equity	10.5	10.5	1.00
Abney Japan	Abney	Equity	10.5	10.5	1.00
Abney Australia	Abney	Equity	10.5	10.5	1.00
Abney New Zealand	Abney	Equity	10.5	10.5	1.00
Abney South Africa	Abney	Equity	10.5	10.5	1.00

Assurance PLC	Confederation Life Insurance Co	General Portfolio Life Ins. PLC	Legal & General (UK)
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Wright Ltd Box 1088 0624 23845	ERC Trust Company (Jersey) Ltd. 1-3 Seely St, St Helier, Jersey. 0594-36531	Managers Bank Ltd 41, Elizabethway, London EC2 01-688 2851	Manufacturers Hanover PO Box 92, St Peter Port, Guernsey 01-862 222
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A FRIEND FOR LIFE

INDUSTRIALS—Continued

Continued

Symbol

Company

Yield

Dividends

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Price

Last

Vol.

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	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	97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Closing prices, November 1

Continued on Page 31

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table with multiple columns: 12 Month, High, Low, Stock, P/E, Div, Yld, etc. Includes sub-sections like 'Continued from Page 30' and 'OVER-THE-COUNTER'.

Table with multiple columns: Stock, Sales, High, Low, Last, Chg. Includes sub-sections like 'Continued from Page 30' and 'OVER-THE-COUNTER'.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Pressure continues on dollar

BY COLIN MILHAM

Central banks maintained downward pressure on the dollar last week. The foreign exchanges reacted to a mixture of intervention by the central banks, interest rates, and in general disappointing statistics from the US. Most of the intervention took the form of selling the dollar when it was already in retreat, thus accomplishing the objective without using up many resources. On Tuesday the German Bundesbank sold a mere \$1.8m at the Frankfurt fixing, and that may have been the only intervention by the German central bank all week on the spot market. There was some suspicion the Bundesbank was introducing new tactics when it bought DM40 in short dated contracts against the dollar on Monday, but this was a move to prevent the domestic money market from becoming too liquid across the month end.

The drain of D-marks also resulted in the Eurodollar interest rates, which coupled with recent moves by the Bank of Japan to increase Tokyo rates, had a depressing impact on the dollar.

As a further factor it was rumoured that Group of Five ministers from the leading industrial nations are to meet again this month. It was the Group of Five meeting in late

£ IN NEW YORK

	Nov. 1	Prev. close
1 month	0.4425-0.4435	0.4420-0.4430
3 months	0.4435-0.4445	0.4430-0.4440
6 months	0.4445-0.4455	0.4440-0.4450
12 months	0.4455-0.4465	0.4450-0.4460

Forward premiums and discounts apply to the U.S. dollar

September which began the present decline of the dollar. US economic data were disappointing enough to indicate that third quarter growth in Gross National Product will be down from last year's estimate of 3.3 per cent when it is revised on November 21.

Leading indicators were generally regarded as the most important figures of the week, but in the event the US trade figures probably had more impact. The market expected a trade deficit of about \$12bn in September, compared with \$9.9bn in August.

The record shortfall of \$15.5bn was therefore a surprise and contributed to the dollar's weakness. Leading indicators rose 0.1 per cent in September, in line with most forecasts, but also indicating that US economic performance is sluggish. On the same day it was announced that September factory orders had

fallen 0.6 per cent and the combination of these statistics made the market ignore a larger-than-expected rise of \$5.5bn in weekly M1 money supply. Although money supply remains above the Federal Reserve's target range it is possible that the US central bank will soon inject a stimulus into the economy by cutting its discount rate.

US unemployment figures showed no change in September and although the number of people employed outside the farming sector rose by 41,000, against expectations of 250,000, the dollar did not react favourably. The strength of the Japanese yen continued to depress the US currency. This followed a statement from the oil minister of the United Arab Emirates that members of the Organisation of Petroleum Exporting Countries are free to sell oil at any price. Other Opec members denied that the cartel had effectively broken down but expectations of lower oil prices for a very large oil importer such as Japan gave a boost to the yen and had an equally unsettling effect on sterling. As the yen rose to its highest level against the dollar since March 1981, the pound weakened on Friday in terms of all major currencies, including the dollar.

FINANCIAL FUTURES

FOUNDER-£ (FOREIGN EXCHANGE)

Spot	1-mth	3-mth	6-mth	12-mth
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1.4055	1.4055	1.4277	1.4188	1.4013
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11M-STERLING \$ per £

Latest	High	Low	Prev
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1.4375	1.4385	1.4275	1.4385
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11M-STERLING £ per \$

Latest	High	Low	Prev
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0.3875	0.3885	0.3775	0.3875
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Estimated volume 68 (255)

Previous day's open int: (3,534)

11M-DEUTSCHE MARKS

Latest	High	Low	Prev
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0.3875	0.3885	0.3775	0.3875
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Estimated volume 2 (16)

Previous day's open int: (477)

11M-DEMETER MARKS

Latest	High	Low	Prev
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0.3875	0.3885	0.3775	0.3875
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Estimated volume 2 (16)

Previous day's open int: (477)

11M-DEMETER MARKS

Latest	High	Low	Prev
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0.3875	0.3885	0.3775	0.3875
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Estimated volume 2 (16)

Previous day's open int: (477)

11M-DEMETER MARKS

Latest	High	Low	Prev
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0.3875	0.3885	0.3775	0.3875
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Previous day's open int: (477)

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Latest	High	Low	Prev
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Estimated volume 2 (16)

Previous day's open int: (477)

CURRENCY MOVEMENTS

Nov. 1	Bank of England	Morgan Guaranty
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0.4425	0.4425	0.4425
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0.4435	0.4435	0.4435
--------	--------	--------

0.4445	0.4445	0.4445
--------	--------	--------

0.4455	0.4455	0.4455
--------	--------	--------

0.4465	0.4465	0.4465
--------	--------	--------

0.4475	0.4475	0.4475
--------	--------	--------

0.4485	0.4485	0.4485
--------	--------	--------

0.4495	0.4495	0.4495
--------	--------	--------

0.4505	0.4505	0.4505
--------	--------	--------

0.4515	0.4515	0.4515
--------	--------	--------

0.4525	0.4525	0.4525
--------	--------	--------

0.4535	0.4535	0.4535
--------	--------	--------

0.4545	0.4545	0.4545
--------	--------	--------

0.4555	0.4555	0.4555
--------	--------	--------

0.4565	0.4565	0.4565
--------	--------	--------

0.4575	0.4575	0.4575
--------	--------	--------

0.4585	0.4585	0.4585
--------	--------	--------

0.4595	0.4595	0.4595
--------	--------	--------

0.4605	0.4605	0.4605
--------	--------	--------

0.4615	0.4615	0.4615
--------	--------	--------

0.4625	0.4625	0.4625
--------	--------	--------

0.4635	0.4635	0.4635
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0.4645	0.4645	0.4645
--------	--------	--------

0.4655	0.4655	0.4655
--------	--------	--------

0.4665	0.4665	0.4665
--------	--------	--------

0.4675	0.4675	0.4675
--------	--------	--------

0.4685	0.4685	0.4685
--------	--------	--------

0.4695	0.4695	0.4695
--------	--------	--------

0.4705	0.4705	0.4705
--------	--------	--------

0.4715	0.4715	0.4715
--------	--------	--------

0.4725	0.4725	0.4725
--------	--------	--------

0.4735	0.4735	0.4735
--------	--------	--------

0.4745	0.4745	0.4745
--------	--------	--------

0.4755	0.4755	0.4755
--------	--------	--------

0.4765	0.4765	0.4765
--------	--------	--------

0.4775	0.4775	0.4775
--------	--------	--------

0.4785	0.4785	0.4785
--------	--------	--------

0.4795	0.4795	0.4795
--------	--------	--------

0.4805	0.4805	0.4805
--------	--------	--------

0.4815	0.4815	0.4815
--------	--------	--------

0.4825	0.4825	0.4825
--------	--------	--------

0.4835	0.4835	0.4835
--------	--------	--------

0.4845	0.4845	0.4845
--------	--------	--------

0.4855	0.4855	0.4855
--------	--------	--------

0.4865	0.4865	0.4865
--------	--------	--------

0.4875	0.4875	0.4875
--------	--------	--------

0.4885	0.4885	0.4885
--------	--------	--------

0.4895	0.4895	0.4895
--------	--------	--------

0.4905	0.4905	0.4905
--------	--------	--------

0.4915	0.4915	0.4915
--------	--------	--------

0.4925	0.4925	0.4925
--------	--------	--------

0.4935	0.4935	0.4935
--------	--------	--------

0.4945	0.4945	0.4945
--------	--------	--------

0.4955	0.4955	0.4955
--------	--------	--------

0.4965	0.4965	0.4965
--------	--------	--------

0.4975	0.4975	0.4975
--------	--------	--------

0.4985	0.4985	0.4985
--------	--------	--------

0.4995	0.4995	0.4995
--------	--------	--------

0.5005	0.5005	0.5005
--------	--------	--------

0.5015	0.5015	0.5015
--------	--------	--------

0.5025	0.5025	0.5025
--------	--------	--------

0.5035	0.5035	0.5035
--------	--------	--------

0.5045	0.5045	0.5045
--------	--------	--------

0.5055	0.5055	0.5055
--------	--------	--------

0.5065	0.5065	0.5065
--------	--------	--------

0.5075	0.5075	0.5075
--------	--------	--------

0.5085	0.5085	0.5085
--------	--------	--------

0.5095	0.5095	0.5095
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0.5105	0.5105	0.5105
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OTHER CURRENCIES

Nov. 1	Bank of England	Morgan Guaranty
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0.4425	0.4425	0.4425
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